

# Miami-Dade County

## Office of the Inspector General



## Final Report

## Appendix A

### Animal Services Department's Response

*This response has been redacted by the OIG in accordance with §§281.301 and 119.071(3)(a), Fla. Stat., which make security system information confidential.*

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OIG Review of the Animal Services Department's Shelter Operations

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IG14-39  
June 26, 2017

# Memorandum



**Date:** January 13, 2017

**To:** Mary T. Cagle, Inspector General  
Office of the Inspector General

**From:** Alex Muñoz, Director  
Miami-Dade County Animal Services

**Subject:** Response to OIG Draft Report IG14-39

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Miami-Dade County Animal Services (the Department) is committed to safeguarding the safety and welfare of the pets and constituents of Miami-Dade County. The Department has accomplished unprecedented milestones to save animal lives and in the improvement of the quality of life for rescued and saved animals. The Department would like to thank the Office of the Inspector General (OIG) for the opportunity to respond to your report.

## Executive Summary

The Department is pleased that the OIG's draft report confirms that false allegations such as intentional falsification of documents and records to enhance the shelter's save rate, incineration of live animals, shelter-arranged dog fights, mistreatment of animals and lack of medical care are unsubstantiated. Despite the programmatic overhauls to save more animals and reach a no kill goal, the Department continually deals with these and other similar baseless claims intended to malign the shelter and its employees. The Department appreciates the OIG looking into and addressing these matters. These positive OIG findings are summarized below for reference:

1-*"The OIG did not find any intentional mistreatment of animals. Neither were allegations regarding intentional falsification of documents to enhance the shelter's reported rate of animals saved substantiated."*

2-*"...a complainant alleging that ASD allows animals to fight causing injury or death to the animals." "...the OIG focused on the allegation that shelter staff intentionally created the situations that resulted in animal fights and injuries; we found no evidence of that."*

3-*"None of the incidents reviewed revealed any evidence that ASD intentionally arranged animal fights."*

4-*"The OIG did not find improper medical treatment or lack of medical care by ASD."*

5-*The OIG reviewed allegations that ASD staff was euthanizing animals by improperly mixing drugs causing a slow and painful death. The OIG found that ASD follows Florida Statute....and its own internal procedures which are based on the statute, in performing euthanasia."*

6-“...**did not find evidence** that mixtures [of drugs for euthanasia] are being made or administered by unauthorized individuals”

7-“The OIG conducted interviews of other personnel in other agencies in the animal shelter and care industry. **Personnel from the ASPCA and the University of Florida provided information and were satisfied with the medical care and treatment...**” “The OIG is satisfied that, contrary to the allegations, **the animals received proper medical care and treatment.**”

8- “A central theme of the allegations against ASD was that ASD manipulates records to show a favorable Save Rate.” “The OIG **did not find intentional skewing of data** resulting in a significantly higher Save Rate percentage.”

9-“The OIG conducted a random sample of records to evaluate the issues related to setting parameters and extracting data from Chameleon [database of all animal activity].” “The OIG sought to determine whether the report generated by Chameleon for the Save Rate calculations identifies all animals that have been euthanized...” “**The testing concluded the parameters for capturing the data in order to calculate the Save Rate were correct.**”

10- “The OIG also reviewed an allegation that ASD altered, manipulated, or falsified records concerning the reporting of animals as “died” while in the care of the shelter.” “The OIG **did not find deliberate manipulation or falsification of ASD data...**”

11-“The OIG looked into the disposal of animals because of an allegation that ASD was using the incinerator improperly, and in some cases incinerating animals while alive. **The OIG found the allegations to be completely baseless.**”

Noted in the background section of the OIG draft report are several charts highlighting the Department’s success to reduce the needless euthanasia of pets abandoned at the shelter and other programs that have contributed to improving animal welfare. It is important to note that since 2011 the Department has **dramatically decreased** the number of dogs and cats euthanized from **more than 18,000 annually in 2010 to fewer than 2,600 in 2015**. Conversely, pet lives saved have **overwhelmingly increased from approximately 14,000 to more than 26,000** in the same time frame (see Chart A below).

**Chart A**

<b>Saved and Euthanized Pets</b>						
	2010	2011	2012	2013	2014	2015
<b>Saved Total</b>	14,476	14,759	17,807	20,607	24,778	26,230
<b>Euthanized</b>	18,886	13,756	11,153	6,888	5,140	2,521

One key recommendation by the OIG is that the Department should use another methodology for calculating the percent of animals saved. The use of this alternate methodology is known as the Asilomar Accords (Asilomar) live release rate formula and reporting criteria. The OIG recommends that the principles of the Asilomar Accord be used to calculate animal lives saved and to help increase

transparency in data reporting. As noted in the draft report by the OIG, the Department already meets the State reporting requirements of the Shelter Transparency Act that requires shelters to capture certain data as per Florida State Statute. However, the Department will go a step further and begin to publish its “raw data” on the web page and begin using the Asilomar formula as recommended. When applying the recommended formula, as opposed to the methodology historically used by the Department, the percent of animals saved is higher, as shown in Chart B below, and further validates the Department’s accomplishment of attaining the 90% goal.

**Chart B**

<b>Formulas</b>	
	<b>2015 Calendar Year</b>
<b>OIG recommended Rate (Asilomar)</b>	<b>91.23</b>
<b>ASD Save Rate (Outcome)</b>	<b>90.03</b>

*Note: The Department will publish source data for calculations; provide definitions, and appropriate notations as recommended by the OIG.*

While this is a monumental accomplishment for one of the largest animal shelters in America, it is the Department’s goal to rehome every “savable” dog and cat. Although not covered in detail in the OIG’s draft report, the Department has almost completely eliminated euthanasia for lack of space in just a few years. This difficult accomplishment represents a serious commitment by the Department and leadership in the systemic programmatic improvements that were necessary for this achievement. In 2015, these system-wide improvements culminated in helping reach this goal.

**Methodology for Responding to OIG Observations**

As the OIG recognized in the draft report, the task of sheltering and caring for the County’s pet population is complex and multi-faceted. The Department is pleased that it has been provided with a copy of the draft report to review and address any misunderstandings, inaccuracies or non-fact based anecdotal observations.

The Department’s response will be structured in such a way that it will address the seven areas identified in the OIG report: the Security and Safety of Animals, Animal Welfare, Save Rate, Records Reconciliation, Tracking of Animals Transferred to Rescue Groups, Security of Facilities and Controls, and Animal Services Department Staffing. Each section will address an issue as well as the cases and recommendations associated with it.

The Department’s response is based on 1) shelter industry best practices and standards; 2) information provided to the OIG describing existing procedures, 3) expert input from shelter industry professionals, 4) clarification of misinterpreted supporting materials; and 5) the correction of factually incorrect allegations used to support baseless claims.

The Department agrees with and has already implemented many of the recommendations made by the OIG in your draft report. The only recommendations not implemented are those inconsistent with animal

sheltering practices and expert advice on industry best practices. Information that demonstrates many of the recommendations are already in place will be discussed throughout the response for clarification.

### **Objective**

The Department intends to factually correct observations and findings and respectfully requests that editorial comments be removed. The Department is requesting that the OIG rescind this draft report, as noted, and review the additional information regarding erroneously reported and invalid information provided, misunderstandings of sheltering industry practices, misinterpretation of existing Department policies and practices, new clarifications provided herein and additional expert information the Department has only now been able to provide in responding to specific observations. The Department restates that the recommendations provided by the OIG are largely acceptable, despite the fact that supporting findings and observations are without merit.

### **Highlights of Inaccurate OIG Observations and Findings in support of Department Methodology**

As previously noted, the Department agrees with almost all of the recommendations in the OIG's draft report. The OIG recognizes the magnitude of the shelter's population and how any one, isolated incident can be dismissed as "statistically insignificant." The Department disagrees with the validity given to statistically invalid examples and interpretations used in making findings. Highlights 1 through 5 below represent examples of issues identified with observations and findings from the OIG draft report. Due to the large volume and detail of the response, the Department is providing the highlights below for ease of review. The entire response contains additional details not provided in these highlights.

**Highlight 1-** The OIG based one observation regarding the save rate on incomplete information. The OIG draft report states that the Department incorrectly reported the overall animal save rate. The report states that the Department reported the dog save rate as the overall animal save rate which should also include cats. The OIG confirmed with the Department that they used the meeting minutes captured by the Clerk of the Board at the June 12, 2012 Public Safety and Healthcare Administration Committee (PSHAC) meeting to make this determination. However, when the video recording of the meeting is reviewed, it clearly shows that the Department correctly reported on the save rate for dogs only. Yet the report relied on this incomplete record to support a conclusion regarding save rate findings. Please note that this figure was also reported correctly numerous times over the past 5 years in public documents and presentations. This information is available for review as is the video of committee proceedings on the County's website.

**Highlight 2-** The use of photos without timestamps (OIG Exhibit 2) to support allegations calls into question the reliability of said photos and context within which they were taken. The Department does not agree this is a reliable methodology for supporting any concern and believes it represents a pattern of unintended confirmation bias present throughout the draft report, perhaps resulting from the false allegations provided to the investigators by complainants. As demonstrated by the OIG in the draft report, there is no confirmation as to when the actions in the photos allegedly occurred or if the situation was created by the unauthorized actions of a trespasser. The speculative nature of this reference and

observation are very concerning and, therefore, the Department requests the opportunity to review the information provided to the OIG.

**Highlight 3-** The OIG confirmed as false the baseless allegation that the shelter was allowing or arranging for organized dog fighting. The OIG provided the Department a video obtained from the internet almost two (2) years after the alleged incident. The Department is grateful it was given this information to review. It seems the matter was investigated based on this insufficient evidence and relied on information circulating on the internet in a practice known as “internet trolling”<sup>1</sup>. This practice is disturbing, causes the misuse of public resources and should be looked into. Other inaccuracies in the referenced example are noted several times throughout this response.

**Highlight 4-** The OIG fails to recognize that efforts undertaken by staff to break-up a dog fight were appropriate and demonstrative of training procedures. Staff responded to an incident, provided as OIG case example 4, using approved training techniques. A clear and practical approach to breaking up the fight was employed which included clapping to distract the dogs, the use of a water hose to spray the dogs down and a technique to physically separate the dogs by pulling the hind quarters. The actions are supported by training materials on breaking up a dog fight. Staff used the appropriate level of escalation by first using the least forceful measure and escalated as necessary until the dogs were separated as per their training.

The Department has addressed specific areas reviewed by the OIG prior to the review and has taken action. The draft report does not capture the Department’s improvements, Standard Operating Procedure’s (SOP’s), controls and training that were underway during the two years (2) of the OIG review or already in place in specific areas cited by the OIG.

The OIG’s draft report also identifies anecdotes of operational issues that may occur within some expected margin of error as inaccuracies. During the course of the OIG review, the Department has employed up to 200 employees responsible for the handling of pets hundreds of thousands of times. The draft report classifies “typos”, routine data entry mistakes, and the unpredictable nature of caring for live animals in unfamiliar surroundings as inefficiencies and operational deficiencies. This response provides facts and clarifications supporting a contextual analysis of the relevance of those findings.

An addendum to this response provides additional concerns.

While the OIG states correctly that the County did not increase the millage rate for the implementation of new programs in a continuing effort to become a no kill shelter, it does not recognize that the Department implemented and/or expanded the goals of the no kill initiative and the plan contemplated in Resolution 476-13 without the mileage increase. In addition, when the OIG recommended Asilomar live release rate is applied, the save rate percentage is even higher than previously reported.

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<sup>1</sup> Online trolling is a practice of behaving in a deceptive, destructive, or disruptive manner, in a social setting on the Internet with no apparent instrumental purpose.

Buckels, E. E., et al. Trolls just want to have fun. *Personality and Individual Differences* (2014), <http://dx.doi.org/10.1016/j.paid.2014.01.016>

The OIG mentions the establishment of 25 new programs. The Department appreciates that the OIG recognizes that 25 new programs were added. As shown in Department Exhibit 1, the Department has implemented and/or expanded many more than 25 programs. The expansion and addition of programs was in part possible due to increased funding provided to the Department since 2013 in the annual budget.

This information is being provided to demonstrate the extent of programmatic success achieved by the Department contrary to the OIG's observations.

**Response to Draft OIG Findings and Observations**

The information provided below addresses inaccuracies identified by the Department with the OIG findings and observations (items A through G of the OIG draft report). The Department has identified erroneous observations and findings without merit that should not be used. It is important to reiterate that the Department's response is based on shelter industry best practices and standards; information provided to the OIG describing existing procedures that were incorrectly referenced, expert input from shelter industry professionals, clarification of misinterpretations of supporting materials and the Department's concern of relying on baseless, biased allegations to support findings.

The Department thanks the OIG for its more than two-year review and dedication in making the recommendations. However, it is again important to re-state that observations and findings in support of recommendations are inaccurate.

**OIG Observations and Findings: Security and Safety of Animals**

**Recommendation 1-**The OIG recommends that ASD enforce [REDACTED]; ASD should review existing security procedures and train or re-train all staff and volunteers [REDACTED]

**Department Response**

[REDACTED]

[REDACTED]

In addition, the statement regarding unlocked cages leading to animal aggression and fighting is not accurate. Properly latched cages are designed to keep pets in. The incidents that were identified transpired during cleaning activities when kennels were being cleaned and dogs were tethered outside their cages and, in one case, an incorrectly latched unit. Another incident was found to be inconclusive based on the information. Review of OIG case examples 1, 4 and 5 and OIG exhibit 2, demonstrate these points clearly.

1- The 2013 incident in involving Anastasha and Lucky described in case example 1 [REDACTED]

[REDACTED] The Department has provided the OIG with concerns surrounding OIG case example 1 as it relies on the misinterpretation of supporting information and on baseless allegations to support findings. [REDACTED]

[REDACTED] It is not known if the aggressor dog attacked Anastasha in the kennel, if both dogs escaped from their kennels or if the individual filming Anastasha caused the incident. The video of Anastasha was not provided to the Department until surfacing on the internet more than two (2) years after the alleged incident occurred. However, the only person that could have taken the video/pictures was an employee at the time of the incident. In fact, the Department requested that the unknown individual responsible for filming the video be interviewed to determine what took place and what motive there may have been in failing to notify the Department of the video which may have proved useful in determining what took place. The OIG has been relayed other specific concerns regarding this matter. As of this writing, no response to these specific concerns has been received. The individual claiming responsibility for finding Anastasha in distress and for transporting her for veterinary care is a former employee. The allegation of intentional dog fighting was made using the example of Anastasha, however as noted by the OIG, no staff were present except for the former employee. Due to the unclear circumstances described above and as the OIG acknowledges in the report "...that the reason for the fight cannot be determined", this example is without merit regarding security findings and should be removed from the draft report.

Furthermore, the OIG cannot say if the dog escaped or was let go by someone. The only witness cannot say either. The mere fact that the OIG was given pictures of this dog and that the incident was presented to the OIG as a case of arranged dog fighting is disturbing, and as found by the OIG, baseless. The Department has asked if the OIG has investigated the complainant(s) for false reports.

4- The 2016 incident involving Freddy and Samson described in OIG case example 4 [REDACTED]

[REDACTED] The incident occurred during the morning kennel cleaning. Both dogs were tethered outside the kennels to allow for cleaning of their housing areas at which time Freddy chewed through his lead and began to fight with Samson. The issue with dogs being capable of chewing through leads was



addressed in the design of the Doral Pet Adoption and Protection Center (PAPC) as all kennels areas are enclosed to prevent escape.

5- The OIG reports that the incident involving Luna and Clay, OIG case example 5, [REDACTED] [REDACTED] The incident occurred while Luna was tethered outside her kennel for cleaning and Clay escaped from his kennel due to an unsecured latch. The information provided by the kennel manufacturer supports this explanation and dispels the OIG's assumption.

OIG exhibit 2 depicts the interior portion of the west wing, which has no public access. The photograph bears no time or date stamp and, as a result, the timeframe in which it was taken cannot be confirmed. Additionally, it is not known if the dog was intentionally placed there for the purpose of obtaining video or if the dog escaped from over or under the gate. As such, this photograph provides no conclusive information. Please note this is a restricted area and the photo taker was apparently already in violation of that rule. This observation and example provide no useful information to substantiate the reported observations and should be removed from the OIG draft report.

The July 27, 2016, observations at the PAPC were made just over a month after the grand opening. [REDACTED]

[REDACTED] The OIG's use of the inconclusive case example 1 should be removed as reference for related findings.

[REDACTED]

The one incident identified was with a latch during cleaning time which was not fully engaged. The cleaning of the pet housing areas requires direct interaction and movement of animals. The circumstances described above can lead to incidents between dogs. These findings and observation should be removed from the draft report as additional facts provided by the Department do not support the OIG findings.

Of the approximately 30,000 animals housed annually by the Department, the vast majority are co-housed without incident. Co-housing is beneficial to animals as cited by the 2010 Association of Shelter Veterinarians Guidelines for Standards of Care in Animal Shelters. Benefits related to group housing include opportunities for positive interaction with other animals including play, exercise, companionship, physical connection, and socialization as well as providing a more enriched and varied environment.

The Department agrees with this recommendation and is enforcing protocols. [REDACTED]

[REDACTED]

[REDACTED] Cage inspections at the new facility post the transitional move-in period have been found in exceptional compliance with this policy.

**Recommendation 2-** The OIG recommends that ASD ensure that missing animals are reconciled by the end of the shift. ASD should develop formal written policies and procedures for the physical inventory of impounded animals. The procedures should contain, but not limited to, processes describing:

- a. how to conduct the inventory, b. when to conduct the inventory, c. the frequency of inventories, d. how to document the presence or absence of animals, e. processes to locate missing animals, f. processes to document errors on the physical inventory, g. updating Chameleon records for each animal, h. who to notify regarding missing animals, i. photographing animals and j. correct breed information/classification

**Department Response**

The Department believes that the OIG was provided erroneous background information regarding the allegation of missing animals. The allegation regarding animals frequently ‘escaped’ or ‘missing’ from their kennels is directly refuted by a closer analysis of the data used by the OIG in the draft report (Tables 2a and 2b on page 11 of the OIG draft report) and summarized below in Chart C. When the data is compared to the Intake information in (Table 1 on page 10) of the OIG draft report, it demonstrates the insignificance of the findings. This data is included in Chart C below and compared to other Florida shelters.

The comparison demonstrates that the Department has a much smaller percentage of Escaped/Missing pets than other Florida shelters despite having a significantly higher population/intake. The OIG draft report does not provide any relative comparison of escaped or missing pets.

**Chart C**

<b>Lost/Escaped/Missing Pets Comparison</b>			
<b>Agency</b>	<b>Annual Lost/Escaped/Missing</b>	<b>2015 Annual Dog &amp; Cat Intake</b>	<b>Lost/Escaped/Missing as Percentage (from highest occurrence to least)</b>
1. Clay County	35	2,830	0.0123
2. Putnam County	10	1,453	0.0068
3. Collier County	15	4,440	0.0033
4. Citrus County *	14	4,352	0.0032
5. ASD	50	29,095	0.0017

\*Fiscal Year 2014-15

The Department has asked to review what the OIG’s basis was for describing this as frequently missing or escaped. Chart C demonstrates that it is not a frequent occurrence. In addition, the State of Florida recognizes the fact that animals in shelters do escape. The Florida Transparency Act mandates all animal shelters, humane organizations and animal control agencies in the State to report on a monthly basis the number of animals lost in care or missing. The Department complies with this requirement.

As demonstrated herein, this allegation should be referred as being without merit and removed from the OIG draft report. The OIG observation that 50 animals out of a population/intake of 29,095 pets abandoned at the Department in 2015 were escaped or missing in the inventory is not sufficient enough to support the allegation of frequent incidents. All related observations of escaped/missing animal conclusions drawn from this data are incorrect and should also be removed. On the contrary, the Department's performance in this area is well above that of other entities.

The OIG also reported on pet update procedures for inventory control. The issue involving untimely updating of kennel locations when moving animals throughout the old shelter in Medley was hampered by the lack of available computer terminals. Due to the age of the Medley facility and resulting from the lack of infrastructure, no expansion of network connections throughout the kennel and clinic areas of the shelter was pursued. In the new PAPC, this was addressed by increasing the number of computer terminals on the pet housing floor from two (2) to eight (8), the number of computer terminals in the clinic was also increased from two (2) to eight (8). This improvement to inventory controls is not recognized in the OIG's draft report.

The OIG draft report states that failure to update kennel changes results in animals being reported as missing in the daily physical inventory. In 2015, there were 22 "missing" animals out of a population of approximately 29,000 animals. This fact does not sufficiently support the draft report's observations. It is the experience of shelter professionals that missing animals are largely attributed to theft or pets with similar physical characteristics, with missing identification bands due to animals removing them. A pet such as this may be re-impounded resulting in an "outcome" of missing being entered in the previous record.

The OIG draft report identifies a lack of written procedure for physical inventory of animals; but the data and relative comparison do not support the observation. This statement is inaccurate. The requirement for physical inventory was provided to the OIG in two separate documents. These documents were previously referenced and included as Department Exhibits 2 and 3: the Canine Sanitation SOP which, details the requirement to conduct a morning and afternoon inventory and the individual room assignment tasks and the associated daily responsibilities to include inventory and locking of cages in public areas. This OIG finding is also without merit and should not be referenced accordingly in the draft report.

Observations and findings regarding inventory are not accurate. The OIG states that there are no written procedures. However, the Department has provided more than 70 sample inventory pages documenting the practice of this procedure. Contained in the sample inventory pages are approximately 38 daily inventories ranging from August 2012 to July 2016. The inventories provided capture different kennel housing areas and were conducted by 15 different kennel staff members. Inventories have been flagged to indicate where a kennel attendant noted either a missing dog or a dog not on the current inventory and the follow-up entry reflecting an update to the pet inventory record. All inventory updates took place either the same day or the following day. The Department can review this practice further with investigators to clarify the procedure as needed.

There may be anecdotal observations of occurrences when a policy was not followed or a human error was made. However, the OIG's observation regarding the lack of detailed written procedure does not

reflect the Department's long-standing implementation of this policy. Supporting these observations as invalid is the data in Chart C above illustrating the extremely low occurrence of missing animals.

OIG states that the Department should ensure that inventories with missing animals be reconciled by the end of each day. In fact, the reconciliation of inventory occurs twice daily and animals not identified are to be updated to reflect missing until resolved. This should be removed from the OIG draft report as the Department already has and enforces this policy. Provided as Department Exhibit 4 are documents demonstrating the functioning of inventory procedures over various years.

In the event a dog with aggressive behavior is approved for adoption or rescue, the adopter or rescue is given full disclosure of the noted behavior or incident in the medical record.

The Department agrees that the poor quality of the caging at the Medley facility also contributed to missing and escaped pets. That is one of the many reasons a new shelter was built. Further support that this observation by the OIG is incomplete is found in Department Exhibit 5, showing meeting minutes reinforcing the practice with staff. As recommended by the OIG, pets are and have been historically reconciled twice daily. The observation that this reconciliation is not performed and that inventory procedures do not exist are not accurate as demonstrated above. The OIG observations are without merit.

The Department agrees with these recommendations which are consistent with long-standing policies already in place. The Department does in fact reconcile the inventory twice daily, as documented in the response. The Department process is included in both the Canine Sanitation SOP and the individual room assignment sheet and associated daily responsibilities list which address both inventory and locking of cages in public areas. This training is also provided in the on-hands shadow training that has proven successful. The Department notes that references to the SOP or room assignment sheet were not included in the OIG draft report. As with any procedure it can be further reinforced and greater details provided in the SOPs and additional training will be provided as needed.

- a. Agree. Staff are trained on the process of conducting inventory, additional training is ongoing
- b. Agree. When to conduct inventory is addressed in the Canine Sanitation SOP and in the daily task sheet
- c. Agree. Frequency of inventory is already addressed in the Canine Sanitation SOP and in the daily task sheet (twice daily)
- d. Agree. Process is in place and demonstrated in the inventory logs reviewed by OIG and additional logs provided in the response
- e. Agree. Process is in place and requires physical walk through of all kennel areas with results reported to supervisor. The process is detailed in the SOPS
- f. Agree. Process is in place and demonstrated in the inventory logs reviewed by OIG
- g. Agree. Updating records takes place daily, evident in the inventory logs reviewed by OIG
- h. Notification process outlined in the individual room assignment sheet and associated daily responsibilities list
- i. Contrary to SOP. Photography of animals is addressed in the Photography SOP
- j. No. Breed assessments are only a "best guess". Assessments are made based on a variety of factors including but not limited to coat length, style of ears, length of muzzle, size, coloration and tail

appearance and carriage. Many breeds are similar in appearance, there is no 100% accurate method to determine breed outside of DNA analysis. A study by the University of Florida (Department Exhibit 6) regarding “breed identification of dogs with unknown heritage” states that visual identification is unreliable for determining breed. The Department asks the OIG to provide the basis for this recommendation so that it can be evaluated

**Recommendation 3-** The OIG recommends that ASD document all events affecting animals, such as fights, injuries, or escapes. Documentation should be through a field in Chameleon, similar to the Intake Condition field used to generate the Injured Animal Intake MDASD report. ASD should document these incidents immediately after the incident happens or is discovered.

### **Department Response**

The occasional loose dog within the Medley kennel areas can be attributed to the design of the old facility which, did not permit for fully enclosed housing for pets. This design issue resulted in dogs occasionally chewing through their leads and escaping from the intake area. In addition, the outdoor open floor housing allowed for the occasional escape of dogs. This issue was noted and corrective action was taken in the Medley facility to include chain link tops being placed on select kennels to securely house dogs capable of climbing chain link. This matter has been fully addressed in PAPC, with all indoor housing and an enclosed intake area. The Department was fully aware of this matter and designed the new facility to address this concern.

The observations made during the unscheduled visits (detailed on page 12 of the OIG draft report) fail to recognize that the photographs depicted in OIG e2xhibit 1 (page 45) are of the interior portion of the west wing in the Medley facility. This area of the facility is not open to the public. [REDACTED]

[REDACTED]

The OIG cites case example 1 for an observation regarding the review of animal altercations. The OIG says that “...other than the Activity Report completed by the Animal Control Officer, no other report or review was conducted by ASD following this fatal incident.” This is inaccurate. OIG case example 1 clearly shows a medical review of Anastasha conducted by a shelter veterinarian determining the cause of the injuries. The veterinarian found that the cause of death was consistent with injuries sustained from another canine. Had there been evidence suggesting that the dog was injured by something other than a canine, it would have been pursued. Specifically in contradiction of the OIG’s statement that no other review or report took place, information regarding the incident was also recorded in the aggressor dog’s file (contained on page 57 of the OIG draft report). This is an example of information being recorded in animal records and used for purposes of animal management and co-housing decisions.

The shelter uses these notes to document animal issues and make subsequent animal management decisions. The above-reference documents confirm the inaccuracy of the observation and subsequent findings. It also highlights missed facts that were present in the same documents reviewed. For the multiple reasons stated above and in the OIG’s own words in the draft report that the cause cannot be determined, this observation is inconclusive. It provides no supporting documentation of unlocked cages,

and video of the dog was used to create false allegations of dog fighting. The only staff present at the time of the incident was the former Animal Control Officer who reported on Anastasha and who did not provide the video evidence to his Supervisors.

The OIG draft report acknowledges that no evidence of intentional fighting exists and that the potential for fights exists due to co-housing. The OIG missed facts confirming additional reporting regarding the incident and the OIG investigation makes unsubstantiated assumptions to reach its findings. The incident with Anastasha does not provide conclusive information with regard to reported observations and findings and should be removed.

The observation by the OIG that a log or report to track injuries is needed is invalid and indicative of existing procedures not being correctly referenced in the OIG draft report and incorrect assumptions by the OIG regarding animal sheltering best practices. A report to track injuries can be created capturing animals with a condition type of injured and aggressive. A log or report would not improve the current practices already capturing and using this same information.

Contrary to the observation in the draft report, the Department does in fact review incidents involving aggression between animals. The Department also notes potential incidents or behavior issues that could lead to fighting incidents before they result in fighting. The observations listed by the OIG in this section, that the Department does not report or log injuries to animals that occur while in the shelter and does not automatically conduct a review after each fighting incident in order to determine any causes, are inaccurate and unsupported. Department Exhibit 7 documents dogs being aggressive towards people or other animals. For easier reference, Chart D below details a sampling of these types of cases from actual Department animal records. The Department regularly changes a dog’s “Status” from “Normal” to “Aggressive”, if warranted.

**Chart D**

Animal ID	Medical Note / Staff Note	Action Taken
A1666759	This dog is very dog aggressive. Was involved in fight in the N-runs. VM	Staff noted behavior issue and dog was moved from the N runs to WW area.
A1747372	Pet was barking excessively and jumping at the dogs while on receiving fence. Use caution with other dogs. KEEP ALONE!	Staff noted behavior issue and dog was not cohoused
A1214523	Pet is extremely dog aggressive, it attacked another dog in receiving.	Staff noted behavior issue and advised supervisor.
A1658048	Pet is very unstable, tried to bite during PE.	Staff noted behavior issue and dog was not cohoused
A1413878	USE CAUTION Pet is fearful, bared teeth, growled	Staff noted behavior issue to avoid an incident.
A1739456	Pet remains very fearful in the shelter environment--at times trying to bite out of fear, but only with certain people. Recommend ambassador foster with an experienced foster parent or transfer to rescue as soon as possible. Will start on anti-anxiety medication while in the shelter environment.	Staff noted behavior issue to avoid an incident.
A1734728	Pet has shown aggression towards other dogs, trying to engage in fights as per kennel staff that works with pet on daily routine.	Staff noted behavior issue to avoid an incident.
A1613126	Very aggressive towards other dogs. Attacked older dog in receiving.	Staff noted behavior issue to avoid an incident.
A1713864	Reactive to the dog in the kennel next to him but not with the dog in the same cage at this time.	Staff noted behavior issue and dog was moved from the N runs to WW area.

Department staff takes precautions to ensure compatible animals are safely co-housed to include, separation during feeding, size and age considerations, and socialization status. It is recognized that occasionally incidents may occur without warning between co-housed dogs despite efforts taken to minimize any occurrence. Based on the isolated incidents documented, the benefits to the animals far outweigh the risks associated with co-housing. The OIG's draft report fails to capture any of these best practices and uses anecdotal incidents that may occur when sheltering a large number of pets. When taken in their entirety, the incidents are statistically insignificant. The Department asked the OIG to provide the rationale for reaching this conclusion based on best practices or comparisons to other shelters. As of this writing the OIG has not provided this information. The Department is hopeful of having this conversation with the OIG as pertinent discussions took place during the course of the investigation but, are not reflected in the OIG draft report.

Case Example 3- Despite the immediate response by the Department in investigating the alleged incident involving Kong, which included providing the video to Police for review by the State Attorney's Office (SAO), the OIG describes this incident as an open issue. The absence of a photograph in Kong's record is consistent with the SOP based on the aggressive behavior of the dog observed by staff. The OIG fails to recognize that the procedure was appropriately adhered to. The Department has knowledge that false allegations were made regarding this matter. The Department explained these issues to the OIG. This case example should recognize the exceptional response and follow-up by the Department and recognize that there are no open issues other than continuing false allegations regarding this matter.

Case Example 4- The OIG inaccurately states that, "It is clear from the video that staff is not sufficiently trained in handling aggressive and fighting dogs..." The Department was not asked about the circumstances and actions of staff. In fact, the OIG fails to acknowledge that staff reacted appropriately by utilizing intervention methods recommended by animal welfare experts and provided during training. Procedures used in breaking up the fight are indeed correct and representative of dog handling techniques contrary to the OIG's editorial description of this incident. The OIG does not recognize that there is a degree of difficulty in successfully disengaging dogs that are actively fighting. The techniques employed, which included shouting, clapping, utilizing a water hose, and the barrier technique, as well as lifting the hindquarters, are all effective and recommended procedures for breaking up a dog fight. This is supported by training material used by the Department (Department Exhibit 8) depicting that staff is sufficiently trained. It should be noted that staff performed CPR to the injured dog in an effort to save the dog's life. The dog was ultimately adopted.

The Department agrees with this recommendation. This recommendation references a practice currently in place, as described previously in this response. Policies can be reviewed for further improvement and detailed in the SOPs.

**Recommendation 4-** The OIG recommends that ASD photograph all animals. Aggressive animals should be photographed inside their kennels/cages/glass enclosures.

**Department Response**

Another OIG observation that is not in the best interest of rehoming pets is the statement regarding photographs of aggressive/injured pets. Pets that are injured, actively bleeding or extremely aggressive are not photographed upon intake as it could affect their chances of being rehomed. There is a very difficult balance of decisions made in the best interest of each individual pet. Pets requiring veterinary attention are photographed once they have been stabilized sufficiently and made appropriate for public viewing. Aggressive pets are photographed once they have had the opportunity to adjust to the shelter setting. As a matter of policy, fractious dogs with teeth bared in an aggressive manner or apparent attitude of attack are not photographed. In all cases a physical description of the animal to include gender, primary breed assumption, age, color and date of impoundment is posted online to assist owners in identifying their lost pets.

The Department disagrees with this recommendation because the photography of animals through cage bars, those displaying overt aggression, and those with injuries may be shocking or disturbing to viewers. The current policy directs staff to photograph animals meeting these criteria at a later time once they have been stabilized or have made behavioral improvements to allow for safe handling. The Department will consult with industry professionals to identify best practices on this matter.

**Recommendation 5-** The OIG recommends that [REDACTED]

**Department Response**

**OIG Observations and Findings: Welfare**

**Recommendation 6** -The OIG recommends that ASD establish written policies and procedures regarding daily minimum exercise and other enrichment activities for all shelter animals. Procedures should at a minimum:

- a. define the frequency of the exercise
- b. establish how the activity will be tracked and information retained such as:
  - a computerized tracking system
  - an electronic whiteboard
  - interactive screens in each kennels interfaced with the computer system



- c. account for exceptions to the exercise requirements, such as for, medical reasons, legal reasons, and age of the animal
- d. ensure training and periodic re-training for volunteers

### **Department Response**

The Department agrees with the recommendations regarding the establishment of written policies and procedures and developed an SOP in 2016 and will revise the existing SOP as noted above. The Department has also consulted with various colleagues in the State regarding similar programs and engaged the services of an expert in the area of pet enrichment as acknowledged by the OIG.

To better meet the socialization and enrichment needs of the shelter pets, the Department expanded the walking program, established enrichment programs, implemented medical and behavioral intervention therapy, utilized socialization, playgroups and walking areas in the Medley facility and grew these efforts in the new PAPC facility. As noted by the OIG, the Department hired an expert to help implement dog play groups and enrichment as an enhancement for kennel dogs. Exercise and enrichment continue to be provided in the employee-driven play group and walking program on a regular, scheduled basis through formalized, permanently-staffed walking and playgroup programs. The addition of kennel staff contributed to the expansion of these efforts. The Departmental programs and procedures in place provide for the physical and behavioral health of shelter pets and are in accordance with the recommendations of The Association of Shelter Veterinarians 2010 Guidelines for Standards of Care in Animal Shelters. The walking program is enhanced by volunteers and functions daily as a regular staff duty.

As acknowledged by the OIG, the Department began collaborating with Aimee Sadler, a nationally-recognized expert in shelter enrichment programs and the Dogs Playing for Life Program. The ongoing training partnership has resulted in multiple training sessions provided to staff and volunteers in both the Medley and PAPC facilities. The draft report states that there are no adequate tracking mechanisms to verify if, when or how often animals were exercised. The standard for documenting walking programs and playgroups is the whiteboard method utilized by Ms. Sadler. The whiteboards are designed to provide a quick reference point identifying animals that have been walked and are intended to be erased daily. This method is currently being used by the Department. The Department is researching improved methodologies as recommended by the OIG for recording and tracking pets that does not create an administrative burden for employees primarily responsible for the care, cleaning, and well-being of the pets.

The OIG draft report states that the 15 minute recommendation for daily exercise was recommended by the Department. Instead, this came from legislation proposed by private advocates. As reflected in the documents provided to the OIG by the County Attorney's Office (CAO) regarding this matter, the previous Department Director opined that it should not be codified and that undertaking the program would require approximately \$400,000 in additional funding. Ultimately, this legislation was not adopted, and instead the Commissioner who requested the legislation pursued the No-Kill resolution. Moreover, since the Department has received additional funding it has expanded its exercise and enrichment program.

A review of the documents provided by the County Attorney's Office reflect the attorney's opinion that daily exercise is an aspirational goal subject to Departmental resources and is not a statutory requirement. The statute referenced (§828.13) is enforced by the Department and does not provide a standard for "wholesome exercise." The Department has consulted with industry colleagues in the State of Florida to identify any applicable exercise standards for reference by the Department. None were identified. Additionally, efforts to identify similar entities with formalized walking programs in the State revealed that very few animal control agencies in the State of Florida have formalized walking and playgroup programs. A 2016 survey posted through the Florida Animal Control Association revealed that none of the three (3) Florida animal shelters participating in the survey have formalized permanently-staffed dog walking programs or playgroups. The Department will use its network of industry experts to implement OIG recommendations.

The Department agrees with the OIG recommendation to formalize these activities in the form of written procedures. In the move to the new shelter, the Department began development of the written procedures and, as reported by the OIG, engaged the services of experts in the area of play groups to develop a play group program and expand walking and exercise programs. An SOP is in place and will be reviewed to incorporate additional recommendations. The OIG's specific recommendations are addressed below:

- a. Agree. As there is no defined standard, the Department will consult with industry experts and colleagues to define frequency
- b. Agree. The question regarding best practices for tracking activity was asked of the expert hired by the Department. The response was that the whiteboard method is utilized for tracking purposes in accordance with leading shelter enrichment expert recommendations. This method is in place. The Department will investigate other methods as noted
- c. Agree. Exceptions will vary depending upon the medical condition, temperament, public safety risk, and disease risk of individual animals
- d. Agree. SOPs can be reviewed for improvement. A staff person dedicated to oversee this activity is being hired

Although the OIG makes no recommendation regarding an allegation of incidents of burns and irritations, the OIG stated that the incidents were a result of improper handling, insufficient following of cleaning procedures and inadequate rinsing of a cleaning solution. The few isolated instances of skin irritations were immediately found and investigated by the Department. The cleaning solution suspected to be responsible for the irritations (Trifectant) is a disinfectant approved for use in animal housing facilities. Shelter personnel determined that the issue originated in isolated areas of the west wing. The porous surface of the concrete flooring allowed for absorption of product and damp conditions to remain despite adequate rinsing and appropriate squeegee use on the kennel floor. The kennel floors were stripped and resealed, which improved conditions. Moreover, the Department initiated the process to replace the disinfectant with a comparable product which would either require no rinsing or would have cleaner rinsing properties to reduce absorption by the porous flooring surface. The OIG's observations inaccurately report that the issue had to do with rinsing, which were subsequently taken care of when the issue was discovered.

## **OIG Observations and Findings: Save Rate**

**Recommendation 7-** The OIG recommends that ASD use the formula and reporting methodology suggested by the Asilomar Accords in calculating and reporting the Save Rate on an annual basis. ASD should clearly state the time frame for the figures reported, and specify what is included or excluded from the figures reported.

### **Department Response**

We are pleased the OIG confirmed that there is no manipulation of data to inflate the save rate. We are also pleased the OIG confirms that pets being surrendered by their owners for euthanasia should not be counted in save rate calculations. Furthermore, the OIG confirmed the accuracy of the euthanasia logs in capturing shelter euthanasia and owner requested euthanasias.

Many of the observations and findings in this section are related to reporting or terminology which has no effect on the actual save rate which was misinterpreted. The OIG also conducted a review of records it identified as erroneous. While the records contain “typos” or data entry/human errors in that the user failed to update a certain field within a record, many of the records used by the OIG reflect the correct outcome recorded. The Department agrees that issues in these records, as recognized by the OIG, are limitations in the existing database.

Inaccurate findings such as these are present in this section of the draft report. The OIG investigators did not consult with the Department on items that may have been clarified for accuracy. The Department is requesting that the OIG modify the observations based on interpretations in-line with industry practices and terminology. The OIG-generated data analysis of 127 records reported as mistakes over two and a half (2 ½ years) should be eliminated as it is statically insignificant and incorrectly interpreted. This is demonstrated below in the Department’s clarification that “an entry of returned to owner on the same date as entry of euthanized” is correct contrary to the OIG’s interpretation and shelter industry expert input.

In response to one of the false allegations in the report, the OIG recommends that the Department use the Asilomar Accords methodology for reporting and calculating the save rate to increase transparency. The Department agrees with the OIG in its recommendation to use the Asilomar Accords and to post the raw data online. The Department accepts this recommendation.

As noted in the draft report by the OIG, the Department already meets the State reporting requirements of the Shelter Transparency Act that requires shelters to capture certain data as per Florida State Statute. One key recommendation by the OIG is that the Department should use the Asolimar Accords (Asolimar) live release rate formula and reporting criteria rather than the save rate formula currently in use. The OIG recommends that the principles of the Asilomar Accord be used to calculate animal lives saved and to help increase transparency in data reporting. In order to enhance the efficacy of the Department’s reporting, “raw data” will now be published on the Department’s webpage. The Department will also begin using the Asilomar formula as recommended.

When using the OIG-recommended Asilomar methodology, the Department's save rate climbs more than one percent; from an overall save rate of approximately 90.03% to 91.23% in 2015 (Chart B in the Executive Summary). Going forward, the Department will publish an annual animal statistics table on the Department's website. The data has always been available via request, reported regularly and provided in compliance with the State Reporting Requirements as recognized by the OIG. Along with the annual animal statistics table, the shelter will provide the Asilomar rate, the current "Outcome" based rate, and a third rate based on "Intake;" each rate is indicative of different performance parameters.

As referenced previously, an allegation was made that a figure of 72 save rate percent was incorrectly reported by the Department when it was in fact the save rate for dogs only. The OIG further clarified that this reference was taken from the Legislative Meeting Minutes of the June 12, 2012 PSHAC meeting. A more thorough review would have found that the meeting minutes do not capture the entirety of what was said at the meeting by the Department. A review of the video on the County's website confirms that the Department did "report" the correct figure. The reference to 72 percent was stated as only being reflective of the dog save rate contrary to the OIG findings. In the video the Department says, "Right now we actually save 72 percent of our dogs." The minutes, which are summary minutes, summarized the comment as "Mr. Munoz stated "No Kill" meant saving 90 percent of the animals, adding that ASD currently saved 72 percent." Contrary to what was reported by the OIG, the figure was not used as the overall save rate. An accurate portrayal of facts would have reported that the Department correctly reported this figure in other documents repeatedly. Observations should provide a reasonable basis to support findings. The characterization of how the draft report misrepresents the 72 percent does not. Due to this error and as further demonstrated herein the OIG should remove this section of the draft report.

Additional concerns with findings by the OIG regarding the data reporting are the OIG's inaccurate interpretation of information gathered. The Department asked the OIG for the criteria used for determining that the terms "transports" or "transfers" are inconsistent. The OIG did not specifically clarify what information was used in making this observation. Though not of great significance is the OIG's footnote #8 (on page 21 of the OIG draft report). This is not necessarily an industry standard. The note indicates that "...Save Rate and Live Release Rate are synonymous terms used throughout the animal shelter industry." Please see the example provided, a 2015 Tallahassee Shelter Report notation (Department Exhibit 9) that reads as follows: "\* Please note that the **Live Release Rate is not a Save Rate.**"

Department Exhibit 9 demonstrates that there can be a distinction between save rates and live release rates. Admittedly, some organizations use these terms interchangeably and others do not. This is highlighted to demonstrate the Department's concern below, with OIG's observations that terms and definitions used by the Department are inconsistent or incorrect.

It appears in the draft report that the OIG is stating that the Department inconsistently referred to the "transferring of animals to rescue groups" as a mistake in a narrative in a budget presentation. The Department asked the OIG for the exact source from which this observation was gathered but did not receive clarification. "Transfer" is also a term used by the Department to capture data of a certain transaction for pets that are given to a rescue partner. This does not preclude the use of this word in another context. The word "**transferring**" in this context is a "term of art". This is the correct

terminology used to describe when an animal is given to a rescue group. In support of this fact is an excerpt from the Miami-Dade Code that reads as follows:

Sec 5-5(c) *“The Department may, at its discretion, transfer animals to animal rescuing organizations.....”*

Furthermore, this word was not contained in a data set. As a matter of fact, when data set reports from the past five (5) years are viewed, the categories of Rescue, Transfer and Transport are all separate individual categories reflecting **no inconsistencies** in the terms from year to year. The OIG was provided these data sets. The Department is concerned that a misinterpretation has occurred in review of these terms as well. This observation is without merit and should be removed from the draft report.

The OIG states that there is inconsistent reporting in figures relating to the number of foster pets for the calendar year 2014. The OIG cites a Program Summary dated, July 23, 2014, reflecting that 1,920 pets were in foster care and later in a Power Point presentation dated September 15, 2015 where the number pets in foster care was reported as 1,879. The difference in the number of pets reported in foster was a result of an internal staff update of the figures that the Department initiated as a result of personnel changes within the Foster Program.

The OIG fully recognizes that the save rate would not be affected as foster pets are not counted toward the save rate until there is an actual outcome of adopted, rescued, transported, transferred, euthanized, or died in care, to name a few. The Department’s concern is that the OIG is reporting on a figure that the Department purposely updated as a negative finding. Updating or correcting a figure after a review of records is not “inconsistent” reporting. The isolated use of this as an example of incorrect reporting is misleading. The Department is asking the OIG to remove what was a deliberate update of records to provide accurate information from being used as a negative observation in this section.

The description of “pets handled” and “shelter intake” is also accurate, contrary to the reported findings. The description “pets handled” is not used on Chameleon reports, save rate charts, or other data sets. The term “pets handled” is found in a narrative that is part of the annual Departmental business plan. This term is used to provide the reader with a more relatable word that is not “intake or impounded” that the audience may not be familiar with. The exact wording in the business plan is “...homeless pets were handled by the shelter...” This is not representative of “inconsistent use.” This is the only use of this terminology the department was able to identify. The Department asked the OIG to provide the reference for clarification.

The OIG draft report also uses an example of dogs adopted by an individual from a Canadian rescue organization as a misclassification of data. The description below will show how the observations made are not relevant as the impact on the save rate is neutral. There is documentation supporting the adoption transactions described, and a factor not considered by the OIG is that the Department was developing a relationship with a new partner so that ultimately an agreement would be considered.

In order to participate in ASD’s Rescue Program, rescue organizations must meet the requirements outlined in Chapter 5 of the County Code and must also adhere to additional criteria as set by the Department. An *Animal Rescue Organization* as defined by the Code includes not-for-profit corporations

or other legal entities devoted to the welfare, protection, and humane treatment of dogs, cats or other animals; must be duly registered with the Florida Department of State and the Florida Department of Agriculture and Consumer Services; and have the appropriate authority in the jurisdiction in which the not-for profit legal entity is headquartered. Furthermore, the Department requires an agreement be executed between the Department and the Animal Rescue Organization that would allow the rescue organizations to take pets from the shelter for the purpose of rehoming or adoption through their own organization. The County Code also does not prohibit individuals from adopting pets with the sole purpose of rehoming the animal, if the criteria to adopt a pet are met.

Within the draft report, the OIG states that errors were created by the improper use of terms to report certain animal outcomes. The Canadian rescue agency referenced in the draft report approached the Department with the goal of saving the lives of some of the Department's most at risk population. The individual selected dogs that were at high risk because they had been overlooked locally. His focus was to save difficult to save dogs with extended lengths of stay at the shelter. Since the County Code is silent on the ability to work with international rescue agencies and lacking a rescue agreement in place, the Department took another approach to give the dogs a new chance to be rehomed. The Department contacted the American Society for the Prevention and Cruelty of Animals (ASPCA) and the agencies of jurisdiction to verify that the organization was in good standing in the animal welfare community, legitimate, and was properly permitted.

The OIG was provided with the background and evidence as to why the dogs were processed as "adopted" rather than "rescued." Had the Department processed these pets as "rescued" instead of "adoption" then the Department would be going against the OIG's own recommendation to properly report on the type of animal outcome. Despite not having a rescue agreement in place, the OIG's focus is that these dogs should be outcomed as "rescue" instead of "adoption" because the term "adoption" indicates the animal has a home. However, this may not be the case as with individuals that adopt with the goal of rehoming the pet on their own. The outcome entered into the database is based on the adoption agreements that were executed in representation of the actual transaction that transpired. This finding is inaccurate and should be removed.

In its draft report the OIG validates that the parameters for capturing the save rate are accurate and no manipulation of records occurred. Minimal issues were found with individual pet records. These are best classified as data entry issues or database limitations. Intake staff responsible for this data entry may handle approximately 20,000 +/- transactions annually. Additionally, some of what the OIG observes as errors is better explained as a record that has data entry issues in a certain field but is reflective of an accurate outcome. Furthermore, the OIG's findings are statistically insignificant and insufficient for supporting the findings.

Case example 9 provides an important example from a 2013 cat hoarding case demonstrating erroneous classification by the OIG. This case involved 60 cats which were impounded as a result of a Baker Act. The Department is concerned with the source(s) the OIG relied on to reach findings and for using this singular case to amount for almost half of the records cited (60 of 127). This case of 60 cats was cited as having "conflicting entries" because some cats were returned to the owner upon his request. The

Department checked with industry experts and the experts agreed with how the shelter classified the cats as Returned to Owner (RTOs). The interpretations to support findings are inaccurate and are:

- not in line with shelter industry best practices and standards
- not based on expert input from shelter industry professionals
- misinterpretations of supporting information explained to the OIG
- factually inaccurate

The OIG inaccurately states there was a discrepancy which could not be explained between the number of cats impounded (60) and the property receipt issued at the time of initial impoundment which reflects 38 cats. There is no discrepancy between the two numbers:

- 36 live and 2 deceased cats were removed on the initial visit to the property on October 27, 2013
- These cats were properly documented on the property receipt
- The remaining cats were impounded in the following days as a result of humane animal traps being placed in the residence

The owner of the cats eventually visited the shelter for the purpose of reclaiming the cats. He acknowledged that he could not afford veterinary care for the sick cats and opted to request euthanasia for those in need of the service. The proper outcome type of RTO was entered in Chameleon and the subsequent clinic service of euthanasia request, at the request of the owner, was processed. This practice is in line with the transaction. This practice was verified with animal industry experts. It is the owner's right to reclaim his cats and request euthanasia. Transactions of this nature are correctly classified as RTO.

While the Department agrees with the recommendation to use the Asilomar methodology for increased transparency; observations and findings regarding transparency for not using Asilomar are without merit. The OIG includes a notation on its draft report that "*In August 2004, a group of national, regional, and local animal welfare leaders aspiring to save the lives of all healthy and treatable companion animals, gathered in Asilomar, Pacific Grove, California and developed the Asilomar Accords*". The Department recognizes that this was a significant moment in the history of animal welfare, however, the Department was not a party to the Accords. The OIG's characterization of actions "*...not in keeping with the Accords*", is a false premise and a non-fact based statement. There was no requirement to use the Accords, thus related observations and findings are misleading.

With regards to transparency, anyone requesting data is provided their request. As recognized by the OIG in its draft report, the Department maintains monthly figures pursuant to Florida Statute. Bona-fide rescue and advocacy organizations receive regular reports from the shelter regarding the outcomes of pets. The OIG was provided these reports. It is known to the Department that some groups referring to themselves as "advocates" or "rescues" have complained baselessly and used false allegations to launch complaints. It is concerning that the OIG states that "*...recurring errors also lead to misinformation of animal advocates...*" It is also known that spreading misinformation is a tactic employed by certain individuals to achieve an objective not in the best interest of shelter pets. The Department is asking the OIG to remove these subjective observations. Furthermore, the OIG draft report does not identify the observations for response by the Department; however, the OIG includes a finding from these statements.

The Department welcomes the opportunity to factually address any information provided the OIG in regard to this concern.

**Recommendation 8-** ASD should explore modifications, updates, and upgrades to Chameleon or alternatively purchase another records management system designed to handle the needs of the shelter. Upgrades or new system should allow for:

- a. Drop-down menus in all screens that contain entries indicating data entry errors, with the appropriate notation documenting the error.
- b. A category labeled “error, void, cancel null” or some similar phrase should be added to the Outcome field in the Kennel Screen to indicate an error in the Intake and can be easily eliminated when setting parameters to capture data on a report.
- c. A system that automatically updates fields to correlate or concur with the actions entered into other screens and fields. For example, update status fields from “active” to “euthanized”.
- d. Expand the categories of entries available in drop down menus to avoid multiple use of terms for different actions and activities, and to allow for the accurate documentation of all actions taken for each animal.
- e. Allow for clear updating of entries regarding all actions taken regarding an animal. Currently, much of the information is contained in notes such as the medical treatment notes. However, the data needed for reports, reconciliations, quality control checks, cannot be extracted from notes. Moreover, not all actions taken on behalf of an animal are accurately captures if they do not involve medical treatment and cannot be recorded in those notes.
- f. The OIG recommends that ASD review the terminology used in its record keeping system and decide on standard terms in order to clearly and consistently report information. For example, decide and use only one term “transport” or “transfer” to denote animals released to rescue agencies. ASD should maintain a list of defining terms used regularly in their reports.
- g. ASD should conduct training to staff in the use of Chameleon, or any other system acquired, to eliminate or minimize data entry errors. The training should include educating the staff about how the data entry errors affect the reports being subsequently generated from the system. The staff should also be informed to ask questions of supervisors or management if unsure of how to handle data entry into Chameleon as the data cannot be deleted or amended.

### **Department Response**

While the Department agrees with the recommendation there are inaccuracies in the observations and findings.

These are approximately 60 cases of the 127 records in about two and a half (2 ½) years of data analyzed by the OIG and identified as inconsistent or conflicting. The records associated with the cat hoarding case are indeed accurately reflected in Chameleon though an individual record may contain a typo not affecting the outcome for save rate purposes. This would leave approximately 67 records spread over two and a half (2½) years. The Department welcomes the opportunity to review these findings with the OIG. The OIG should modify its classification of inaccurate records as demonstrated above.



ASD Example 1- The OIG notes a procedure wherein a dog (Nala) surrendered by her owner for euthanasia was actually saved by the Department as a mistake. The dog's record was shown as receiving the fatal medication due to a long-established procedure wherein euthanasia information is entered in the Chameleon Treatment Screen just prior to the actual procedure so that pets that may have a positive outcome are not euthanized untimely. It was explained to the OIG that this procedure was put in place and has been refined to maximize the number of pets saved. The OIG acknowledges this in the draft report. The mistake here was that the staff person in the high stress environment of this difficult task failed to strike through the euthanasia log entry and the limitation of making corrections in the Chameleon data base. This process can be improved. However, this dog (Nala) was impounded and counted (outcomed) correctly for tracking the save rate.

ASD Example 2- A dog is picked up as an injured stray and brought in by an Animal Control Officer. The owner comes to the shelter to claim his pet. However, based on the pet's state of suffering the owner chooses to make the difficult decision to have the pet humanely euthanized on the same day. This is the owner's legal right. The capturing of the data for save rate calculations by the Department is correct.

ASD Example 3- The OIG is concerned that recording a euthanasia on the same day as an RTO is an inconsistency. The OIG cites this case as a conflicting entry. It is not a conflicting entry and is a correct accounting of this pet's outcome. Assumptions made for this finding further perpetuates the Department's concern with confirming biases which are being reported to the OIG without allowing the Department to provide clarification. For example, an owner came to the shelter to retrieve her cat (Charlie) who was picked up as a stray. The cat had been hit by a car and was treated by shelter veterinarians. Upon being reunited with Charlie at the shelter, the owner opted for humane euthanasia as noted in the record due to the extent of his injuries.

The OIG uses terminology not familiar to the shelter and not consistent with industry practice. As noted above observations are based on the false premise of "*returned to owner on the same date as an entry of euthanized.*" The OIG states in its draft report (on page 24) that this is a conflicting entry. As shown above, in the example of the 60 cats, Charlie the cat, and the stray dog, the OIG findings are not consistent with correct accounting of what transpired when owners were reunited with their pets. There is nothing inconsistent about the classification of these pets with regard to the save rate. The OIG correctly points out data entry typos within pet records but the classification of the "outcome" is correct. The Department asked for the specific classification methodology used by the OIG of the 127 records (on pages 24 and 25) to provide a response to the specific observations. The information was not made available. The raw data was provided to the Department for analysis; however, it was given without the OIG's rationale for classification of the records. As a result, it is difficult to address other observations of the findings without this information. Despite not having the classification information used by the OIG of the 127 records, the Department is providing these clarifications based on what could be discerned from the OIG's descriptions. Please note that assumptions had to be made as the Department is not familiar with terminology used by the OIG and asked for clarification that was not provided and welcomes the opportunity to discuss.

Of the 127 records, only 21 were improper data entry issues in the Kennel Screen for purposes of the save rate. The balance of the records (106) correctly reflects the service that took place when interacting with a client despite the fact that records may include an erroneous data error according to staff analysis.

In summary, the OIG found most data entry issues resulted from the database limitations. As demonstrated, these records largely do not impact the confidence in the save rate and do not accurately support the observation and findings.

The findings of the OIG recognize the system limitations and shortcomings in Chameleon “*which fails to contain sufficient options to indicate an erroneous entry and a subsequent correction.*” The Department recognizes the shortcomings associated with the Chameleon software and has extensively researched multiple shelter software systems to identify a system with greater flexibility, with the assistance of the Miami-Dade Information Technology Department (ITD). This process has been underway since 2014. The Department agrees with the recommendation and began pursuit of a new system and/or improvements in 2014.

**Recommendation 9-** ASD should revise its procedures to ensure that all forms: Owner Euthanasia Confirmation Forms and Pet Release Forms for Stray Animal are required to be scanned into Chameleon or an updated records management system.

### **Department Response**

The OIG found that staff was not consistent in entering and scanning records. The Department agrees with the OIG on this matter. The Medley facility had limited technology infrastructure and less staffing to perform document scanning. However, hard copies of documents are retained as required and kept at an off-site storage facility. The Department admits that retrieval of documents is cumbersome, due to the number of documents stored; however, it does not mean that these documents do not exist or cannot be obtained. A request to staff this area of the Department appropriately was fulfilled in the FY2016-17 budget. The hiring of four (4) dedicated intake personnel has occurred and intake work stations including scanners have been installed in both dog and cat receiving areas.

With the opening of the PAPC the lack of personnel was addressed by increasing staffing levels. There are four (4) Shelter Intake Clerks now dedicated to dog and cat receiving with no competing responsibilities in animal care. Individual computer stations in the dog and cat receiving areas are currently equipped with scanners to enable prompt scanning of documents into the associated records.

Case example 10- While this example is a data entry issue, as noted by the OIG; it is a result of limitations with the existing database. A closer review of additional Chameleon records in this pet’s file, include a note from the ASD Clerk handling the transaction. This screen was not provided in the OIG case example. The note says, “Pet was supposed to be impounded as a euthanasia request. It was RTO in the system so that it could be impounded as a euthanasia request properly.” The note clearly captures the training of the Clerk in recognizing the data entry mistake. This note, available for review, is a contradiction of the OIG’s findings that staff is not properly trained. It does support the finding that the system has its limitations.

Case example 12- This example does not affect the save rate incorrectly and is a helpful observation for the Department to address.

Of the four cases, examples 9 and 12, do not affect the save rate and have to do with activity occurring in the Tag/Link screen in the Chameleon database which is only used for non-save rate transactions. Upon closer review, case example 10 reveals information that staff is aware of the limitations and correct procedures.

**Recommendation 10-** The OIG recommends that ASD perform periodic reconciliation of the Euthanasia Log and Chameleon records. Reconciling these entries with the entries in Chameleon is important in ensuring that data is accurate, and that errors can be corrected or explained.

#### **Department Response**

There is no requirement to reconcile euthanasia records with Chameleon. The Department has passed inspections of federally-required record keeping practices related to controlled drugs. All unannounced DEA inspections have revealed compliance with federal law and have involved full review of the ordering, storage, usage and record keeping associated with controlled substances. The recommendation to reconcile euthanasia logs with Chameleon is not required by the DEA and the amount of sodium pentobarbital recorded in Chameleon is simply a best estimate of the amount of solution which will be required. As a result, the entry in Chameleon which is made immediately prior to euthanasia may differ from the amount reflected in the euthanasia log which captures the actual amount of solution used.

The Department recognizes that any report can be valuable but, did not find expert support of this recommendation. The Department will look into it further.

#### **OIG Observations and Findings: Records Reconciliation**

**Recommendation 11-** The OIG recommends that ASD trains or re-trains employees on verifying dosages of controlled substances and the notations made in both the Euthanasia Log and Chameleon. Periodic reviews by supervisors and reconciliations can avoid errors in dosage from being carried forward and from inaccuracies in the records.

#### **Department Response**

The Department agrees. However, the OIG draft report should recognize that Department staff responsible for euthanizing animals and recording the use of controlled substances are properly trained and certified by the State of Florida in accordance with §828.058. The Department maintains a certified euthanasia instructor on staff to ensure the state-mandated training, as well as retraining are readily accessible to staff.

When performing the euthanasia procedure, the technician may find it necessary to administer additional sodium pentobarbital due to a number of factors including failure of the animal to respond adequately,

blown veins as a result of accidental perforation of the vein or fragile veins, or a higher or lower weight estimate than what was reflected in Chameleon. In the event there is a conflict between the two entries, the amount of sodium pentobarbital recorded in the euthanasia log would be the correct entry. As a result, the entry in Chameleon which is made immediately prior to euthanasia may differ from the amount reflected in the euthanasia log which captures the actual amount of solution used.

Summary of OIG case examples (8, 13 and 14)

Case example 8- The "euth link" for a dog, Nala, was properly created and the estimated amount of sodium pentobarbital which would be required was properly entered in the Chameleon record. The veterinarian then determined that euthanasia was not in the best medical interest of the animal and denied the process. As a result, Nala was properly documented in shelter intake as owner surrendered and was subsequently released on adoption 10 days later. The failure to strike the entry from the euthanasia log book is recognized as a data entry matter. The inability to remove the estimated amount of sodium pentobarbital to be used from the Chameleon record is a recognized deficiency associated with the Chameleon software.

Case example 14- Appears to be a data entry oversight in which the estimated amount of sodium pentobarbital to be used was not entered. The entries in the euthanasia log related to dosage and route of administration are consistent with Tommy's age and breed, and, therefore, are correct.

**Recommendation 12-** ASD should develop a log or other tracking mechanism to account for the total number of deceased animals sent for disposal to the County landfill. Tracking is essential in reconciling numbers with the records in Chameleon and the charges associated with the disposal.

### **Department Response**

The Department does in fact maintain records associated with deceased animals which have been disposed of to include those retrieved from the right of way by the Department, those presented to the shelter already deceased, those euthanized and those that died in care. The OIG correctly says that animals reported euthanized are not reconciled with Chameleon. In consulting with other shelter experts, the Department confirmed that this is not a practice or industry standard.

It seems the OIG is in part making this observation and finding based on the baseless claims that "...the Department used the incinerator improperly and in some cases incinerating animals while alive." The incinerator has not functioned since before the year 2000. The creation of an additional report would serve to alleviate the misguided concerns of complainants making preposterous allegations. The Department recognizes that any report or additional data can be used for an improvement. However, the observation is based on a fallacy and does not have a logical relationship to the findings.

### **OIG Observations and Findings: Tracking of Animals Transferred to Rescue Agreements**

**Recommendation 13-** The OIG recommends that ASD develop a procedure to request from rescue organizations information on the disposition of animals transferred from ASD's care. Given that procedures are already in place to track the spay/neuter compliance, ASD can add the request for

disposition information to the spay/neuter compliance requests. ASD must be able to track the disposition, identify concerns and take follow up action with the organizations. Given the new agreements the onus is on ASD to make the periodic requests of all the rescue organizations in compliance with Section 5-5(c) of the Code of Miami-Dade County.

### **Department Response**

The Department is in compliance with reporting requirements where the Code is specific on the timeframe for reporting of unsterilized pets released to rescue agencies as mirrored in Florida State Statutes and reflected in ASD's Rescue Agreements. The Code also states that rescue organizations periodically report to the Department on the disposition of animals acquired from the Department. The OIG notes that some agreements have different due dates to periodically report on the disposition of animals within some of the rescue agreements. The term "periodic" is not defined in the Code. As part of improvements in this area and the lack of a definitive description of the timeframe and disposition, the County Attorney opined that "periodic" should be left to the discretion of the Department to interpret. The reason for the varied due dates in the different agreements can be attributed to revisions made to the rescue agreement to improve the program or meet the demands of the shelter which, was the case with the latest revisions that took over eight months to finalize and were put into effect in August 2016. The Department implemented the process of randomly selecting pets that were transferred to a rescue partner for reporting. The Department is expanding the scope of the breadth of the reporting requirements.

**Recommendation 14-** The OIG recommends that ASD enter into a formal written agreement with the aforementioned Canadian rescue organization.

### **Department Response**

The Department agrees. The Department's response below is based on clarifications of supporting materials. The Department was approached by an organization based in Canada, interested in saving pets from the shelter. In the absence of having a rescue agreement in place that would allow for the organization to move pets across the American/Canadian border, the Department communicated with nationally-recognized animal welfare organizations to verify that the group was a reputable organization, contacted the agencies of jurisdiction to confirm that the group was equipped to care for the large number of dogs being pulled from the shelter and was properly permitted. The Department does not disagree with the OIG's recommendation to enter into an agreement with the Canadian group. In this case, the Department found a way of saving these animals by allowing the head of the organization to adopt them instead of missing the opportunity due to the lack of having an agreement through the rescue program.

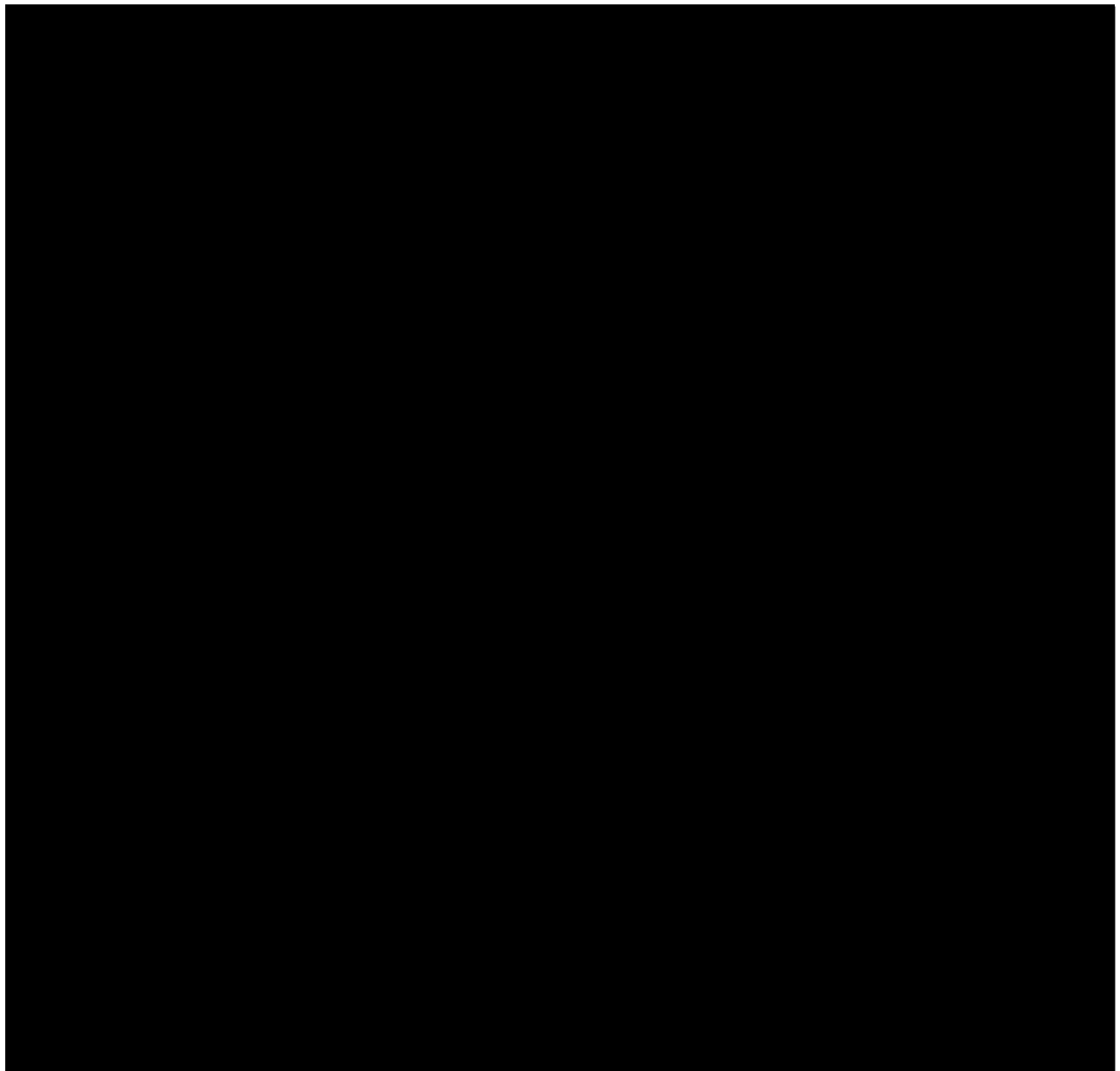
Within this section of the OIG draft report, the Department notes editorial observations made by the OIG regarding other organizations. The Department is asking for the basis of these editorial comments to see if they were based on a similar review of the organization. The observations by the OIG do not consider the different scope, programs, volume and distinctive missions of the organizations. The Department is the only open admission shelter in the County.

**OIG Observations and Findings: Security of Facilities and Controlled Substances**

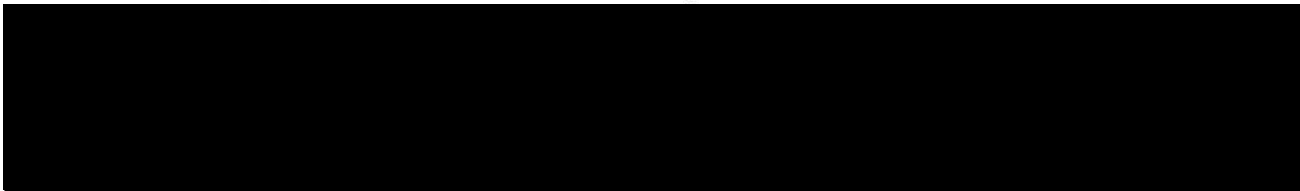
**Recommendation 15-** The OIG recommends that ASD make the following changes at the Doral facility:



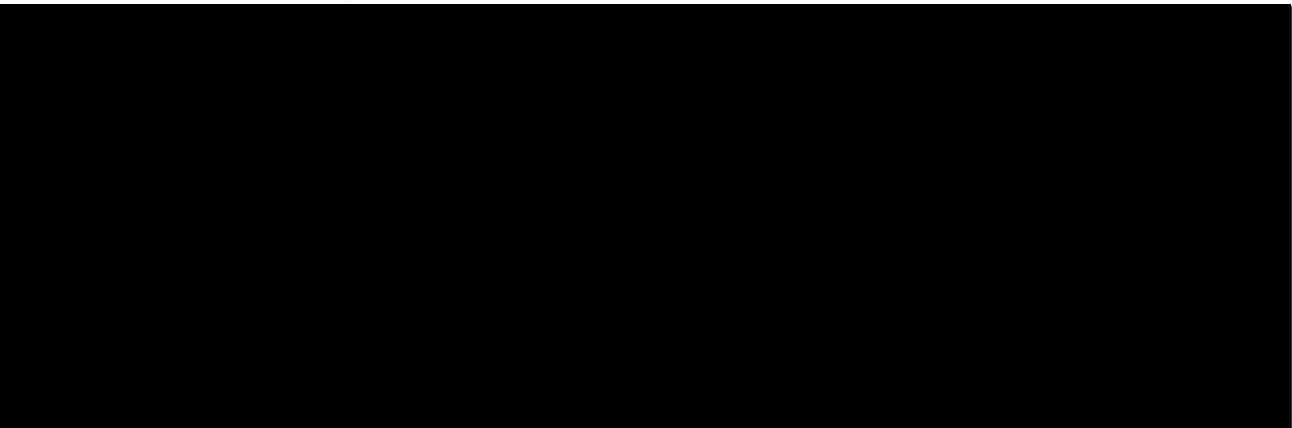
**Department Response**



**Recommendation 16-** The OIG recommends that with regard to controlled substances ASD should:



**Department Response**



**Recommendation 17-** The OIG recommends that ASD preform periodic reconciliations of:

- a. The controlled substances on hand against the Euthanasia Logs
- b. The controlled substance usage reported in the Euthanasia Log against data entered in Chameleon.

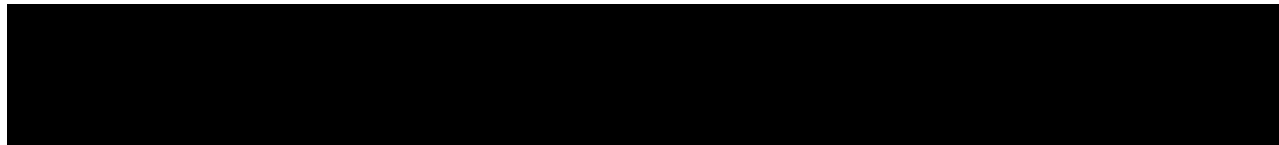
**Department Response**

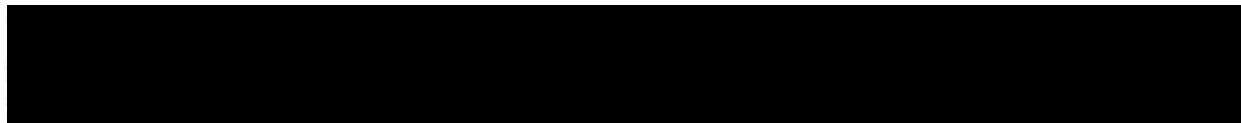
- a. The Department agrees and has developed a reconciliation process.
- b. Reconciliation of the Chameleon data with the euthanasia log provides no value as the quantity entered in Chameleon is an estimate which is entered prior to euthanizing the animal. The actual amount of solution used is entered in the euthanasia log. Nonetheless, the Department will research this matter further to determine if practical improvements are possible.

**OIG Observations and Findings: ASD Staffing**

**Recommendation 18-** The OIG recommends that ASD management reevaluate the use of the Medley facility until it can add Animal Care Specialists to adequately staff both facilities.

**Department Response**





**Conclusion**

Miami-Dade County Animal Services is committed to its mission of safeguarding the welfare of the pets and citizens of Miami-Dade County. Since 2011, the Department has made unparalleled improvements to its internal operations and programs with the goal of increasing the number of pets saved. The success of these efforts is evident in the increased services, program, and lives saved. The Department will continue to protect and advocate for the lives of innocents animals.

The Department would like to thank the OIG for the opportunity to respond to the report reviewing allegations regarding the Animal Services Department’s shelter operations. Not only has this report provided an avenue for the Department to clarify misunderstanding and misinterpretation on shelter policies, protocols and best practices in animal shelter welfare, but, also highlights many of the Department’s achievements such as attaining a 90 percent save rate for the first time in the history of the County. This report also recognizes that many false complaints brought forward throughout the years, are without merit and simply untrue.

At the end of the two year review, the OIG has provided the Department with 18 recommendations. The Department agrees with or already has in place 15 of the recommendations. The Department will further review one (1) and disagrees with two (2) of the recommendations as noted within the report. The Department does not agree with many of the observations and findings and hopes that the information provided in this response will be used to clarify these matters through further discussion and collaboration. The Department also notes that some the remaining responses can be better addressed through discussion due to the complexity of specific issues and other related concerns expressed by the Department. Accordingly, the Department respectfully requests this opportunity with the OIG.

**Attachments**

cc: Alina T. Hudak, Deputy Mayor



### **Addendum A**

An additional concern is the description that the Department is “plagued by complaints from individuals and animal advocates.” This description is misleading, as the Department cannot respond to the legitimacy of these specific “complaints” as they have not been provided for review. The Department does receive many false accusations, as shown in the Executive Summary. The Department respectfully requests that the OIG not legitimize the “false allegations” and clarify the nature of the complaints accurately by referring to the complaints as “false allegations”, as the OIG findings demonstrate.

As confirmed above, the Department believes that the “plague” of complaints is a plague of dishonest portrayals and false allegations. This practice is not unique to Miami-Dade County Animal Services; rather it is common in the animal welfare community. The Department also provided the OIG with other incidents of misleading information. This can be confirmed by consulting with shelter experts.

OIG case examples 6 and 7 demonstrate the nature of the “many” false allegations received regularly by the Department. Within these two examples, the OIG provides detailed responses and medical records showing shelter pets being provided appropriate medical care. While the Department was not privy to the specific details of the complaints, it is familiar with aspects of the false complaints surrounding these pets. Internet activity making false allegations reached the attention of the Department. The false internet allegations resulted in hours of writing and research to demonstrate that the pets were cared for. The OIG report confirms this. As an additional observation, the extent of medical care provided to these pets by the Department is not typical programming in most shelters. The Department has expanded medical care to pets in the shelter in an effort to save more dogs and cats.

The draft report describes the allegations, but does not describe what was said to the OIG regarding the dogs in these cases. Based on the exceptional level of care provided in these examples the facts point to baseless allegations. The Department is asking that the false allegations be identified accordingly.

The OIG references that complaints were received from “animal rights activists.” The Department can only speculate as to the specific sources as it has not been provided a list of complainants. The Department has not received any of the complaints from bona-fide animal advocacy organizations. The Department works closely and cooperatively with legitimate and leading organizations. Since we do not have the specific sources used by the OIG, it is difficult to comment further on many matters in the OIG draft report. It is possible that the complainants providing false and misleading information include groups calling themselves animal advocates, but are actually groups with political agendas that have now turned to the OIG with their otherwise failed objectives. Some of the complainant groups may stem from organizations that actually profit from the animals acquired from the shelter. This concern was brought up to the OIG in 2011. The Department has experienced situations where a group wanting a certain pet from which it may profit will malign the shelter, citizens of the County wanting to adopt a pet or other organizations to secure a certain pet they deem as profitable.

In your reference to systemic deficiencies, the OIG recognizes in its own words that its findings are “statistically insignificant.” The Department cannot comment on the merits many supposed observations

and findings, as requests by the Department to be given the references and the basis of specific issues were not granted.

Another request that was submitted by the Department which limits the ability to respond to the OIG draft report is in the area of best practices. The Department asked for the specific best practices the OIG reviewed so that a determination could be made on how they were being applied by the Department, not followed or were perhaps misinterpreted in the OIG draft report.

## Miami-Dade County Animal Services

### Programs and Accomplishments

#### **Saving Pets**

Foster 2 Adopt Program  
Trap, Neuter, and Return (TNR) Program  
Support of Urgent Needs Program (SUN)  
Foster Provider Support Program  
Animal Rescue and Relocation Program  
Pet Retention Program  
Safety Net Coordinator  
Adoptioneer Program  
Neonate Foster Coordinator  
Healing Hearts and Paws Program  
Senior Adoption Program  
Petco Adoption Satellite Center  
PetSmart Adoption Centers  
Adoption Counselors  
Large-scale Adoption Events  
Foster Ambassador Program  
HOPE Express Mobile Adoption Unit  
Kitten Cuddler Program  
Expanded Safety Net Program  
Lost and Found Finding Rover Program  
Intra-state Rescue Transport Program

#### **Pet Safety and Spay/Neuter**

Vaccination upon Intake  
Low Cost Spay/Neuter Program  
Pan Leukopenia Isolation and Quarantine  
Disease Intervention Program  
Free Spay and Neuter Program  
Parvovirus Isolation and Treatment  
Feline Housing Enhancements  
Homestead Mobile Wellness Clinic Program  
Behavioral Enrichment Program  
Heartworm Treatment Program  
Treatment Veterinarian for Medical Care  
Chief Veterinarian  
Expanded Veterinary Resources  
Low cost Vaccine Packages Program  
Ringworm Isolation and Treatment  
Forensic Veterinarian  
Enhanced Mobile Spay/Neuter  
Community Action Targeted Trapping Initiative (CATTI) Program

Spay/Neuter Grant to the Humane Society of Greater Miami  
Spay/Neuter Grant to the South Florida Veterinary Foundation  
Grooming Program  
ASPCA Forensic Support  
Staff Driven Expanded Dog Walking Program  
Playgroups

### **Outreach**

Public School Curriculum on Responsible Pet Ownership  
Proactive Field Return to Owner  
Field Distribution Voucher Program For Free Spay/Neuter Program (No Large Dog Left Behind)  
Marketing Program-  
SPOTS Program with Felix Varela High School (basic training for shelter dogs)  
Train the Trainer Program  
Miami-Dade Corrections Shelter Dog Training Partnership  
Shelter Mentor Program  
Neonate Kitten Milkman Program  
Expanded Community Outreach - through offsite adoption events, volunteer and foster outreach events  
Focused Volunteer Training  
Animal Planet Puppy Bowl



## STANDARD OPERATING PROCEDURE

EFFECTIVE DATE August 9 <sup>th</sup> , 2012	PROCEDURE TITLE Canine Sanitation	PROCEDURE	PAGE No. Page 2 of 5
MAJOR AREAS AFFECTED  Kennel Staff Clinic Staff	APPROVED BY  Alex Muñoz Kathleen Labrada	REVISES OR SUPERCEDES  June 15 <sup>th</sup> , 2007, June 2010, May14th 2011	
		PREPARED BY  Leonal Romero	

### West Wing:

- Each morning, the dogs in each section must be moved to the inside part of the run and fed. When doing so, do not use the water hose to scare the dogs to the other side and do not let the guillotine door slam. If a dog does not want to move to the other side, use caution and proper handling techniques to facilitate the movement. **Do not, at any time, attempt to spray any water or disinfectant while the pet is in the cage.**
- **The RED or respiratory section cannot be moved to the inside runs if the opposite section of dogs is on the inside.**
- Empty food and water bowls and scoop fecal matter into garbage cans and do not hose anything down the drains (food, fecal matter, leashes, collars, etc.). Hang the Kuranda bed to the fence.
- Emptied food bowls need to be collected and taken to the dishwasher in G-Ward. Emptied water bowl needs to be placed back in its place.
- Spray run floor, walls, chain link fence, bed, water bowl, and walkway with properly diluted Accel to loosen any hard fecal matter or food. Always spray toward drain. Then scrub all surfaces, including chain link fence and bed with stiff brush. Scrub water bowls inside run. Make sure to wait 10 minutes from the time you scrubbed the last run, then, rinse all surfaces thoroughly with water, including bowls and brush.
- Fill buckets with water and attach to hooks on each side of the run and squeegee dry. Manually pick up any hair or debris left in the drain and discard in trash receptacle.
- Next, move dogs to the outside part of the run and repeat cleaning/disinfecting in the same manner.
- Place Karunda bed on outside part of kennel to the side! Do not leave hanging with a dog in the run!
- Disinfect all cleaning utensils, such as squeegees, brushes and scoopers, when done cleaning the runs.

### N Runs

- Starting with N2, move dogs into outside runs. **Do not place dogs from different cages in the same run.**
- When outside runs are full, empty food bowls and remove all organic debris from the inside runs and walkway (food, fecal matter, leashes, collars, etc.), then discard feces and left over food in garbage receptacle.
- Toys must be collected for disinfecting in the dishwasher machine inside G-Ward.
- Food bowls need to be emptied and collected for the dishwasher in G-Ward. Water bowl needs to be emptied and placed back in its place.
- Hang the Karunda bed on the fence, empty water bowls and spray run floor, walls, chain link fence, bed, water bowl, and walkway with properly diluted Accel to loosen any hard fecal matter or food.

## STANDARD OPERATING PROCEDURE

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Always spray toward drain. Then scrub all surfaces, including chain link fence and bed with stiff brush. Scrub water bowls inside run. Make sure to wait 10 minutes from the time you sprayed the last run, then rinse all surfaces thoroughly with water, including bowls and brush. Fill buckets with water and attach to hooks on each side of the run and squeegee dry.

- Return dogs to original Run, where you took them from.
- Repeat steps on outside runs then move next set of dogs to outside runs and repeat steps again.

### Cleaning and Disinfecting Dog/Puppy Cages (B, C, D/E, F, H, I, J/K)

- Dogs/puppies must be moved into a clean bank of cages in the hallway adjacent to the room, lined with newspaper or placed in individual carriers while their cages are cleaned. If a carrier is used, it must be disinfected prior to placing another pet inside. Dogs/puppies may be tethered in the hallway or inside their room only if pet does not fit in the bank cages or carrier. If this is the case, only one dog may be tied per hook. Pets tied to hooks must be checked periodically to avoid the leashes tangling and the dogs choking. Pets in one room cannot be tied in another room. Dogs cannot be tied to the cage bank while cleaning. **Never hose cage with dog inside.**
- Discard food in into trash bin and water from water bowls into the drain. **Do not rinse food bowls in the tubs or the drains will clog.**
- Discard the rest of the disposable material within the cages.
- Spray Accel on clean rag and wipe all surfaces of cages using one rag per cage. If the dog is going to be placed back in its cage, then you do not need to wait 10 minutes for the disinfectant to settle.
- Spray floor with properly diluted Accel and scrub floor. Make sure to spray everything including the chain link fence. Let the solution settle for 10 minutes and rinse with water. Squeegee floor and be sure to remove any debris from the drain.
- Once the dogs/puppies are moved back into their appropriate cages, cage banks, carriers and hallway must be disinfected using the method described in step 5.

## STANDARD OPERATING PROCEDURE

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		PREPARED BY  Leonal Romero	

### Paper room

- Straighten out supplies on shelves and address any pending laundry.
- Discard any garbage or solids on floor then spray floor with properly diluted Accel and let it settle for 10 minutes. Next scrub floor and rinse with water. Squeegee floor and be sure to remove any debris from the drain. Be sure to disinfect and dry the chairs and under the chairs.
- Empty garbage and ensure that there are cleaning supplies for accidents.
- Make sure room and supplies are neat and organized.

### Crates/Carriers/Equipment:

- Once all animals are returned to their cages, all carriers/crates/cage banks must be taken behind A-Ward to be disinfected.
- Carriers/crates/cage banks must be disinfected by removing newspaper, feces and organic material. Spray properly diluted Accel and let it settle for 5 minutes. Next rinse thoroughly with water and neatly stack them in the hallway outside Cat Receiving.
- Carriers/crates/cage banks can dry in the hallway outside Cat Receiving.
- Equipment such as scoopers, squeegees and brushes need to be disinfected after use. Place them inside a bucket of properly diluted Accel, let it sit for 10 minutes and rinse. Discard the Accel in the bucket.

### Additional Duties:

#### **Before 10:00 AM**

- Move all the animals having surgery to the recovery room.
- Check pets for upper respiratory signs and other abnormal medical or behavioral signs, such as diarrhea, vomiting, lethargy, etc. If any of these occur, place animal on the vet check list located outside C-Ward.
- Restock work area.
- **Do inventory.**
- Do laundry.
- Clean food bowls.
- Take out the garbage.
- Prepare newspaper.
- Feed before 10:00 AM or right after cleaning. (West Wing must be fed before cleaning)
- **Check that all cages are properly locked.**
- Change into uniform before 10:00 AM.
- **Help your co-workers (Be a team player!)**

# STANDARD OPERATING PROCEDURE

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### After 10:00 AM

- Make sure drains and common areas are clean and disinfected.
- As you walk around the shelter pick up any trash that may lying around.
- Spot clean/check your assigned area throughout your shift.
- Assist the public with adoptions and lost and found.
- Make sure the pets have clean and fresh water.
- Receiving (recording pets, pictures, transferring pets, keeping area clean).
- Assist in Euthanasia Room (ER).
- Cleaning pet carriers.
- Transfer animals from receiving to the adoption area.
- Continue with laundry.
- Bell.
- **Do the afternoon inventory.**
- Bathe, socialize pets.
- Provide enrichment, such as toys, beds, blankets, etc.
- Check for URI, diarrhea and other abnormal signs.
- **Make sure every pet has a collar and a cage card.**
- **Keep your area clean at all times and the pets comfortable!**

### At closing make sure:

- all cages are spot checked
- feeding was completed
- every animal has food and/or water
- all areas are clean and restocked
- all pets have collars and cage cards
- garbage is taken out
- newspaper is prepared
- G ward is clean



## Duties and Checklist

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## B

- Clean and disinfect using Accel. This includes the cage doors. Fill spray bottles at authorize stations only. When disinfecting, solution must sit for at least 2 minutes before wiping clean. Use only one towel per cage and change gloves after handling each animal.
- Clean and disinfect floor using Accel. Scoop all organic material. Spray Accel, scrub floor with stiff brush, let sit for 2 minutes, rinse and squeegee dry.
- Unlock the breaks of the kennels and slide cages slightly forward in order to clean behind and under cages and wall.
- Hallway outside of the room needs to be cleaned in accordance to the SOP. – Scoop all organic material. Spray Accel, scrub floor with stiff brush, let sit for 2 minutes, rinse and squeegee dry.

Make sure that:

- Squeegees and brushes are rinsed and hung on the wall
- Trash receptacle has a black bag and covered when not in immediate use
- Leashes are hung on approved holders on the wall or behind door
- Closet is stocked with the following items:
  - Cleaning Rags
  - Spray Bottle
  - Newspaper
  - Masks
  - Hand Sanitizer
  - Gloves
  - Book Rings
  - Sheet Protectors
- Top of the cages are wiped down and free of dirt. Only hand sanitizer is allowed on top of cages.
- Drains are free of hair, food or any organic material.
- **Inventory is correct**
- Identify sick dogs and place them on the vet checklist appropriately
- Kennel cards are presentable and accurate

Pets must have water at all times

## Duties and Checklist

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C

- Clean and disinfect using Accel. This includes the cage doors. Fill spray bottles at authorize stations only. When disinfecting, solution must sit for at least 2 minutes before wiping clean. Use only one towel per cage and change gloves after handling each animal.
- Clean and disinfect floor using Accel. Scoop all organic material. Spray Accel, scrub floor with stiff brush, let sit for 2 minutes, rinse and squeegee dry.
- Unlock the breaks of the kennels and slide cages slightly forward in order to clean behind and under cages and wall.
- Hallway outside of the room needs to be cleaned in accordance to the SOP. – Scoop all organic material. Spray Accel, scrub floor with stiff brush, let sit for 2 minutes, rinse and squeegee dry.

Make sure that:

- Squeegees and brushes are rinsed and hung on the wall
- Trash receptacle has a black bag and covered when not in immediate use
- Leashes are hung on approved holders on the wall or behind door
- Closet is stocked with the following items:
  - Cleaning Rags
  - Spray Bottle
  - Newspaper
  - Masks
  - Hand Sanitizer
  - Gloves
  - Book Rings
  - Sheet Protectors
- Top of the cages are wiped down and free of dirt. Only hand sanitizer is allowed on top of cages.
- Drains are free of hair, food or any organic material.
- **Inventory is correct**
- Identify sick dogs and place them on the vet checklist appropriately
- Kennel cards are presentable and accurate

Pets must have water at all times

## Duties and checklist

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D, E

- Move dogs into temporary cage bank and/or hallway. Hooks on the hallway are only to be used when a dog does not fit in the temporary cleaning cage bank or when bank cages are full. Only one dog can be tethered per hook.
- Clean and disinfect in accordance to the SOP. – Scoop all organic material. Spray Accel using foamer, scrub all surfaces, and let it sit for 2 minutes, rinse and refill water buckets and squeegee dry.
- Hallway outside of the room needs to be cleaned before placing other dogs there and before opening.

Make Sure That:

- Drains are free of hair, food or any organic material
- Squeegees and brushes are rinsed and hung on the approved holders
- [REDACTED]
- Inventory is accurate
- Identify sick dogs and place them on the vet checklist appropriately
- Kennel cards are presentable and accurate
- MAXIMUM OF TWO DOGS PER RUN UNLESS APPROVED BY SUPERVISOR
- Do laundry

Pets have water at all times

## Duties and checklist

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F

- Clean and disinfect using Accel. This includes the cage doors. Fill spray bottles at authorize stations only. When disinfecting, solution must sit for at least 2 minutes before wiping clean. Use only one towel per cage and change gloves after handling each animal.
- Clean and disinfect floor using Accel using foamer connected to hose. Spray Accel using foamer, scrub all surfaces, let it sit for 2 minutes, rinse, and refill water buckets and squeegee dry.
- Unlock the breaks of the kennels and slide cages slightly forward in order to clean behind and under cages and wall.
- Hallway outside of the room is cleaned in accordance to the SOP. – Scoop all organic material. Spray Accel using foamer, scrub all surfaces, let it sit for 2 minutes, rinse, and refill water buckets and squeegee dry.

Make sure that:

- [REDACTED]
- Squeegees and brushes are rinsed and hung on the wall
- Trash receptacle has a black bag and is covered when not in immediate use
- Leashes are hung on the approved holders on the wall or behind door
- Cart is stocked with the following items:
  - Cleaning Rags
  - Spray Bottle
  - Book Ring
  - Sheet Protectors
  - Newspaper
- Top of the cages are wiped down and free of dirt. Only hand sanitizer is allowed on top of cages
- Drains are free of hair, food or any organic material
- Maximum of three puppies from the same litter per cage depending on size. Only one adult per cage.
- **Inventory is accurate**
- Identify sick dogs and place them on the vet checklist appropriately
- Kennel cards are presentable and accurate
- Keep G-ward clean, dry and organized

Pets have water at all times

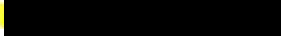
## Duties and Checklist

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### West Wing

- **Inventory all cages.** When walking through URI, booties must be worn and then taken off prior to walking into any other area. Identify all dogs listed for surgery and move into recovery immediately after completing inventory.
- Feed WW from the inside and confine all dogs to the inside of the run by closing the guillotine door. Do not slam the guillotine door or throw the bowls and make sure to separate the bowls if there is more than one dog in the cage.
- Scoop all organic materials, empty water bucket sand turn them upright. Hang beds from the fence.
- Spray Accel on walls, floor, beds and chain link fence. Scrub all surfaces, wait 2 minutes then rinse thoroughly. Squeegee dry.
- Move dogs to the outside and repeat the cleaning process.

Make sure that:

  
Middle hallway is clean and dry.

All equipment is neatly placed on top of the table.

All trash cans have a black bag and are covered.

Fans are on and facing the middle.

# Kennel Inventory

DEPARTMENT EXHIBIT 4

08 /03/12

8/3/2012 12:37:05PM

RECEIVING	A1453863	08/03/12	08/03/12	U	0	4	BLK TABBY / WHITE DOMESTIC SH
RECEIVING	A1453864	08/03/12	08/03/12	U	0	4	BRN TABBY DOMESTIC SH
RECEIVING	A1452670	07/30/12	07/30/12	F	0	0	TORTIE DOMESTIC SH
RECEIVING	A1452435	07/28/12	08/06/20	S	0	3	BLACK / WHITE DOMESTIC SH
RECEIVING	A1453309	08/01/12	08/01/12	U	2	0	BRN TABBY / CALICO DOMESTIC SH
RECEIVING	A1453322	08/01/12	08/01/12	U	0	9	BRN TABBY DOMESTIC SH
RECEIVING	A1452830	07/31/12	07/31/12	F	2	0	BRN TABBY DOMESTIC SH
RECEIVING	A1451461	07/24/12	07/24/12	F	0	2	BRN TABBY DOMESTIC SH
RECOVERY	A1448304	07/10/12	07/10/12	N	0	3	BRN TABBY DOMESTIC SH
RECOVERY	A1452386	07/28/12	07/28/12	S	0	8	CALICO / WHITE DOMESTIC SH
RECOVERY	A1452198	07/27/12	07/27/12	F	1	5	BRN TABBY / TORTIE PT DOMESTIC SH
RECOVERY	A1452260	07/27/12	07/27/12	S	1	5	ORG TABBY DOMESTIC SH

145-3855  
  
 B1

Total cats = 161

**DOG**

Kennel #	AID#	Intake	Due Out	Sex	Yr / Mo	Description
<u>✓</u> B01	A1433403	07/29/12	07/29/12	S	4 5	TAN / WHITE TERRIER MIX
<u>✓</u> B02	A1452428	07/28/12	08/03/12	F	2 0	BROWN CHIHUAHUA SH MIX
<u>✓</u> B03	A1452823	07/31/12	08/06/12	M	1 0	BLACK / BROWN DACHSHUND LH MIX
<u>✓</u> B04-19	A1451983	07/26/12	08/01/12	F	0 10	BLACK / WHITE CHIHUAHUA SH MIX
<u>✓</u> B05	A1452706	07/30/12	08/05/12	F	1 0	TAN TERRIER MIX
<u>✓</u> B06	A1452885	07/31/12	08/06/12	F	5 0	BROWN / TAN TERRIER MIX

Kennel Inventory  
08 /04/12

B, C, D, F, H, I, J

8/4/2012 3:58:41PM

RECOVERY A1454284 08/04/12 08/04/12 U 0 11 BLACK DOMESTIC SH

Total cats = 157

DOG

Kennel #	AID#	Intake	Due Out	Sex	Yr / Mo	Description
A	A1451426	07/23/12	07/29/12	M	2 0	WHITE / BROWN AMER BULLDOG
A	A1451749	07/25/12	08/10/12	M	6 0	BROWN / WHITE BOXER
B01	A1453855	08/02/12	08/08/12	F	0 7	BLACK / BROWN JACK RUSS TERR / CHIHUAHUA
B02	A1452428	07/28/12	08/03/12	F	2 0	BROWN CHIHUAHUA SH MIX
B03	A1452823	07/31/12	08/06/12	M	1 0	BLACK / BROWN DACHSHUND LH MIX
B04	A1454055	08/03/12	08/04/12	M	1 0	TAN / WHITE CHIHUAHUA SH
B05	A1452706	07/30/12	08/05/12	F	1 0	TAN TERRIER MIX
B07	A1453463	08/01/12	08/02/12	F	0 1	BLACK / BR BRINDLE TERRIER MIX
B08	A1453651	08/02/12	08/02/12	F	1 0	BROWN / BLACK WELSH CORGI CAR / CHIHUAHU
B10	A1454277	08/04/12	08/10/12	M	12 0	TAN / BROWN YORKSHIRE TERR
B11	A1453985	08/03/12	08/09/12	F	2 0	BROWN / TAN DACHSHUND MIX
B12	A1453834	08/02/12	08/02/12	F	2 0	BROWN / WHITE MIN PINSCHER / POMERANIAN
B13	A1453994	08/03/12	08/09/12	M	0 7	WHITE / TRICOLOR FOX TERR WIRE MIX
B14	A1453652	08/02/12	08/08/12	M	1 0	SALT/PEP / BROWN SCHNAUZER MIN MIX
B15	A1454202	08/04/12	08/04/12	M	6 5	BLACK / WHITE BOSTON TERRIER
B16	A1452269	07/27/12	08/02/12	M	0 9	BLACK / TAN CHIHUAHUA SH MIX
B17	A1454143	08/03/12	08/09/12	F	10 0	BROWN / BLACK POMERANIAN MIX

# Kennel Inventory

08 /03/12

8/3/2012 12:37:05PM

<u>  </u> B07 ✓	A1453463	08/01/12 08/02/12	F	0 1	BLACK / BR BRINDLE TERRIER MIX
<u>  </u> B08 ✓	A1453651	08/02/12 08/02/12	F	1 0	BROWN / BLACK WELSH CORGI CAR / CHIHUAHI
<u>  </u> B10 ✓	A1453156	07/31/12 08/06/12	M	5 0	BROWN / WHITE CHIHUAHUA SH
<u>  </u> B11 ✓	A1452269	07/27/12 08/02/12	M	0 9	BLACK / TAN CHIHUAHUA SH MIX
<u>  </u> B12 ✓	A1453834	08/02/12 08/02/12	F	2 0	BROWN / WHITE MIN PINSCHER / POMERANIAN
<u>  </u> B14 ✓	A1453652	08/02/12 08/08/12	M	1 0	SALT/PEP / BROWN SCHNAUZER MIN MIX
<u>  </u> B15 ✓	A1438648	07/28/12 07/28/12	M	0 11	BLACK / WHITE COCKER SPAN
<u>  </u> B18 ✓	A1453404	08/01/12 08/01/12	F	3 2	BLACK / WHITE TERRIER MIX
<u>  </u> B19 ✓	A1451390	07/23/12 07/23/12	F	2 0	BROWN / BLACK TERRIER MIX
<u>  </u> B22 ✓	A1450228	07/19/12 07/25/12	M	3 0	BROWN / WHITE CHIHUAHUA SH
<u>  </u> C02 ✓	A1452832	07/31/12 08/06/12	M	3 0	BLACK / GOLD YORKSHIRE TERR
<u>  </u> C04 ✓	A1453854	08/02/12 08/08/12	M	0 6	BROWN / BLACK SHIH TZU
<u>  </u> C06 ✓	A1453831	08/02/12 08/02/12	F	3 0	BLACK / TAN MIN PINSCHER / POMERANIAN
<u>  </u> C07 ✓	A1452365	07/27/12 08/02/12	M	2 6	BROWN / WHITE TERRIER MIX
<u>  </u> C08 ✓ 15	A1453644	08/02/12 08/08/12	F	1 6	BLACK / TRICOLOR TERRIER MIX
<u>  </u> C08 ✓	A1452697	07/30/12 07/31/12	M	0 3	WHITE / BLACK AMER BULLDOG MIX
<u>  </u> C08 ✓	A1452699	07/30/12 07/31/12	F	0 3	BLACK / WHITE AMER BULLDOG MIX
<u>  </u> C09 ✓	A1453818	08/02/12 08/03/12	F	0 3	BROWN TERRIER MIX
<u>  </u> C09 ✓	A1453820	08/02/12 08/03/12	F	0 3	TAN TERRIER MIX

1453834-B12 X

1453834 B13  
1453834 B13  
1453834 B13  
1453834 B13



Kennel Inventory  
08 /04/12

B, C, D, F, H, I, J

8/4/2012 3:58:41PM

RECOVERY A1454284 08/04/12 08/04/12 U 0 11 BLACK DOMESTIC SH

Total cats = 157

DOG

Kennel #	AID#	Intake	Due Out	Sex	Yr / Mo	Description
<u>    </u> A	A1451426	07/23/12	07/29/12	M	2 0	WHITE / BROWN AMER BULLDOG
<u>    </u> A	A1451749	07/25/12	08/10/12	M	6 0	BROWN / WHITE BOXER
<u>✓</u> B01	A1453855	08/02/12	08/08/12	F	0 7	BLACK / BROWN JACK RUSS TERR / CHIHUAHUA
<u>✓</u> B02	A1452428	07/28/12	08/03/12	F	2 0	BROWN CHIHUAHUA SH MIX
<u>✓</u> B03	A1452823	07/31/12	08/06/12	M	1 0	BLACK / BROWN DACHSHUND LH MIX
<u>✓</u> B04	A1454055	08/03/12	08/04/12	M	1 0	TAN / WHITE CHIHUAHUA SH
<u>✓</u> B05	A1452706	07/30/12	08/05/12	F	1 0	TAN TERRIER MIX
<u>✓</u> B07	A1453463	08/01/12	08/02/12	F	0 1	BLACK / BR BRINDLE TERRIER MIX
<u>✓</u> B08	A1453651	08/02/12	08/02/12	F	1 0	BROWN / BLACK WELSH CORGI CAR / CHIHUAHU
<u>✓</u> B10	A1454277	08/04/12	08/10/12	M	12 0	TAN / BROWN YORKSHIRE TERR
<u>✓</u> B11	A1453985	08/03/12	08/09/12	F	2 0	BROWN / TAN DACHSHUND MIX
<u>✓</u> B12	A1453834	08/02/12	08/02/12	F	2 0	BROWN / WHITE MIN PINSCHER / POMERANIAN
<u>✓</u> B13	A1453994	08/03/12	08/09/12	M	0 7	WHITE / TRICOLOR FOX TERR WIRE MIX
<u>✓</u> B14	A1453652	08/02/12	08/08/12	M	1 0	SALT/PEP / BROWN SCHNAUZER MIN MIX
<u>✓</u> B15	A1454202	08/04/12	08/04/12	M	6 5	BLACK / WHITE BOSTON TERRIER
<u>✓</u> B16	A1452269	07/27/12	08/02/12	M	0 9	BLACK / TAN CHIHUAHUA SH MIX
<u>✓</u> B17	A1454143	08/03/12	08/09/12	F	10 0	BROWN / BLACK POMERANIAN MIX

Handwritten notes and checkmarks on the left side of the table, including '15', '139', and a blue circle around 'B16'.

# Kennel Inventory

08 /03/12

8/3/2012 6:18:26AM

/ WW21	A1205209	07/28/12	08/03/12	N	3	0	BLACK / WHITE BASSET HOUND MIX
/ WW21	A1453151	07/31/12	08/06/12	M	0	7	BROWN / BLACK GERM SHEPHERD MIX
/ WW22	A1451909	07/26/12	08/01/12	F	1	0	BLACK GERM SHEPHERD
/ WW22	A1453842	08/02/12	08/08/12	F	0	6	BROWN / WHITE LABRADOR RETR MIX
/ WW23	A1452856	07/31/12	08/06/12	F	2	0	WHITE AMER BULLDOG MIX
/ WW23	A1453641	08/02/12	08/08/12	F	1	0	BLACK / TRICOLOR TERRIER MIX
/ WW24	A1452599	07/30/12	08/05/12	M	2	0	BR BRINDLE / WHITE TERRIER MIX
/ WW25	A1453828	08/02/12	08/08/12	M	9	0	WHITE / BR BRINDLE AMER BULLDOG MIX
/ WW26	A1453147	07/31/12	08/06/12	M	1	0	BLACK / BROWN DOBERMAN PINSCH
/ WW26	A1452913	07/31/12	08/06/12	M	2	0	BROWN / WHITE BOXER
/ WW27	A1452889	07/31/12	08/06/12	M	2	0	CREAM / TAN SHIBA INU MIX
/ WW29	A1451042	07/21/12	07/30/12	F	5	0	BROWN / WHITE BOXER MIX <i>pan-FENIAL with-inf</i>
<del>1010-28</del> WW30	A1449831	07/18/12	07/24/12	F	2	0	BLACK / WHITE GERM SHEPHERD / SIBERIAN HU. <i>Femel Pitt Bunde</i>
<del>1010-28</del> 1452268 WW30	A1452583	07/30/12	07/30/12	F	1	0	RED TERRIER MIX
33 / WW30							
/ WW37	A1452508	07/29/12	08/04/12	F	0	7	BROWN / WHITE TERRIER
34 / WW40	A1449062	07/14/12	07/20/12	F	2	0	BLACK / WHITE AMER BULLDOG MIX
37 / WW41	A1452278	07/27/12	08/02/12	M	2	0	BLACK / TAN ROTTWEILER
/ WW45	A1451749	07/25/12	07/31/12	M	6	0	BROWN / WHITE BOXER
/ WW46	A1451291	07/23/12	07/29/12	F	1	6	WHITE / TAN AMER BULLDOG
/ WW47	A1452162	07/28/12	07/29/12	N	1	6	BLACK / WHITE SIBERIAN HUSKY

# Kennel Inventory

08 /04/12

8/4/2012 3:58:41PM

<input checked="" type="checkbox"/>	WW22	A1451909	07/26/12 08/01/12	F	1 0	BLACK GERM SHEPHERD
<input checked="" type="checkbox"/>	WW22	A1453842	08/02/12 08/08/12	F	0 6	BROWN / WHITE LABRADOR RETR MIX
<input checked="" type="checkbox"/>	WW23	A1453641	08/02/12 08/08/12	F	1 0	BLACK / TRICOLOR TERRIER MIX
<input checked="" type="checkbox"/>	WW23	A1452856	07/31/12 08/06/12	F	2 0	WHITE AMER BULLDOG MIX
<input checked="" type="checkbox"/>	WW24	A1452599	07/30/12 08/05/12	M	2 0	BR BRINDLE / WHITE TERRIER MIX
<input checked="" type="checkbox"/>	WW24	A0899333	08/04/12 08/04/12	S	6 0	BLACK / BROWN GERM SHEPHERD MIX
<input checked="" type="checkbox"/>	WW25	A1453828	08/02/12 08/08/12	M	9 0	WHITE / BR BRINDLE AMER BULLDOG MIX
<input checked="" type="checkbox"/>	WW26	A1453147	07/31/12 08/06/12	M	1 0	BLACK / BROWN DOBERMAN PINSCH
<input checked="" type="checkbox"/>	WW27	A1452889	07/31/12 08/06/12	M	2 0	CREAM / TAN SHIBA INU MIX
<input checked="" type="checkbox"/>	WW28	A1452583	07/30/12 07/30/12	F	1 0	RED TERRIER MIX
<input checked="" type="checkbox"/>	WW28	A1449209	07/15/12 07/15/12	M	12 0	BLACK / GRAY LABRADOR RETR MIX
<input checked="" type="checkbox"/>	WW29	A1451042	07/21/12 07/30/12	F	5 0	BROWN / WHITE BOXER MIX
<input checked="" type="checkbox"/>	WW30	A1451428	07/23/12 07/31/12	M	3 0	BROWN TERRIER MIX
<input checked="" type="checkbox"/>	WW30	A1451429	07/23/12 07/31/12	M	4 0	BLACK / BROWN ROTTWEILER MIX
<input type="checkbox"/>	WW30	A1451242	07/22/12 07/28/12	M	1 6	BLACK / WHITE FLAT COAT RETR MIX
<input checked="" type="checkbox"/>	WW31	A1452268	07/27/12 08/02/12	F	0 9	Y BRINDLE PIT BULL MIX
<input checked="" type="checkbox"/>	WW33	A1452209	07/27/12 08/02/12	M	7 0	BLACK / BROWN ROTTWEILER
<input type="checkbox"/>	WW33	A1453162	08/01/12 08/07/12	F	4 0	BLACK / BROWN ROTTWEILER
<input checked="" type="checkbox"/>	WW34	A1451192	07/21/12 07/27/12	M	3 0	BROWN / WHITE PIT BULL MIX
<input type="checkbox"/>	WW34	A1449062	07/14/12 07/20/12	F	2 0	BLACK / WHITE AMER BULLDOG MIX

# Kennel Inventory

08 /03/12

8/3/2012 6:18:26AM

/ WW09	A1452449	07/28/12	08/03/12	M	2	0	BLACK / BROWN GERM SHEPHERD MIX
WW10	A1453642	08/02/12	08/08/12	M	1	0	BLACK / WHITE TERRIER MIX
WW10	A1453643	08/02/12	08/08/12	F	1	0	BLACK / BROWN TERRIER MIX
WW10	A1451242	07/22/12	07/28/12	M	1	6	BLACK / WHITE FLAT COAT RETR MIX
WW11	<del>A1452268</del>	<del>07/27/12</del>	<del>08/02/12</del>	<del>F</del>	<del>0</del>	<del>9</del>	<del>Y-BRINDLE PIT BULL MIX</del>
✓ WW11							AMERICAN B. DOG WITH
WW12	A1452120	07/26/12	08/01/12	M	1	6	GOLD LABRADOR RETR MIX
WW12	A1283112	07/31/12	08/06/12	N	5	0	BLACK LABRADOR RETR MIX
/ WW13	A1452799	07/30/12	08/05/12	M	4	0	YELLOW LABRADOR RETR
/ WW14	A1453015	07/31/12	08/06/12	F	7	0	BROWN / CREAM CHOW CHOW MIX
/ WW14	A1449064	07/14/12	07/20/12	F	3	0	BLACK / TAN GERM SHEPHERD MIX
WW15	A1452450	07/28/12	08/03/12	M	1	6	BLACK LABRADOR RETR
WW15	A1453160	07/31/12	08/06/12	M	4	0	BLACK TERRIER MIX
WW16	A1451707	07/25/12	08/01/12	M	1	1	TAN / TRICOLOR TERRIER MIX
WW17	A1452922	07/31/12	08/06/12	M	1	0	WHITE / BROWN AMER BULLDOG
WW17	A1453860	08/02/12	08/08/12	M	4	0	TAN / WHITE AMER BULLDOG
WW18	A1452784	07/30/12	08/05/12	F	5	0	BLACK / BROWN ROTTWEILER
WW18	A1451255	07/22/12	07/28/12	F	1	6	BLACK LABRADOR RETR MIX
WW19	A1452714	07/30/12	08/05/12	F	3	0	WHITE / BROWN AMER BULLDOG
WW19	A1449264	07/16/12	07/22/12	F	2	0	BROWN / TRICOLOR LABRADOR RETR MIX
WW20	A1329790	07/27/12	07/27/12	N	1	3	CREAM / RED AKITA MIX

# Kennel Inventory

08 /04/12

8/4/2012 3:58:41PM

✓	WW09	A1452449	07/28/12 08/03/12	M	2 0	BLACK / BROWN GERM SHEPHERD MIX
✓	WW10	A1453642	08/02/12 08/08/12	M	1 0	BLACK / WHITE TERRIER MIX
✓	WW10	A1453643	08/02/12 08/08/12	F	1 0	BLACK / BROWN TERRIER MIX
✓	WW11	A1453803	08/02/12 08/08/12	M	2 0	WHITE AMER BULLDOG
✓	WW12	A1452120	07/26/12 08/01/12	M	1 6	GOLD LABRADOR RETR MIX
✓	WW12	A1283112	07/31/12 08/06/12	N	5 0	BLACK LABRADOR RETR MIX
✓	WW13	A1452799	07/30/12 08/05/12	M	4 0	YELLOW LABRADOR RETR
✓	WW14	A1453015	07/31/12 08/06/12	F	7 0	BROWN / CREAM CHOW CHOW MIX
✓	WW14	A1454147	08/03/12 08/03/12	F	0 6	BR BRINDLE / WHITE AKITA MIX
✓	WW15	A1452450	07/28/12 08/03/12	M	1 6	BLACK LABRADOR RETR
✓	WW15	A1453160	07/31/12 08/06/12	M	4 0	BLACK TERRIER MIX
✓	WW16	A1451707	07/25/12 08/01/12	M	1 1	TAN / TRICOLOR TERRIER MIX
✓	WW17	A1453860	08/02/12 08/08/12	M	4 0	TAN / WHITE AMER BULLDOG
✓	WW18	A1451255	07/22/12 07/28/12	F	1 6	BLACK LABRADOR RETR MIX
✓	WW18	A1452784	07/30/12 08/05/12	F	5 0	BLACK / BROWN ROTTWEILER
✓	WW19	A1452714	07/30/12 08/05/12	F	3 0	WHITE / BROWN AMER BULLDOG
✓	WW19	A1449264	07/16/12 07/22/12	F	2 0	BROWN / TRICOLOR LABRADOR RETR MIX
✓	WW20	A1329790	07/27/12 07/27/12	N	1 3	CREAM / RED AKITA MIX
✓	WW21	A1205209	07/28/12 08/03/12	N	3 0	BLACK / WHITE BASSET HOUND MIX
✓	WW21	A1453151	07/31/12 08/06/12	M	0 7	BROWN / BLACK GERM SHEPHERD MIX

# Kennel Inventory

08 /20/12

8/20/2012 4:50:32PM

<del>✓</del> N13	A1457601	08/19/12 08/25/12	F	1 0	BLACK / BROWN TERRIER MIX
<del>✓</del> N13	A1378386	08/18/12 08/18/12	N	0 7	BLACK / BROWN TERRIER MIX
<del>✓</del> N14	A1457635	08/20/12 08/26/12	N	3 0	BLACK / WHITE COCKER SPAN
<del>✓</del> N14	A1456412	08/14/12 08/20/12	M	6 0	BLACK / WHITE LABRADOR RETR MIX
<del>✓</del> N15	A1457363	08/17/12 08/23/12	N	1 6	GRAY / WHITE SIBERIAN HUSKY
<del>✓</del> N16	A1457907	08/20/12 08/20/12	M	0 6	TRICOLOR BEARDED COLLIE MIX
<del>✓</del> N16	A1457912	08/20/12 08/20/12	M	0 6	TRICOLOR BEARDED COLLIE MIX
<del>✓</del> N17	A1455907	08/11/12 08/17/12	F	3 0	BLACK / TRICOLOR BULL TERRIER
<del>✓</del> N17	A1457533	08/18/12 08/23/12	F	1 0	WHITE / CREAM AMER BULLDOG
<del>✓</del> N18	A1457583	08/19/12 08/25/12	M	0 7	WHITE / BLACK AMER BULLDOG MIX
<del>✓</del> N19	A1456726	08/15/12 08/21/12	M	0 8	WHITE / BROWN AMER BULLDOG
<del>✓</del> N19	A1436453	08/14/12 08/20/12	N	0 3	BROWN / BLACK TERRIER MIX
<del>✓</del> N20	A1455820	08/11/12 08/17/12	M	4 0	BROWN / WHITE LABRADOR RETR
<del>✓</del> N20	A1455142	08/08/12 08/14/12	M	2 0	BROWN / WHITE TERRIER MIX
<del>✓</del> N21	A1145021	08/17/12 08/23/12	N	0 5	BROWN / BLACK GERM SHEPHERD MIX
<del>✓</del> N22	A1435485	08/18/12 08/18/12	M	0 5	CREAM AMER BULLDOG MIX
<del>✓</del> N22	A1010515	08/18/12 08/18/12	N	4 10	BLACK LABRADOR RETR
<del>✓</del> N23	A1456860	08/15/12 08/21/12	F	1 0	RED / WHITE GOLDEN RETR MIX
<del>✓</del> N23	A1457593	08/19/12 08/25/12	F	5 0	BLACK / TAN ROTTWEILER MIX
<del>✓</del> N24	A1456878	08/15/12 08/21/12	F	1 0	BROWN / WHITE TERRIER MIX

N13

1457523

1455822

1457551

# Kennel Inventory

08 /21/12

8/21/2012 6:04:02PM

✓ N03	A1457237	08/17/12 08/18/12	M	3 0	TAN BOXER MIX
✓ N04	A1456358	08/14/12 08/20/12	F	2 0	BLACK / TAN BASSET HOUND
✓ N04	A1007347	08/14/12 08/20/12	S	1 0	WHITE / TAN DOGO ARGENTINO MIX
✓ N005	A1457430	08/18/12 08/23/12	M	1 6	WHITE / BLACK LABRADOR RETR MIX
✓ N005	A1456557	08/14/12 08/20/12	M	1 6	BROWN / WHITE TERRIER MIX
✓ N004	A1455819	08/11/12 08/17/12	F	2 0	BROWN / WHITE LABRADOR RETR / CHOW CHOW
✓ N007	A1455442	08/09/12 08/15/12	N	1 6	BL BRINDLE AMER BULLDOG MIX
✓ N008	A1455422	08/09/12 08/15/12	F	2 0	BR BRINDLE / WHITE TERRIER MIX
✓ N008	A1457421	08/17/12 08/23/12	M	0 10	WHITE / RED AMER BULLDOG MIX
✓ N109	A0952158	08/17/12 08/17/12	N	0 3	TRICOLOR TERRIER MIX
✓ N109	A1457746	08/20/12 08/26/12	F	1 0	BROWN / BLACK GERM SHEPHERD
✓ N110	A1454957	08/08/12 08/14/12	F	1 0	BLACK / BROWN TERRIER MIX
✓ N110	A1456367	08/14/12 08/20/12	F	1 0	BLACK / TAN BASSET HOUND
✓ N12	A1455832	08/11/12 08/11/12	N	0 9	YELLOW / WHITE LABRADOR RETR MIX
✓ N12 11	A1455906	08/11/12 08/11/12	M	0 7	BLACK / BROWN GERM SHEPHERD MIX
✓ N12 11	A1456879	08/15/12 08/21/12	M	1 0	BROWN AMER BULLDOG MIX
✓ N12	A1458376	08/21/12 08/27/12	F	1 0	WHITE / BLACK TERRIER MIX
✓ N10 10	A1457601	08/19/12 08/25/12	F	1 0	BLACK / BROWN TERRIER MIX
✓ N10 10	A1457523	08/18/12 08/24/12	M	1 0	BLACK / TAN BEAGLE
N13	A1378386	08/18/12 08/18/12	N	0 7	BLACK / BROWN TERRIER MIX



1423113

✓ N334

# Kennel Inventory

08 /20/12

8/20/2012 4:50:32PM

<del>N25</del>	A1457578	08/19/12 08/25/12	F	1 0	BLACK / WHITE LABRADOR RETR MIX
<del>N25</del>	A1423113	08/18/12 08/18/12	S	0 4	BLACK / WHITE BOXER MIX
<del>N26</del>	A1456638	08/15/12 08/21/12	F	3 0	BROWN / WHITE BOXER
<del>N26</del>	A1457513	08/18/12 08/24/12	F	1 0	BR BRINDLE TERRIER
<del>N27</del>	A1457466	08/18/12 08/24/12	M	1 0	BR BRINDLE BOXER / LABRADOR RETR
<del>N27</del>	A1456085	08/13/12 08/19/12	M	0 10	TAN / BLACK MASTIFF MIX
<del>N28</del>	A1456484	08/14/12 08/20/12	M	0 8	BLACK / WHITE TERRIER MIX
<del>N28</del>	A1456991	08/16/12 08/16/12	M	1 0	BL BRINDLE CHOW CHOW MIX
<del>N29</del>	A1457003	08/16/12 08/22/12	F	2 5	BL BRINDLE BOXER
<del>N29</del>	A1455364	08/09/12 08/09/12	F	2 0	WHITE / BROWN AMER BULLDOG MIX
<del>N30</del>	A1456736	08/17/12 08/17/12	M	2 0	BROWN / BLACK TERRIER MIX
<del>N30</del>	A1455620	08/10/12 08/16/12	M	1 0	WHITE / TAN TERRIER MIX
<del>N31</del>	A1457104	08/16/12 08/22/12	F	3 0	BLACK LABRADOR RETR MIX
<del>N31</del>	A1456848	08/15/12 08/21/12	F	1 0	BLACK / WHITE CHINESE SHARPEI / LABRADOR F
<del>N31</del>	A1396177	08/14/12 08/14/12	S	0 4	BROWN TERRIER / GERM SHEPHERD
<del>N32</del>	A1455981	08/12/12 08/18/12	F	2 0	TAN / WHITE BASENJI
<del>N33</del>	A1308680	08/16/12 08/22/12	N	2 0	BLACK / WHITE LABRADOR RETR MIX
<del>N33</del>	A1300351	08/03/12 08/03/12	N	0 2	BLACK LABRADOR RETR MIX
<del>N34</del>	A1456131	08/13/12 08/19/12	F	1 0	TAN / WHITE TERRIER MIX
<del>N34</del>	A1455826	08/11/12 08/17/12	F	1 6	BLACK / WHITE CHOW CHOW / GERM SHEPHER





# Kennel Inventory

08 /21/12

8/21/2012 6:04:02PM

✓ N23 33	A1423113	08/18/12	08/18/12	S	0	4	BLACK / WHITE BOXER MIX
✓ N25	A1457578	08/19/12	08/25/12	F	1	0	BLACK / WHITE LABRADOR RETR MIX
✓ N26	A1456638	08/15/12	08/21/12	F	3	0	BROWN / WHITE BOXER
✓ N26	A1457513	08/18/12	08/24/12	F	1	0	BR BRINDLE TERRIER
✓ N27	A1457466	08/18/12	08/24/12	M	1	0	BR BRINDLE BOXER / LABRADOR RETR
✓ N27	A1456085	08/13/12	08/19/12	M	0	10	TAN / BLACK MASTIFF MIX
✓ N28	A1456991	08/16/12	08/16/12	M	1	0	BL BRINDLE CHOW CHOW MIX
✓ N28	A1456484	08/14/12	08/20/12	M	0	8	BLACK / WHITE TERRIER MIX
✓ N29	A1455364	08/09/12	08/09/12	F	2	0	WHITE / BROWN AMER BULLDOG MIX
✓ N29	A1457003	08/16/12	08/22/12	F	2	5	BL BRINDLE BOXER
✓ N30	A1456736	08/17/12	08/17/12	M	2	0	BROWN / BLACK TERRIER MIX
✓ N31	A1456848	08/15/12	08/21/12	F	1	0	BLACK / WHITE CHINESE SHARPEI / LABRADOR F
✓ N31	A1457104	08/16/12	08/22/12	F	3	0	BLACK LABRADOR RETR MIX
✓ N31	A1396177	08/14/12	08/14/12	S	0	4	BROWN TERRIER / GERM SHEPHERD
✓ N32	A1300351	08/03/12	08/03/12	N	0	2	BLACK LABRADOR RETR MIX
✓ N33	A1308680	08/16/12	08/22/12	N	2	0	BLACK / WHITE LABRADOR RETR MIX
✓ N34	A1458195	08/21/12	08/21/12	F	2	0	WHITE / BLACK AMER BULLDOG / LABRADOR RE
___ OFFSITE	A1454147	08/03/12	08/03/12	S	0	6	BR BRINDLE / BLACK GERM SHEPHERD MIX
___ OFFSITE	A1454148	08/03/12	08/03/12	S	0	6	TAN / BLACK GERM SHEPHERD
___ OFFSITE	A1454149	08/03/12	08/03/12	S	0	6	BROWN / TRICOLOR GERM SHEPHERD

Jesus

Kennel Inventory

ww

8/21/2012 6:19:16PM

08 /21/12

✓ WW01	A1457548	08/18/12	08/24/12	F	3	0	BR BRINDLE FILA
✓ WW02	A1457119	08/16/12	08/16/12	M	2	0	BROWN ROTTWEILER
✓ WW02	A1455930	08/11/12	08/17/12	M	3	0	BLACK / BROWN ROTTWEILER
✓ WW03	A1457829	08/20/12	08/26/12	M	3	0	CHOCOLATE / WHITE AMER BULLDOG MIX
✓ WW04	A1148400	08/20/12	08/26/12	N	3	3	BROWN TERRIER MIX
✓ WW05	A1456407	08/14/12	08/20/12	F	1	0	BLACK / TAN GERM SHEPHERD MIX
✓ WW05	A1456431	08/14/12	08/21/12	F	2	0	BR BRINDLE TERRIER MIX
✓ WW06	A1422851	08/16/12	08/16/12	S	2	0	WHITE / BROWN TERRIER
✓ WW06	A1456949	08/16/12	08/22/12	F	1	0	BLACK / TAN LABRADOR RETR MIX
✓ WW07	A1455993	08/12/12	08/20/12	F	4	0	BL BRINDLE / WHITE PIT BULL MIX
✓ WW08	A1455931	08/11/12	08/17/12	M	3	0	BLACK / TAN GERM SHEPHERD MIX
✓ WW08	A1457099	08/16/12	08/22/12	M	1	0	WHITE / BROWN LABRADOR RETR MIX
✓ WW09	A1455999	08/12/12	08/18/12	F	3	0	BROWN TERRIER MIX
✓ WW09	A1457167	08/16/12	08/22/12	F	4	0	TRICOLOR TERRIER MIX
✓ WW10	A1457566	08/19/12	08/19/12	F	2	0	BLACK / BROWN GERM SHEPHERD MIX
✓ WW11	A1456580	08/14/12	08/15/12	M	0	6	TAN / BLACK GERM SHEPHERD MIX
✓ WW11	A1456964	08/16/12	08/22/12	M	0	7	BLACK / WHITE TERRIER MIX
✓ WW12	A1457456	08/18/12	08/18/12	F	2	0	WHITE / BR BRINDLE AMER BULLDOG
✓ WW13	A1457165	08/16/12	08/22/12	F	4	0	WHITE / BROWN TERRIER MIX
✓ WW14	A1457353	08/17/12	08/23/12	M	2	0	BLACK PIT BULL MIX



# Kennel Inventory

08 /22/12

8/22/2012 6:21:48PM

WW05	A1456431	08/14/12	08/21/12	F	2	0	BR BRINDLE TERRIER MIX
WW06	A1422851	08/16/12	08/16/12	S	2	0	WHITE / BROWN TERRIER
WW06	A1456949	08/16/12	08/22/12	F	1	0	BLACK / TAN LABRADOR RETR MIX
WW07	A1455993	08/12/12	08/20/12	F	4	0	BL BRINDLE / WHITE PIT BULL MIX
WW08	A1458670	08/22/12	08/23/12	M	0	4	SABLE / WHITE TERRIER MIX
WW08	A1458682	08/22/12	08/23/12	F	0	5	TAN / WHITE TERRIER MIX
WW09	A1457167	08/16/12	08/22/12	F	4	0	TRICOLOR TERRIER MIX
WW10	A1457566	08/19/12	08/19/12	F	2	0	BLACK / BROWN GERM SHEPHERD MIX
WW10	A1457572	08/21/12	08/27/12	F	2	0	BLACK / TAN LABRADOR RETR MIX
WW11	A1456580	08/14/12	08/15/12	M	0	6	TAN / BLACK GERM SHEPHERD MIX
WW11	A1456964	08/16/12	08/22/12	M	0	7	BLACK / WHITE TERRIER MIX
WW12	A1457456	08/18/12	08/18/12	F	2	0	WHITE / BR BRINDLE AMER BULLDOG
WW13	A1457165	08/16/12	08/22/12	F	4	0	WHITE / BROWN TERRIER MIX
WW14	A1457353	08/17/12	08/23/12	M	2	0	BLACK PIT BULL MIX
WW15	A1456877	08/15/12	08/21/12	F	1	0	BR BRINDLE MASTIFF
WW17	A1458540	08/22/12	08/28/12	M	4	0	BLACK LABRADOR RETR MIX
WW17	A1458538	08/22/12	08/28/12	F	4	0	BLACK LABRADOR RETR MIX
WW18	A1457354	08/17/12	08/23/12	F	6	0	BROWN / WHITE GERM SHEPHERD MIX
WW18	A1457357	08/17/12	08/23/12	F	3	0	BLACK CHOW CHOW
WW19	A1457425	08/17/12	08/23/12	M	1	6	BLACK GERM SHEPHERD

# Kennel Inventory

BC - Maria

1/23/2013 3:34:02PM

01 /23/13

<u>  </u> A	A1499553	01/09/13	01/09/13	M	1	2	BR BRINDLE TERRIER MIX
<u>  </u> A	A0936889	01/18/13	01/18/13	M	0	6	TRICOLOR BEAGLE
<u>  </u> A	A1275377	01/14/13	01/14/13	M	1	0	BLACK SHIH TZU
<u>  </u> A	A1498319	01/14/13	01/14/13	M	0	2	BROWN / WHITE FOX TERR SMOOTH
<u>  </u> A	A0680014	01/13/13	01/13/13	N	12	0	BLACK LABRADOR RETR
<u>  </u> A	A1501569	01/22/13	01/22/13	M	0	2	TAN / WHITE GERM SHEPHERD / ROTTWEILER
✓ B02	A1501118	01/17/13	01/24/13	F	2	0	SILVER / TAN YORKSHIRE TERR
B3	1502090						
✓ B06	A1501645	01/19/13	01/26/13	M	1	0	WHITE / BLACK TERRIER
✓ B09	A1501975	01/22/13	01/28/13	M	7	0	WHITE / GRAY TERRIER MIX
✓ B11	A1501660	01/19/13	01/26/13	M	3	0	BROWN / WHITE RAT TERRIER MIX
✓ B12	A1442219	01/18/13	01/25/13	F	0	11	TAN / WHITE CHIHUAHUA SH MIX
✓ B13	A1331255	01/18/13	01/18/13	M	1	0	BROWN CHIHUAHUA SH
✓ B14	A1501881	01/22/13	01/28/13	M	3	0	WHITE / BROWN TERRIER MIX
✓ B15	A1237293	01/18/13	01/18/13	M	6	0	WHITE / TAN CHIHUAHUA SH MIX
B16	1502099						
✓ B17	A1501622	01/19/13	01/26/13	F	4	0	BLACK / WHITE COCKER SPAN MIX
B19	0972850						
✓ B21	A1501695	01/20/13	01/27/13	M	7	0	GRAY / WHITE SHIH TZU
✓ C01	A1500758	01/16/13	01/23/13	M	0	6	BLACK LABRADOR RETR MIX
C2	1501780						
✓ C06	A1500949	01/17/13	01/24/13	S	6	0	GOLD / GRAY YORKSHIRE TERR
C4	1501739						
✓ C07	A1500424	01/15/13	01/22/13	M	1	0	TAN / WHITE TERRIER MIX
✓ C08	A1501733	01/20/13	01/20/13	F	0	6	TAN / BROWN CHINESE SHARPEI

# Kennel Inventory

BIC - JOE

1/24/2013 6:01:49AM

01 /24/13

TNG	A1500369	01/15/13	01/15/13	U	1	0	BLK TABBY / WHITE DOMESTIC SH
TNG	A1498543	01/06/13	01/06/13	S	1	0	BLACK DOMESTIC SH
TNG	A1499793	01/11/13	01/11/13	N	2	0	BLACK / WHITE DOMESTIC SH
TNG	A1501690	01/20/13	01/20/13	F	4	0	BRN TABBY / WHITE DOMESTIC SH

**Total cats = 118**

**DOG**

Kennel #	AID#	Intake	Due Out	Sex	Yr / Mo	Description
A	A1499553	01/09/13	01/09/13	M	1 2	BR BRINDLE TERRIER MIX
A	A1501568	01/23/13	01/23/13	M	0 0	TAN / WHITE GERM SHEPHERD / ROTTWEILER
✓ B01	A1502189	01/23/13	01/29/13	M	0 3	TAN / WHITE TERRIER MIX
✓ B02	A1501118	01/17/13	01/24/13	F	2 0	SILVER / TAN YORKSHIRE TERR
B03	A1502090	01/23/13	01/29/13	M	8 0	BROWN / BLACK YORKSHIRE TERR
✓ B06	A1501645	01/19/13	01/26/13	M	1 0	WHITE / BLACK TERRIER
B09	<del>A1501975</del>	<del>01/22/13</del>	<del>01/28/13</del>	M	7 0	WHITE / GRAY TERRIER MIX
✓ B11	A1501660	01/19/13	01/26/13	M	3 0	BROWN / WHITE RAT TERRIER MIX
B12	A1442219	01/18/13	01/25/13	F	0 11	TAN / WHITE CHIHUAHUA SH MIX
B14	A1501881	01/22/13	01/28/13	M	3 0	WHITE / BROWN TERRIER MIX
B16	A1502099	01/23/13	01/23/13	M	2 0	BLACK / TAN ROTTWEILER MIX
✓ B17	A1501622	01/19/13	01/26/13	F	4 0	BLACK / WHITE COCKER SPAN MIX
✓ B20	A1501110	01/17/13	01/24/13	M	5 0	WHITE / RED TERRIER MIX
✓ B21	A1501695	01/20/13	01/27/13	M	7 0	GRAY / WHITE SHIH TZU

B 22. 1501975

# Kennel Inventory

BC - Maria

1/23/2013 3:34:02PM

01 /23/13

<u>  </u> A	A1499553	01/09/13 01/09/13	M	1 2	BR BRINDLE TERRIER MIX
<u>  </u> A	A0936889	01/18/13 01/18/13	M	0 6	TRICOLOR BEAGLE
<u>  </u> A	A1275377	01/14/13 01/14/13	M	1 0	BLACK SHIH TZU
<u>  </u> A	A1498319	01/14/13 01/14/13	M	0 2	BROWN / WHITE FOX TERR SMOOTH
<u>  </u> A	A0680014	01/13/13 01/13/13	N	12 0	BLACK LABRADOR RETR
<u>  </u> A	A1501569	01/22/13 01/22/13	M	0 2	TAN / WHITE GERM SHEPHERD / ROTTWEILER
✓ B02	A1501118	01/17/13 01/24/13	F	2 0	SILVER / TAN YORKSHIRE TERR
B3	1502090				
✓ B06	A1501645	01/19/13 01/26/13	M	1 0	WHITE / BLACK TERRIER
✓ B09	A1501975	01/22/13 01/28/13	M	7 0	WHITE / GRAY TERRIER MIX
✓ B11	A1501660	01/19/13 01/26/13	M	3 0	BROWN / WHITE RAT TERRIER MIX
✓ B12	A1442219	01/18/13 01/25/13	F	0 11	TAN / WHITE CHIHUAHUA SH MIX
✓ B13	A1331255	01/18/13 01/18/13	M	1 0	BROWN CHIHUAHUA SH
✓ B14	A1501881	01/22/13 01/28/13	M	3 0	WHITE / BROWN TERRIER MIX
✓ B15	A1237293	01/18/13 01/18/13	M	6 0	WHITE / TAN CHIHUAHUA SH MIX
✓ B16	1502099				
✓ B17	A1501622	01/19/13 01/26/13	F	4 0	BLACK / WHITE COCKER SPAN MIX
✓ B19	0972850				
✓ B21	A1501695	01/20/13 01/27/13	M	7 0	GRAY / WHITE SHIH TZU
✓ C01	A1500758	01/16/13 01/23/13	M	0 6	BLACK LABRADOR RETR MIX
C2	1501780				
✓ C06	A1500949	01/17/13 01/24/13	S	6 0	GOLD / GRAY YORKSHIRE TERR
✓ C4	1501739				
✓ C07	A1500424	01/15/13 01/22/13	M	1 0	TAN / WHITE TERRIER MIX
✓ C08	A1501733	01/20/13 01/20/13	F	0 6	TAN / BROWN CHINESE SHARPEI

# Kennel Inventory

BIC - JOE

1/24/2013 6:01:49AM

01 /24/13

TNG	A1500369	01/15/13	01/15/13	U	1	0	BLK TABBY / WHITE DOMESTIC SH
TNG	A1498543	01/06/13	01/06/13	S	1	0	BLACK DOMESTIC SH
TNG	A1499793	01/11/13	01/11/13	N	2	0	BLACK / WHITE DOMESTIC SH
TNG	A1501690	01/20/13	01/20/13	F	4	0	BRN TABBY / WHITE DOMESTIC SH

Total cats = 118

**DOG**

Kennel #	AID#	Intake	Due Out	Sex	Yr / Mo	Description
A	A1499553	01/09/13	01/09/13	M	1 2	BR BRINDLE TERRIER MIX
A	A1501568	01/23/13	01/23/13	M	0 0	TAN / WHITE GERM SHEPHERD / ROTTWEILER
B01	A1502189	01/23/13	01/29/13	M	0 3	TAN / WHITE TERRIER MIX
B02	A1501118	01/17/13	01/24/13	F	2 0	SILVER / TAN YORKSHIRE TERR
B03	A1502090	01/23/13	01/29/13	M	8 0	BROWN / BLACK YORKSHIRE TERR
B06	A1501645	01/19/13	01/26/13	M	1 0	WHITE / BLACK TERRIER
B09	A1501975	01/22/13	01/28/13	M	7 0	WHITE / GRAY TERRIER MIX
B11	A1501660	01/19/13	01/26/13	M	3 0	BROWN / WHITE RAT TERRIER MIX
B12	A1442219	01/18/13	01/25/13	F	0 11	TAN / WHITE CHIHUAHUA SH MIX
B14	A1501881	01/22/13	01/28/13	M	3 0	WHITE / BROWN TERRIER MIX
B16	A1502099	01/23/13	01/23/13	M	2 0	BLACK / TAN ROTTWEILER MIX
B17	A1501622	01/19/13	01/26/13	F	4 0	BLACK / WHITE COCKER SPAN MIX
B20	A1501110	01/17/13	01/24/13	M	5 0	WHITE / RED TERRIER MIX
B21	A1501695	01/20/13	01/27/13	M	7 0	GRAY / WHITE SHIH TZU

B 22. 1501975

# Kennel Inventory

BC - Maria

1/23/2013 3:34:02PM

01 /23/13

<u>  </u> A	A1499553	01/09/13 01/09/13	M	1 2	BR BRINDLE TERRIER MIX
<u>  </u> A	A0936889	01/18/13 01/18/13	M	0 6	TRICOLOR BEAGLE
<u>  </u> A	A1275377	01/14/13 01/14/13	M	1 0	BLACK SHIH TZU
<u>  </u> A	A1498319	01/14/13 01/14/13	M	0 2	BROWN / WHITE FOX TERR SMOOTH
<u>  </u> A	A0680014	01/13/13 01/13/13	N	12 0	BLACK LABRADOR RETR
<u>  </u> A	A1501569	01/22/13 01/22/13	M	0 2	TAN / WHITE GERM SHEPHERD / ROTTWEILER
✓ B02	A1501118	01/17/13 01/24/13	F	2 0	SILVER / TAN YORKSHIRE TERR
B3	1502090				
✓ B06	A1501645	01/19/13 01/26/13	M	1 0	WHITE / BLACK TERRIER
✓ B09	A1501975	01/22/13 01/28/13	M	7 0	WHITE / GRAY TERRIER MIX
✓ B11	A1501660	01/19/13 01/26/13	M	3 0	BROWN / WHITE RAT TERRIER MIX
✓ B12	A1442219	01/18/13 01/25/13	F	0 11	TAN / WHITE CHIHUAHUA SH MIX
✓ B13	A1331255	01/18/13 01/18/13	M	1 0	BROWN CHIHUAHUA SH
✓ B14	A1501881	01/22/13 01/28/13	M	3 0	WHITE / BROWN TERRIER MIX
✓ B15	A1237293	01/18/13 01/18/13	M	6 0	WHITE / TAN CHIHUAHUA SH MIX
✓ B16	1502099				
✓ B17	A1501622	01/19/13 01/26/13	F	4 0	BLACK / WHITE COCKER SPAN MIX
✓ B19	0972850				
✓ B21	A1501695	01/20/13 01/27/13	M	7 0	GRAY / WHITE SHIH TZU
✓ C01	A1500758	01/16/13 01/23/13	M	0 6	BLACK LABRADOR RETR MIX
C2	1501780				
✓ C06	A1500949	01/17/13 01/24/13	S	6 0	GOLD / GRAY YORKSHIRE TERR
✓ C4	1501739				
✓ C07	A1500424	01/15/13 01/22/13	M	1 0	TAN / WHITE TERRIER MIX
✓ C08	A1501733	01/20/13 01/20/13	F	0 6	TAN / BROWN CHINESE SHARPEI



# Kennel Inventory

01 /24/13

1/24/2013 6:01:49AM

<u>  </u> C01	A1500758	01/16/13	01/23/13	M	0	6	BLACK LABRADOR RETR MIX
<u>  </u> C02	A1501780	01/21/13	01/27/13	S	4	0	BL BRINDLE / WHITE TERRIER MIX
<u>  </u> C06	A1500949	01/17/13	01/24/13	S	6	0	GOLD / GRAY YORKSHIRE TERR
<u>  </u> C08	A1501733	01/20/13	01/20/13	F	0	6	TAN / BROWN CHINESE SHARPEI
<u>  </u> C09	A1501906	01/22/13	01/23/13	F	0	2	TAN / BLACK GERM SHEPHERD MIX
<u>  </u> C10	A1501907	01/22/13	01/23/13	M	0	2	TAN / BLACK GERM SHEPHERD MIX
<u>  </u> C10	A1501900	01/22/13	01/23/13	M	0	2	BLACK / BROWN GERM SHEPHERD MIX
<u>  </u> C11	A1501626	01/19/13	01/26/13	F	1	0	BROWN / WHITE PIT BULL MIX
<u>  </u> C12	A1501442	01/18/13	01/25/13	M	1	0	BROWN / WHITE LABRADOR RETR MIX
<u>  </u> C13	A1500436	01/15/13	01/15/13	N	4	1	BROWN LHASA APSO
<u>  </u> C14	A1500763	01/16/13	01/23/13	M	1	0	BLACK LABRADOR RETR MIX
<u>  </u> C15	A1501743	01/20/13	01/26/13	F	3	0	TAN TERRIER MIX
<u>  </u> C16	A1501613	01/19/13	01/26/13	M	1	5	BLACK / TAN JACK RUSS TERR MIX
<u>  </u> C17	A1501857	01/22/13	01/28/13	M	1	0	BR BRINDLE / WHITE AMER BULLDOG / BOXER
<u>  </u> C18	A1501757	01/21/13	01/28/13	F	0	10	TAN / WHITE LABRADOR RETR MIX
<u>  </u> C19	A1500666	01/16/13	01/23/13	M	3	0	BLACK / TAN ROTTWEILER MIX
<u>  </u> C20	A1501557	01/18/13	01/25/13	M	1	0	BLACK / TRICOLOR CHINESE SHARPEI MIX
<u>  </u> D01	A1501986	01/22/13	01/28/13	M	1	2	BROWN / TRICOLOR FOX TERR WIRE
<u>  </u> D01	A1502041	01/22/13	01/28/13	M	0	11	TAN CHIHUAHUA SH MIX
<u>  </u> D03	A1068842	01/21/13	01/27/13	M	4	0	TRICOLOR BEAGLE

1501739

# Kennel Inventory

4/23/2013 6:00:46AM

04 /23/13

✓ WW56	A1523116	04/17/13	04/23/13	F	2	0	RED / WHITE PIT BULL
✓ WW57	A1520919	04/09/13	04/15/13	M	2	0	WHITE / BLACK AMER BULLDOG / BULL TERRIER
✓ WW58	A1519536	04/04/13	04/10/13	F	3	0	BROWN / WHITE TERRIER MIX
✓ WW59	A1507446	04/08/13	04/08/13	N	1	6	TAN LABRADOR RETR MIX
✓ WW60	A1236129	04/04/13	04/04/13	S	3	0	BLACK / TAN GERM SHEPHERD MIX
✓ WW61	A1521526	04/11/13	04/17/13	F	2	0	BL BRINDLE LABRADOR RETR MIX
✓ WW62	A1520442	04/08/13	04/14/13	M	5	0	BROWN / BLACK GERM SHEPHERD MIX
✓ WW63	A1523557	04/18/13	04/24/13	F	1	0	BROWN / WHITE TERRIER MIX
✓ WW63	A1524081	04/21/13	04/27/13	F	2	0	TAN / WHITE TERRIER MIX
✓ WW64	A1523780	04/19/13	04/19/13	F	1	0	BROWN LABRADOR RETR MIX
✓ WW64	A1520940	04/09/13	04/15/13	F	3	0	BLACK / TAN TERRIER MIX
✓ WW65	A1522717	04/16/13	04/16/13	M	6	0	TAN / BLACK GERM SHEPHERD
✓ WW65	A1523624	04/19/13	04/25/13	M	3	0	TAN TERRIER MIX
✓ WW66	A1341960	04/10/13	04/16/13	F	2	6	BR BRINDLE / WHITE PIT BULL
✓ WW67	A1522137	04/14/13	04/20/20	M	2	0	BLACK / TAN BASSET HOUND MIX
✓ WW68	A0961357	04/15/13	04/15/13	N	6	0	TAN / BROWN GERM SHEPHERD / BEAGLE
✓ WW69	A1523998	04/20/13	04/26/13	F	2	0	BROWN TERRIER MIX
✓ WW69	A1524000	04/20/13	04/21/13	F	0	5	BROWN TERRIER MIX
✓ WW69	A1524002	04/20/13	04/21/13	F	0	5	BROWN TERRIER MIX
✓ WW70	A1524039	04/21/13	04/27/13	F	0	0	BROWN / WHITE PIT BULL MIX

0961357 - WW68

# Kennel Inventory

04 /24/13

4/24/2013 6:14:57PM

✓ WW58	A1519536	04/04/13	04/10/13	F	3	0	BROWN / WHITE TERRIER MIX
✓ WW59	A1507446	04/08/13	04/08/13	N	1	6	TAN LABRADOR RETR MIX
✓ WW60	A1236129	04/04/13	04/04/13	S	3	0	BLACK / TAN GERM SHEPHERD MIX
✓ WW61	A1524567	04/23/13	04/23/13	F	2	0	CREAM SIBERIAN HUSKY
✓ WW61	A1521526	04/11/13	04/17/13	F	2	0	BL BRINDLE LABRADOR RETR MIX
✓ WW62	A1520442	04/08/13	04/14/13	M	5	0	BROWN / BLACK GERM SHEPHERD MIX
✓ WW62	A1522402	04/15/13	04/21/13	N	1	6	TRICOLOR AKITA MIX
✓ WW63	A1524081	04/21/13	04/27/13	F	2	0	TAN / WHITE TERRIER MIX
✓ WW63	A1523557	04/18/13	04/24/13	F	1	0	BROWN / WHITE TERRIER MIX
✓ WW64	A1520940	04/09/13	04/15/13	F	3	0	BLACK / TAN TERRIER MIX
✓ WW64	A1523780	04/19/13	04/19/13	F	1	0	BROWN LABRADOR RETR MIX
✓ WW65	A1524745	04/24/13	04/30/13	M	2	0	BL BRINDLE AMER BULLDOG
✓ WW65	A1524748	04/24/13	04/30/13	F	2	0	BL BRINDLE AMER BULLDOG
✓ WW66	A1147992	04/23/13	04/23/13	S	0	2	RED / BROWN LABRADOR RETR
✓ WW66	A1341960	04/10/13	04/16/13	F	2	6	BR BRINDLE / WHITE PIT BULL
✓ WW67	A1522137 1524996	04/14/13	04/20/20	M	2	0	BLACK / TAN BASSET HOUND MIX
✓ WW68	A1524219	04/22/13	04/28/13	M	0	9	TAN CHOW CHOW / LABRADOR RETR
✓ WW68	A0961357	04/15/13	04/15/13	N	6	0	TAN / BROWN GERM SHEPHERD / BEAGLE
✓ WW69	A1523998	04/20/13	04/26/13	F	2	0	BROWN TERRIER MIX
✓ WW69	A1524000	04/20/13	04/21/13	F	0	5	BROWN TERRIER MIX

# Kennel Inventory

04 /28/13

4/28/2013 6:26:13AM

✓ D01 Surgery	A1524280	04/22/13	04/28/13	M	3	0	TRICOLOR RAT TERRIER
✓ D02	A1525458	04/27/13	04/27/13	F	0	4	BLACK TERRIER MIX
✓ D02	A1525459	04/27/13	04/27/13	M	0	4	BLACK TERRIER MIX
✓ D02	A1525461	04/27/13	04/27/13	F	0	4	BLACK / WHITE TERRIER MIX
✓ D03 Surgery	A1524768	04/24/13	04/25/13	F	0	3	BLACK / TAN ROTTWEILER MIX
✓ D03	A1524768						
✓ D05	A1525201	04/26/13	05/01/13	M	2	0	GRAY / WHITE TERRIER MIX
✓ D05	A1521469	04/11/13	04/17/13	M	0	8	BLACK / TAN TERRIER MIX
✓ D06	A1525453	04/27/13	04/27/13	F	0	4	BROWN TERRIER MIX
✓ D06	A1525457	04/27/13	04/27/13	F	0	4	BLACK / WHITE TERRIER MIX
✓ F01	A1132617	04/18/13	04/25/13	N	1	7	BLACK CHIHUAHUA SH
✓ F01	A1132619	04/18/13	04/25/13	S	1	7	BROWN CHIHUAHUA SH
✓ F03 Surgery	A1525358	04/27/13	04/27/13	M	2	0	WHITE / CREAM SHIH TZU MIX
✓ F04	A1525114	04/25/13	05/01/13	M	1	0	BROWN / BLACK POMERANIAN MIX
✓ F07	A1524731	04/24/13	04/30/13	M	2	0	TAN SHIH TZU MIX
✓ F08	A1499942	04/26/13	04/26/13	F	0	5	TAN CHIHUAHUA SH
✓ F09	A1525349	04/26/13	05/02/13	F	3	0	TAN / WHITE SCHNAUZER MIN MIX
✓ F13	A1523501	04/18/13	04/24/13	S	2	0	BLACK / TAN TERRIER MIX
✗ F14	A1525058	04/25/13	04/25/13	S	0	3	BROWN GERM SHEPHERD / DOBERMAN PINSCH
✓ F16	A1422970	04/26/13	05/01/13	S	0	9	BROWN / BLACK TERRIER MIX
_____ F17	A1525053	04/25/13	04/25/13	S	0	3	TAN / WHITE TERRIER MIX

# Kennel Inventory

04 /29/13

4/29/2013 6:02:07AM

<input checked="" type="checkbox"/>	D02	A1499924	03/18/13 03/18/13	N	0 5	GOLD / BROWN LABRADOR RETR MIX
<input checked="" type="checkbox"/>	D03	A0785115	04/27/13 04/27/13	S	12 0	BLACK LABRADOR RETR MIX
<input checked="" type="checkbox"/>	D03	A1523501	04/18/13 05/04/13	S	2 0	BLACK / TAN TERRIER MIX
<input checked="" type="checkbox"/>	D04	A1422970	04/26/13 05/01/13	S	0 9	BROWN / BLACK TERRIER MIX
<input checked="" type="checkbox"/>	D05	A1525201	04/26/13 05/01/13	M	2 0	GRAY / WHITE TERRIER MIX
<input checked="" type="checkbox"/>	D05	A1521469	04/11/13 04/17/13	M	0 8	BLACK / TAN TERRIER MIX → surgery
<input checked="" type="checkbox"/>	D06	A1525453	04/27/13 04/27/13	F	0 4	BROWN TERRIER MIX
<input checked="" type="checkbox"/>	D06	A1525457	04/27/13 04/27/13	F	0 4	BLACK / WHITE TERRIER MIX
<input checked="" type="checkbox"/>	F01	A1132617	04/18/13 04/25/13	N	1 7	BLACK CHIHUAHUA SH
<input checked="" type="checkbox"/>	F01	A1132619	04/18/13 04/25/13	S	1 7	BROWN CHIHUAHUA SH
<input checked="" type="checkbox"/>	F04	A1525058	04/25/13 04/25/13	S	0 3	BROWN GERM SHEPHERD / DOBERMAN PINSCH
<input checked="" type="checkbox"/>	F06	A0758840	04/21/13 04/27/13	N	4 0	BROWN TERRIER MIX
<input checked="" type="checkbox"/>	F07	A1524731	04/24/13 04/30/13	M	2 0	TAN SHIH TZU MIX
<input checked="" type="checkbox"/>	F18	A1525029	04/25/13 05/01/13	M	1 6	GRAY / TAN SHIH TZU MIX
<input checked="" type="checkbox"/>	F19	A1518594	04/27/13 04/27/13	S	0 6	GOLD CHIHUAHUA SH
<input checked="" type="checkbox"/>	F20	A1525060	04/25/13 04/25/13	F	0 3	BLACK / TAN TERRIER MIX
<input type="checkbox"/>	FOSTER	A1511005	04/24/13 04/24/13	N	0 0	BROWN / WHITE TERRIER MIX
<input type="checkbox"/>	FOSTER	A1521892	04/12/13 04/12/13	S	0 2	BROWN / WHITE TERRIER MIX
<input type="checkbox"/>	FOSTER	A1494020	12/17/12 12/23/12	S	2 0	BLACK / BROWN ROTTWEILER MIX
<input type="checkbox"/>	FOSTER	A1499416	03/07/13 03/13/13	M	1 0	BLACK ROTTWEILER

# Kennel Inventory

04 /30/13

4/30/2013 6:22:15AM

✓ F01	A1132619	04/18/13 04/25/13	S	1 7	BROWN CHIHUAHUA SH
✓ F05	1525864-F3 A1525687	04/29/13 04/30/13	M	0 3	TAN / WHITE AMER BULLDOG MIX
<del>F06</del> NO F02	A0758840	04/21/13 04/27/13	N	8 0	BROWN TERRIER MIX
✓ F07	A1524731	04/24/13 04/30/13	M	2 0	TAN SHIH TZU MIX - Surgery
✓ F08	A1525457	04/27/13 04/27/13	F	0 4	BLACK / WHITE TERRIER MIX - no cage card
✓ F12	A1525862	04/29/13 05/05/13	M	1 6	BLACK POODLE MIN MIX
✓ F14	A1239557	04/29/13 04/29/13	M	8 0	WHITE MALTESE MIX
✓ F18	A1525029	04/25/13 05/01/13	M	1 6	GRAY / TAN SHIH TZU MIX
✓ F20	A1525060	04/25/13 04/25/13	F	0 3	BLACK / TAN TERRIER MIX
FOSTER	A1511005	04/24/13 04/24/13	N	0 0	BROWN / WHITE TERRIER MIX
FOSTER	A1521892	04/12/13 04/12/13	S	0 2	BROWN / WHITE TERRIER MIX
FOSTER	A1494020	12/17/12 12/23/12	S	2 0	BLACK / BROWN ROTTWEILER MIX
FOSTER	A1488604	12/01/12 12/07/12	S	3 0	BR BRINDLE TERRIER MIX
FOSTER	A1499416	03/07/13 03/13/13	M	1 0	BLACK ROTTWEILER
FOSTER	A1028109	04/09/13 04/15/13	N	2 0	BLACK / BROWN ROTTWEILER
FOSTER	A1513070	03/09/13 03/15/13	F	3 0	BLACK / TAN ROTTWEILER
FOSTER	A1469614	10/02/12 10/09/12	M	0 7	BLACK / WHITE LABRADOR RETR MIX
FOSTER	A1502864	01/26/13 01/26/13	M	1 0	BL BRINDLE LABRADOR RETR MIX
FOSTER	A1514293	03/14/13 03/14/13	J	0 0	BLACK / TAN ROTTWEILER MIX
FOSTER	A1514302	03/14/13 03/14/13	J	0 0	BLACK / TAN ROTTWEILER MIX

# Kennel Inventory

4/30/2013 6:54:49PM

04 /30/13

✓ D05	A1521469	04/11/13 04/17/13	M	0 8	BLACK / TAN TERRIER MIX
✓ D06	A1525524	04/28/13 05/04/13	F	0 7	BLACK LABRADOR RETR MIX
✓ D06	A1525548	04/28/13 05/04/13	F	0 7	BLACK / WHITE LABRADOR RETR MIX
✓ F01	A1132617	04/18/13 04/25/13	N	1 7	BLACK CHIHUAHUA SH
✓ F01	A1132619	04/18/13 04/25/13	S	1 7	BROWN CHIHUAHUA SH
✓ F03	A1525864	04/29/13 05/05/13	F	3 0	GRAY / CREAM DACHSHUND WH MIX
✓ F05	A1525687	04/29/13 04/30/13	M	0 3	TAN / WHITE AMER BULLDOG MIX
✓ <del>F06</del> F7	A1526069	04/30/13 05/06/13	F	2 0	BLACK / TAN TERRIER MIX
✓ F08	A1525457	04/27/13 04/27/13	F	0 4	BLACK / WHITE TERRIER MIX
✓ <del>F9</del>	A1525259				
✓ F12	A1525862	04/29/13 05/05/13	M	1 6	BLACK POODLE MIN MIX
✓ F14	A1239557	04/29/13 04/29/13	M	8 0	WHITE MALTESE MIX
✓ F15	A1526074	04/30/13 05/06/13	F	0 7	BROWN / WHITE TERRIER MIX
✓ F16	A1526249	04/30/13 05/06/13	M	1 6	CREAM / BROWN SC WHEAT TERR MIX
✓ F18	A1525029	04/25/13 05/01/13	M	1 6	GRAY / TAN SHIH TZU MIX
✓ F20	A1526065	04/30/13 05/06/13	F	2 0	BLACK / TAN CHIHUAHUA SH MIX
FOSTER	A1184127	04/19/13 04/25/13	N	1 9	TAN GERM SHEPHERD
FOSTER	A1502864	01/26/13 01/26/13	M	1 0	BL BRINDLE LABRADOR RETR MIX
FOSTER	A1514293	03/14/13 03/14/13	U	0 0	BLACK / TAN ROTTWEILER MIX
FOSTER	A1514302	03/14/13 03/14/13	U	0 0	BLACK / TAN ROTTWEILER MIX
FOSTER	A1514303	03/14/13 03/14/13	U	0 0	BLACK / TAN ROTTWEILER MIX

# Kennel Inventory

04 /30/13

*JEFF AMAY*

4/30/2013 6:54:49PM

<u>    </u>	C16	A1525779	04/29/13 05/05/13	F	5 0	TAN TERRIER MIX
<u>    </u>	C17	A1524514	04/23/13 04/29/13	M	0 8	BL BRINDLE / BROWN LABRADOR RETR MIX
<u>    </u>	C18	A1526057	04/30/13 05/01/13	M	0 3	TAN / BLACK CHOW CHOW
<u>    </u>	C19	A1524519	04/23/13 04/29/13	M	3 0	BROWN TERRIER
<u>    </u>	C21	A1525505	04/28/13 05/04/13	M	0 0	BR BRINDLE PIT BULL MIX
<u>    </u>	C22	A1524841	04/24/13 04/30/13	M	1 0	BLACK / BROWN GERM SHEPHERD / CHOW CHO'
<u>    </u>	C23	A1524709	04/24/13 04/30/13	F	5 0	WHITE / TAN AMER BULLDOG MIX
<u>    </u>	C24	A1524603	04/23/13 04/29/13	M	2 0	BR BRINDLE / WHITE AMER BULLDOG
<u>    </u>	C25	A1524168	04/22/13 04/28/13	F	3 0	WHITE AMER BULLDOG
<input checked="" type="checkbox"/>	D01	A1522946	04/17/13 04/23/13	M	8 0	WHITE / BLACK TERRIER MIX
<input checked="" type="checkbox"/>	D01	A1525114	04/25/13 05/01/13	M	1 0	BROWN / BLACK POMERANIAN MIX
<input checked="" type="checkbox"/>	D02	A1518358	03/29/13 04/05/13	S	3 0	WHITE / TAN AMER BULLDOG
<input checked="" type="checkbox"/>	D02	<b>A0758840</b>	04/21/13 04/27/13	N	8 0	BROWN TERRIER MIX
<input checked="" type="checkbox"/>	D02	A1526182	04/30/13 05/06/13	M	4 0	WHITE / TRICOLOR FOX TERR SMOOTH
<input checked="" type="checkbox"/>	D03	A1526246	04/30/13 05/06/13	M	3 0	TRICOLOR TERRIER MIX
<input checked="" type="checkbox"/>	D03	A1523501	04/18/13 05/04/13	S	2 0	BLACK / TAN TERRIER MIX
<input checked="" type="checkbox"/>	D03	A0785115	04/27/13 04/27/13	S	12 0	BLACK LABRADOR RETR MIX
<input checked="" type="checkbox"/>	D04	A1422970	04/26/13 05/01/13	S	0 9	BROWN / BLACK TERRIER MIX
<input checked="" type="checkbox"/>	D04	A1525975	04/30/13 05/06/13	M	2 0	TAN SILKY TERRIER MIX
<input checked="" type="checkbox"/>	D05	A1525201	04/26/13 05/01/13	M	2 0	GRAY / WHITE TERRIER MIX



# Kennel Inventory

*DIF - Gray*

4/30/2013 6:22:15AM

04 /30/13

<u>    </u>	C17	A1524514	04/23/13 04/29/13	M	0 8	BL BRINDLE / BROWN LABRADOR RETR MIX
<u>    </u>	C18	A1525741	04/29/13 05/05/13	F	3 0	CREAM / GRAY CHIHUAHUA SH
<u>    </u>	C19	A1524519	04/23/13 04/29/13	M	3 0	BROWN TERRIER
<u>    </u>	C20	A1524775	04/24/13 04/25/13	M	0 3	BLACK / TAN GERM SHEPHERD
<u>    </u>	C21	A1525505	04/28/13 05/04/13	M	0 0	BR BRINDLE PIT BULL MIX
<u>    </u>	C22	A1524841	04/24/13 04/30/13	M	1 0	BLACK / BROWN GERM SHEPHERD / CHOW CHO'
<u>    </u>	C23	A1524709	04/24/13 04/30/13	F	5 0	WHITE / TAN AMER BULLDOG MIX
<u>    </u>	C24	A1524603	04/23/13 04/29/13	M	2 0	BR BRINDLE / WHITE AMER BULLDOG
<u>    </u>	C25	A1524168	04/22/13 04/28/13	F	3 0	WHITE AMER BULLDOG
<u>✓</u>	D01	A1522946	04/17/13 04/23/13	M	8 0	WHITE / BLACK TERRIER MIX
<u>✓</u>	D01	A1525114	04/25/13 05/01/13	M	1 0	BROWN / BLACK POMERANIAN MIX
<u>✓</u>	D02	A1518358	03/29/13 04/05/13	S	3 0	WHITE / TAN AMER BULLDOG
			<i>0758840-D2</i>			
<u>✓</u>	D03	A0785115	04/27/13 04/27/13	S	12 0	BLACK LABRADOR RETR MIX
<u>✓</u>	D03	A1523501	04/18/13 05/04/13	S	2 0	BLACK / TAN TERRIER MIX
<u>✓</u>	D04	A1422970	04/26/13 05/01/13	S	0 9	BROWN / BLACK TERRIER MIX
<u>✓</u>	D05	A1525201	04/26/13 05/01/13	M	2 0	GRAY / WHITE TERRIER MIX
<u>✓</u>	D05	A1521469	04/11/13 04/17/13	M	0 8	BLACK / TAN TERRIER MIX
<u>✓</u>	D06	A1525524	04/28/13 05/04/13	F	0 7	BLACK LABRADOR RETR MIX
<u>✓</u>	D06	A1525548	04/28/13 05/04/13	F	0 7	BLACK / WHITE LABRADOR RETR MIX
<u>✓</u>	F01	A1132617	04/18/13 04/25/13	N	1 7	BLACK CHIHUAHUA SH

# Kennel Inventory

01 /18/14

1/18/2014 6:10:47AM

/	F07	A1586821	01/12/14	01/18/14	M	3	0	BLACK / WHITE YORKSHIRE TERR MIX
/	F08	A1586412	01/10/14	01/16/14	M	4	0	BROWN / WHITE CHIHUAHUA SH
/	F09	A1442142	01/15/14	01/15/14	F	0	5	BLACK / CREAM CHIHUAHUA SH
/	F10	A1557321	01/16/14	01/23/14	S	4	0	SILVER / GOLD YORKSHIRE TERR MIX
/	F11	A1585876	01/08/14	01/14/14	F	8	0	WHITE / TAN RAT TERRIER MIX
/	F12	A1587293	01/14/14	01/20/14	F	1	0	BROWN / WHITE DACHSHUND MIX
✓	F13	1587640						
/	F14	A1585662	01/07/14	01/12/14	S	4	0	BLACK TERRIER / CHIHUAHUA SH
/	F15	A1586735	01/11/14	01/17/14	M	6	0	BROWN CHIHUAHUA SH
/	F16	A1585348	01/06/14	01/12/14	S	2	0	BROWN / BLACK PUG / DACHSHUND
/	F18	A1588338	01/17/14	01/18/14	F	0	3	WHITE / BLACK CHIHUAHUA LH MIX
X	F18	A1588272	01/17/14	01/18/14	F	0	3	BROWN CHOW CHOW MIX
X	F19	A1576906	01/16/14	01/16/14	N	0	1	BROWN / BLACK GERM SHEPHERD / AUST CATTI
/	F19	A1584975	01/04/14	01/10/14	M	2	0	CREAM CHIHUAHUA SH
/	F20	A1576902	01/16/14	01/16/14	N	0	0	BROWN GERM SHEPHERD / AUST CATTLE DOG
___	FOSTER	A1556212	01/09/14	01/09/14	S	0	10	BLACK TERRIER MIX
___	FOSTER	A1577076	01/09/14	01/09/14	S	3	0	BROWN / BLACK TERRIER MIX
___	FOSTER	A1580242	01/16/14	01/16/14	F	0	0	BLACK / WHITE AMER BULLDOG
___	FOSTER	A1580239	01/16/14	01/16/14	F	0	0	BROWN AMER BULLDOG
___	FOSTER	A1580238	01/16/14	01/16/14	F	0	0	BROWN AMER BULLDOG
___	FOSTER	A1580237	01/16/14	01/16/14	F	2	0	TAN / WHITE AMER BULLDOG

# Kennel Inventory

1/19/2014 6:18:43AM

01 /19/14

<input checked="" type="checkbox"/>	F08	A1586412	01/10/14	01/16/14	M	4	0	BROWN / WHITE CHIHUAHUA SH
<input checked="" type="checkbox"/>	F09	A1442142	01/15/14	01/15/14	F	0	5	BLACK / CREAM CHIHUAHUA SH
<input checked="" type="checkbox"/>	F10	A1557321	01/16/14	01/23/14	S	4	0	SILVER / GOLD YORKSHIRE TERR MIX
<input checked="" type="checkbox"/>	F11	A1585876	01/08/14	01/14/14	F	8	0	WHITE / TAN RAT TERRIER MIX
<input checked="" type="checkbox"/>	F12	A1587293	01/14/14	01/21/14	F	1	0	BROWN / WHITE DACHSHUND MIX
<input checked="" type="checkbox"/>	F13	A1588548	01/18/14	01/25/14	M	3	0	WHITE POODLE MIN
<input checked="" type="checkbox"/>	F14	A1585662	01/07/14	01/12/14	S	4	0	BLACK PATTERDALE TERR MIX
<input checked="" type="checkbox"/>	F15	A1586735	01/11/14	01/17/14	M	6	0	BROWN CHIHUAHUA SH
<input checked="" type="checkbox"/>	F16	A1585348	01/06/14	01/12/14	S	2	0	BROWN / BLACK PUG / DACHSHUND
<input checked="" type="checkbox"/>	F17	A1587640	01/15/14	01/22/14	F	0	10	BROWN TERRIER / POINTER
<input checked="" type="checkbox"/>	F19	A1584975	01/04/14	01/10/14	M	2	0	CREAM CHIHUAHUA SH
<input checked="" type="checkbox"/>	F20	A0862416	01/18/14	01/18/14	N	6	0	WHITE POODLE MIN
<input type="checkbox"/>	FOSTER	A1583230	01/17/14	01/17/14	F	5	0	TAN / BLACK YORKSHIRE TERR MIX
<input type="checkbox"/>	FOSTER	A1580242	01/16/14	01/16/14	F	0	0	BLACK / WHITE AMER BULLDOG
<input type="checkbox"/>	FOSTER	A1580239	01/16/14	01/16/14	F	0	0	BROWN AMER BULLDOG
<input type="checkbox"/>	FOSTER	A1580238	01/16/14	01/16/14	F	0	0	BROWN AMER BULLDOG
<input type="checkbox"/>	FOSTER	A1580237	01/16/14	01/16/14	F	2	0	TAN / WHITE AMER BULLDOG
<input type="checkbox"/>	FOSTER	A1556212	01/09/14	01/09/14	S	0	10	BLACK TERRIER MIX
<input type="checkbox"/>	FOSTER	A1577076	01/09/14	01/09/14	S	3	0	BROWN / BLACK TERRIER MIX
<input type="checkbox"/>	FOSTER	A1580482	01/31/13	01/31/13	M	0	1	BLACK / WHITE TERRIER MIX

# Kennel Inventory

Suzy-D, F

3/12/2014 5:29:13PM

03/12/14

C18	A1600514	03/11/14	03/17/14	M	8	0	TRICOLOR BEAGLE
C19	A1600176	03/10/14	03/16/14	F	5	0	BLACK LABRADOR RETR MIX
C20	A1597219	03/07/14	03/07/14	S	0	9	BLACK GERM SHEPHERD
C22	A1598950	03/04/14	03/10/14	F	3	8	BROWN TERRIER MIX
D02	A1532575	03/08/14	03/14/14	S	3	0	WHITE / BLACK COCKER SPAN MIX
D02	A1566314	03/10/14	03/10/14	S	0	0	BR BRINDLE / WHITE TERRIER MIX
D02	A1600060	03/09/14	03/15/14	F	1	0	BROWN TERRIER MIX
D03	A1270376	03/12/14	03/18/14	N	2	4	BROWN / BLACK TERRIER MIX
D03	A1599767	03/07/14	03/13/14	M	0	6	BLACK / WHITE TERRIER MIX
D04	A1599098	03/05/14	03/11/14	F	2	0	BLUE / WHITE TERRIER MIX
D05	A1597681	02/27/14	03/05/14	S	0	8	BROWN TERRIER MIX
D05	A1597323	02/26/14	03/03/14	F	0	7	BLACK / WHITE BOXER MIX
D06	A1599575	03/06/14	03/12/14	M	1	6	TRICOLOR TERRIER MIX
F01	A1600279	03/10/14	03/16/14	M	6	0	BROWN / TAN TERRIER MIX
F02	A1595142	03/09/14	03/15/14	N	8	0	WHITE / BROWN CHIHUAHUA SH
F03	A1600202	03/10/14	03/10/14	E	13	0	WHITE SHIH TZU
F03	A1600693	03/12/14	03/18/14	M	2	0	BROWN TERRIER MIX
F04	A1599268	03/05/14	03/11/14	M	5	0	TAN CHIHUAHUA SH
F05	A1600406	03/11/14	03/11/14	M	0	9	TAN CHIHUAHUA SH MIX
F06	A1598101	03/01/14	03/07/14	F	1	0	BROWN CHIHUAHUA SH

AD1 - 1595874

AD1  
 D02  
 D02  
 D02  
 D03  
 D03  
 D04  
 D05  
 D05  
 D06  
 F01  
 F02  
 F03  
 F03  
 F04  
 F05  
 F06

# Kennel Inventory *Jean Paul - D, E, F*

3/13/2014 10:13:33AM

03 /13/14

___	C08	A1600842	03/12/14	03/18/14	M	3	0	GRAY POODLE MIN MIX
___	C09	A1600844	03/12/14	03/18/14	M	1	0	BROWN / TAN TERRIER MIX
___	C10	A1600841	03/12/14	03/12/14	M	1	0	BLACK / WHITE TERRIER MIX
___	C11	A1599772	03/07/14	03/13/14	F	3	0	BLACK / BROWN ROTTWEILER MIX
___	C12	A1600072	03/09/14	03/15/14	F	3	0	TAN / BROWN TERRIER MIX
___	C13	A1600590	03/11/14	03/17/14	F	4	0	WHITE / BR BRINDLE AMER BULLDOG
___	C14	A1586009	01/08/14	01/14/14	S	3	0	BLACK / BROWN ROTTWEILER MIX
___	C16	A1574552	03/10/14	03/10/14	S	0	5	BLACK / TAN GERM SHEPHERD MIX
___	C16	A1600226	03/10/14	03/16/14	F	0	5	BROWN DACHSHUND MIX
___	C17	A1600588	03/11/14	03/17/14	M	3	0	BLACK / TAN ROTTWEILER MIX
___	C18	A1600514	03/11/14	03/17/14	M	8	0	TRICOLOR BEAGLE
___	C19	A1600176	03/10/14	03/16/14	F	5	0	BLACK LABRADOR RETR MIX
___	C20	A1597219	03/07/14	03/07/14	S	0	9	BLACK GERM SHEPHERD
___	C21	A1600839	03/12/14	03/18/14	M	5	0	BR BRINDLE / WHITE BOXER
___	C22	A1598950	03/04/14	03/10/14	F	3	8	BROWN TERRIER MIX
___	CLINIC	A1600661	03/12/14	03/12/14	F	0	0	BLACK / WHITE PIT BULL
✓	D01	A1595877	03/04/14	03/04/14	N	4	0	BROWN TERRIER MIX
✓	D02	A1532575	03/08/14	03/14/14	S	3	0	WHITE / BLACK COCKER SPAN MIX
✓	D02	A1566314	03/10/14	03/10/14	S	0	0	BR BRINDLE / WHITE TERRIER MIX
✓	D02	A1600060	03/09/14	03/15/14	F	1	0	BROWN TERRIER MIX

# Kennel Inventory

10 /16/14

N Katherine Ok

10/16/2014 6:24:11AM

J05	A1651981	TAN / WHITE AMER BULLDOG MIX	F	0 8	10/19/14	4
J06	A1651961	BLACK / WHITE TERRIER	M	8 0	10/19/14	4
LOBBY	A1652446	BROWN / BLACK CHOW CHOW MIX	M	0 1	10/16/14	1
LOBBY	A1652176	BLACK / BROWN ROTTWEILER	F	2 0	10/20/14	2
LOBBY	A1652178	BLACK / BROWN ROTTWEILER	M	0 1	10/15/14	2
LOBBY	A1652180	TAN / BLACK ROTTWEILER MIX	M	0 1	10/15/14	2
LOBBY	A1652182	TAN / BLACK ROTTWEILER MIX	M	0 1	10/15/14	2
LOBBY	A1652183	TAN / BLACK ROTTWEILER MIX	M	0 1	10/15/14	2
LOBBY	A1652184	TAN / BLACK ROTTWEILER MIX	F	0 1	10/15/14	2
LOBBY	A1652186	BLACK / TAN ROTTWEILER MIX	F	0 1	10/15/14	2
<del>N02</del>	<del>A1650528</del>	TAN / WHITE PIT BULL MIX	N	1 0	10/13/14	9
N02	A1651072	FAWN / WHITE BOXER MIX	S	1 6	10/15/14	8
<del>N03</del>	<del>A1651738</del>	WHITE / BLACK AMER BULLDOG MIX	M	3 0	10/16/14	6
<del>N06</del>	<del>A1647073</del>	BLACK / WHITE TERRIER / LABRADOI	F	2 5	09/29/14	23
<del>N06</del>	<del>A1625915</del>	BR BRINDLE LABRADOR RETR / DOB	S	0 4	10/14/14	2
<del>N08</del>	<del>A1647246</del>	BROWN / WHITE TERRIER	F	4 0	09/30/14	22
<del>N08</del>	<del>A1643099</del>	BROWN / WHITE LABRADOR RETR M	N	0 9	09/16/14	36
<del>N08</del>	<del>A1650141</del>	BLACK TERRIER	S	3 0	10/12/14	10
N09	A1650155	CHOCOLATE / WHITE TERRIER	N	2 0	10/12/14	10
N09	A1563825	TAN / BLACK TERRIER MIX	N	0 4	10/09/14	7



*dog* N02

*1* N03

*1* N06

*1* N06

*1* N08

*dog* N08

*dog* N08

*1* N09

*1* N09

# MIAMI DADE COUNTY ANIMAL SERVICES

## Kennel Inventory with Pictures

Thursday, October 16, 2014

*N-Hector*  
*[Signature]*

Kennel #      Animal ID#      Description      Size      Days in Shelter      Sex      Yr / Mo



LOBBY      A1652182      TAN / BLACK ROTTWEILER MIX      PUPPY      2      M      0 / 1  
STRAY WAIT      NEONATE



LOBBY      A1652183      TAN / BLACK ROTTWEILER MIX      PUPPY      2      M      0 / 1  
STRAY WAIT      NEONATE



LOBBY      A1652184      TAN / BLACK ROTTWEILER MIX      PUPPY      2      F      0 / 1  
STRAY WAIT      NEONATE



LOBBY      A1652186      BLACK / TAN ROTTWEILER MIX      PUPPY      2      F      0 / 1  
STRAY WAIT      NEONATE



N02 ✓ A1652591      TRICOLOR TERRIER MIX      LARGE      1      F      3 / 0  
STRAY WAIT      NORMAL



N02 ✓      A1651072      FAWN / WHITE BOXER MIX      LARGE      8      S      1 / 6  
UNAVAIL      NORMAL



N04 ✗      A1647619      GRAY / WHITE LABRADOR RETR MIX      LARGE      21      S      2 / 0  
UNAVAIL      INJURED



N04 ✓      A1652616      BLACK / BROWN ROTTWEILER      LARGE      1      F      3 / 0  
STRAY WAIT      NORMAL



N05 ✓      A1652118      CHOCOLATE / WHITE LABRADOR RETR MIX      LARGE      2      N      3 / 0  
UNAVAIL      NORMAL

# Kennel Inventory

N Katherine Ok

10/16/2014 6:24:11AM

10 /16/14

___ J05	A1651981	TAN / WHITE AMER BULLDOG MIX	F	0 8	10/19/14	4
___ J06	A1651961	BLACK / WHITE TERRIER	M	8 0	10/19/14	4
___ LOBBY	A1652446	BROWN / BLACK CHOW CHOW MIX	M	0 1	10/16/14	1
___ LOBBY	A1652176	BLACK / BROWN ROTTWEILER	F	2 0	10/20/14	2
___ LOBBY	A1652178	BLACK / BROWN ROTTWEILER	M	0 1	10/15/14	2
___ LOBBY	A1652180	TAN / BLACK ROTTWEILER MIX	M	0 1	10/15/14	2
___ LOBBY	A1652182	TAN / BLACK ROTTWEILER MIX	M	0 1	10/15/14	2
___ LOBBY	A1652183	TAN / BLACK ROTTWEILER MIX	M	0 1	10/15/14	2
___ LOBBY	A1652184	TAN / BLACK ROTTWEILER MIX	F	0 1	10/15/14	2
___ LOBBY	A1652186	BLACK / TAN ROTTWEILER MIX	F	0 1	10/15/14	2
<i>dog</i> <i>NO2-1052591V</i> ___ N02	A1650528	TAN / WHITE PIT BULL MIX	N	1 0	10/13/14	9
___ N02	A1651072	FAWN / WHITE BOXER MIX	S	1 6	10/15/14	8
<i>1-3</i> <i>NO3-1652118V</i> ___ N03	A1651738	WHITE / BLACK AMER BULLDOG MIX	M	3 0	10/16/14	6
<i>NO5-1647619V</i> ___ N06	A1647073	BLACK / WHITE TERRIER / LABRADOI	F	2 5	09/29/14	23
<i>NO4-1647619V</i> ___ N06	A1625915	BR BRINDLE LABRADOR RETR / DOB	S	0 4	10/14/14	2
<i>NO7-1052327V</i> ___ N08	A1647246	BROWN / WHITE TERRIER	F	4 0	09/30/14	22
<i>NO8-1337167V</i> <i>dog</i> ___ N08	A1643099	BROWN / WHITE LABRADOR RETR M	N	0 9	09/16/14	36
<i>DD</i> ___ N08	A1650141	BLACK TERRIER	S	3 0	10/12/14	10
___ N09	A1650155	CHOCOLATE / WHITE TERRIER	N	2 0	10/12/14	10
___ N09	A1563825	TAN / BLACK TERRIER MIX	N	0 4	10/09/14	7









# MIAMI DADE COUNTY ANIMAL SERVICES

## Kennel Inventory with Pictures

Thursday, October 16, 2014

*N-Hector*  
*[Signature]*

Kennel #	Animal ID#	Description	Size	Days in Shelter	Sex	Yr / Mo
	LOBBY	A1652182	TAN / BLACK ROTTWEILER MIX	PUPPY	2	M 0 / 1
		STRAY WAIT	NEONATE			
	LOBBY	A1652183	TAN / BLACK ROTTWEILER MIX	PUPPY	2	M 0 / 1
		STRAY WAIT	NEONATE			
	LOBBY	A1652184	TAN / BLACK ROTTWEILER MIX	PUPPY	2	F 0 / 1
		STRAY WAIT	NEONATE			
	LOBBY	A1652186	BLACK / TAN ROTTWEILER MIX	PUPPY	2	F 0 / 1
		STRAY WAIT	NEONATE			
	N02 ✓	A1652591	TRICOLOR TERRIER MIX	LARGE	1	F 3 / 0
		STRAY WAIT	NORMAL			
	N02 ✓	A1651072	FAWN / WHITE BOXER MIX	LARGE	8	S 1 / 6
		UNAVAIL	NORMAL			
	N04 ✗	A1647619	GRAY / WHITE LABRADOR RETR MIX	LARGE	21	S 2 / 0
		UNAVAIL	INJURED			
	N04 ✓	A1652616	BLACK / BROWN ROTTWEILER	LARGE	1	F 3 / 0
		STRAY WAIT	NORMAL			
	N05 ✓	 A1652118	CHOCOLATE / WHITE LABRADOR RETR MIX	LARGE	2	N 3 / 0
		UNAVAIL	NORMAL			

# Kennel Inventory

N Katherine Ok

10/16/2014 6:24:11AM

10 /16/14

J05	A1651981	TAN / WHITE AMER BULLDOG MIX	F	0 8	10/19/14	4
J06	A1651961	BLACK / WHITE TERRIER	M	8 0	10/19/14	4
LOBBY	A1652446	BROWN / BLACK CHOW CHOW MIX	M	0 1	10/16/14	1
LOBBY	A1652176	BLACK / BROWN ROTTWEILER	F	2 0	10/20/14	2
LOBBY	A1652178	BLACK / BROWN ROTTWEILER	M	0 1	10/15/14	2
LOBBY	A1652180	TAN / BLACK ROTTWEILER MIX	M	0 1	10/15/14	2
LOBBY	A1652182	TAN / BLACK ROTTWEILER MIX	M	0 1	10/15/14	2
LOBBY	A1652183	TAN / BLACK ROTTWEILER MIX	M	0 1	10/15/14	2
LOBBY	A1652184	TAN / BLACK ROTTWEILER MIX	F	0 1	10/15/14	2
LOBBY	A1652186	BLACK / TAN ROTTWEILER MIX	F	0 1	10/15/14	2
<del>N02</del>	<del>A1650528</del>	<del>TAN / WHITE PIT BULL MIX</del>	<del>N</del>	<del>1 0</del>	<del>10/13/14</del>	<del>9</del>
N02	A1651072	FAWN / WHITE BOXER MIX	S	1 6	10/15/14	8
<del>N03</del>	<del>A1651738</del>	<del>WHITE / BLACK AMER BULLDOG MIX</del>	<del>M</del>	<del>3 0</del>	<del>10/16/14</del>	<del>6</del>
<del>N06</del>	<del>A1647073</del>	<del>BLACK / WHITE TERRIER / LABRADOI</del>	<del>F</del>	<del>2 5</del>	<del>09/29/14</del>	<del>23</del>
<del>N06</del>	<del>A1625915</del>	<del>BR BRINDLE LABRADOR RETR / DOB</del>	<del>S</del>	<del>0 4</del>	<del>10/14/14</del>	<del>2</del>
<del>N08</del>	<del>A1647246</del>	<del>BROWN / WHITE TERRIER</del>	<del>F</del>	<del>4 0</del>	<del>09/30/14</del>	<del>22</del>
<del>N08</del>	<del>A1643099</del>	<del>BROWN / WHITE LABRADOR RETR M</del>	<del>N</del>	<del>0 9</del>	<del>09/16/14</del>	<del>36</del>
<del>N08</del>	<del>A1650141</del>	<del>BLACK TERRIER</del>	<del>S</del>	<del>3 0</del>	<del>10/12/14</del>	<del>10</del>
N09	A1650155	CHOCOLATE / WHITE TERRIER	N	2 0	10/12/14	10
N09	A1563825	TAN / BLACK TERRIER MIX	N	0 4	10/09/14	7

NO2-1052591 ✓

NO3-1652118 ✓

NO4-1647619 ✓

NO7-1052327 ✓

NO8-1337767 ✓



# MIAMI DADE COUNTY ANIMAL SERVICES

## Kennel Inventory with Pictures

Thursday, October 16, 2014

*N-Hector*  
*[Signature]*

Kennel #	Animal ID#	Description	Size	Days in Shelter	Sex	Yr / Mo
	LOBBY	A1652182	TAN / BLACK ROTTWEILER MIX	PUPPY	2	M 0 / 1
		STRAY WAIT	NEONATE			
	LOBBY	A1652183	TAN / BLACK ROTTWEILER MIX	PUPPY	2	M 0 / 1
		STRAY WAIT	NEONATE			
	LOBBY	A1652184	TAN / BLACK ROTTWEILER MIX	PUPPY	2	F 0 / 1
		STRAY WAIT	NEONATE			
	LOBBY	A1652186	BLACK / TAN ROTTWEILER MIX	PUPPY	2	F 0 / 1
		STRAY WAIT	NEONATE			
	N02 ✓	A1652591	TRICOLOR TERRIER MIX	LARGE	1	F 3 / 0
		STRAY WAIT	NORMAL			
	N02 ✓	A1651072	FAWN / WHITE BOXER MIX	LARGE	8	S 1 / 6
		UNAVAIL	NORMAL			
	N04 ✗	A1647619	GRAY / WHITE LABRADOR RETR MIX	LARGE	21	S 2 / 0
		UNAVAIL	INJURED			
	N04 ✓	A1652616	BLACK / BROWN ROTTWEILER	LARGE	1	F 3 / 0
		STRAY WAIT	NORMAL			
	N05 ✓	A1652118	CHOCOLATE / WHITE LABRADOR RETR MIX	LARGE	2	N 3 / 0
		UNAVAIL	NORMAL			

# Kennel Inventory

N Katherine Ok

10/16/2014 6:24:11AM

10 /16/14

J05	A1651981	TAN / WHITE AMER BULLDOG MIX	F	0 8	10/19/14	4
J06	A1651961	BLACK / WHITE TERRIER	M	8 0	10/19/14	4
LOBBY	A1652446	BROWN / BLACK CHOW CHOW MIX	M	0 1	10/16/14	1
LOBBY	A1652176	BLACK / BROWN ROTTWEILER	F	2 0	10/20/14	2
LOBBY	A1652178	BLACK / BROWN ROTTWEILER	M	0 1	10/15/14	2
LOBBY	A1652180	TAN / BLACK ROTTWEILER MIX	M	0 1	10/15/14	2
LOBBY	A1652182	TAN / BLACK ROTTWEILER MIX	M	0 1	10/15/14	2
LOBBY	A1652183	TAN / BLACK ROTTWEILER MIX	M	0 1	10/15/14	2
LOBBY	A1652184	TAN / BLACK ROTTWEILER MIX	F	0 1	10/15/14	2
LOBBY	A1652186	BLACK / TAN ROTTWEILER MIX	F	0 1	10/15/14	2
<i>NO2</i> N02	<i>NO2-1652591</i> A1650528	TAN / WHITE PIT BULL MIX	N	1 0	10/13/14	9
N02	A1651072	FAWN / WHITE BOXER MIX	S	1 6	10/15/14	8
<i>NO3</i> N03	<i>NO3-1651738</i> A1651738	WHITE / BLACK AMER BULLDOG MIX	M	3 0	10/16/14	6
<i>NO5</i> N06	<i>NO5-1652118</i> A1647073	BLACK / WHITE TERRIER / LABRADOI	F	2 5	09/29/14	23
<i>NO4</i> N06	<i>NO4-1647619</i> A1625915	BR BRINDLE LABRADOR RETR / DOB	S	0 4	10/14/14	2
<i>NO7</i> N08	<i>NO7-1652327</i> A1647246	BROWN / WHITE TERRIER	F	4 0	09/30/14	22
<i>NO8</i> N08	<i>NO8-1337167</i> A1643099	BROWN / WHITE LABRADOR RETR M	N	0 9	09/16/14	36
<i>NO8</i> N08	<i>NO8</i> A1650141	BLACK TERRIER	S	3 0	10/12/14	10
N09	A1650155	CHOCOLATE / WHITE TERRIER	N	2 0	10/12/14	10
N09	A1563825	TAN / BLACK TERRIER MIX	N	0 4	10/09/14	7

N06-1652817 ✓  
1651358 ✓

# MIAMI DADE COUNTY ANIMAL SERVICES

## Kennel Inventory with Pictures

Thursday, October 16, 2014

Kennel #	Animal ID#	Description	Size	Days in Shelter	Sex	Yr / Mo
 N06 ✓	A1625915	BR BRINDLE LABRADOR RETR / DOBERMAN PINSCH AVAILABLE	PUPPY NORMAL	2	S	0 / 4
 N07 ✓	A1652327	WHITE / BR BRINDLE AMER BULLDOG STRAY WAIT	LARGE NORMAL	2	M	1 / 1
 N08 ✓	A1337767	BROWN DACHSHUND MIX STRAY WAIT	MED NORMAL	1	N	4 / 11
 N08 <del>✓</del>	A1643099	BROWN / WHITE LABRADOR RETR MIX UNAVAIL	MED NORMAL	36	N	0 / 9
 N08 ✓	A1647246	BROWN / WHITE TERRIER STRAY WAIT	LARGE NORMAL	22	F	4 / 0
 N09 ✓	A1563825	TAN / BLACK TERRIER MIX AVAILABLE	SMALL NORMAL	7	N	0 / 4
 N09 ✓	A1650155	CHOCOLATE / WHITE TERRIER UNAVAIL	LARGE INJURED	10	N	2 / 0
 N10 ✓	A1482542	BL BRINDLE GERM SHEPHERD MIX STRAY WAIT	LARGE NORMAL	26	N	1 / 0
 N10 ✓	A1628459	BR BRINDLE / BL BRINDLE PRESA CANARIO MIX AVAILABLE	LARGE NORMAL	92	S	2 / 0

# Kennel Inventory

N Katherine Ok

10/16/2014 6:24:11AM

10 /16/14

J05	A1651981	TAN / WHITE AMER BULLDOG MIX	F	0 8	10/19/14	4
J06	A1651961	BLACK / WHITE TERRIER	M	8 0	10/19/14	4
LOBBY	A1652446	BROWN / BLACK CHOW CHOW MIX	M	0 1	10/16/14	1
LOBBY	A1652176	BLACK / BROWN ROTTWEILER	F	2 0	10/20/14	2
LOBBY	A1652178	BLACK / BROWN ROTTWEILER	M	0 1	10/15/14	2
LOBBY	A1652180	TAN / BLACK ROTTWEILER MIX	M	0 1	10/15/14	2
LOBBY	A1652182	TAN / BLACK ROTTWEILER MIX	M	0 1	10/15/14	2
LOBBY	A1652183	TAN / BLACK ROTTWEILER MIX	M	0 1	10/15/14	2
LOBBY	A1652184	TAN / BLACK ROTTWEILER MIX	F	0 1	10/15/14	2
LOBBY	A1652186	BLACK / TAN ROTTWEILER MIX	F	0 1	10/15/14	2
<i>dog</i> N02	<i>NO2-1052591V</i> A1650528	TAN / WHITE PIT BULL MIX	N	1 0	10/13/14	9
N02	A1651072	FAWN / WHITE BOXER MIX	S	1 6	10/15/14	8
<i>1</i> N03	<i>NO3-1052118V</i> A1651738	WHITE / BLACK AMER BULLDOG MIX	M	3 0	10/16/14	6
<i>1</i> N06	<i>NO6-1047619V</i> A1647073	BLACK / WHITE TERRIER / LABRADOI	F	2 5	09/29/14	23
<i>1</i> N06	<i>NO6-1052327V</i> A1625915	BR BRINDLE LABRADOR RETR / DOB	S	0 4	10/14/14	2
<i>1</i> N08	<i>NO8-1052327V</i> A1647246	BROWN / WHITE TERRIER	F	4 0	09/30/14	22
<i>dog</i> N08	<i>NO8-1337167V</i> A1643099	BROWN / WHITE LABRADOR RETR M	N	0 9	09/16/14	36
<i>dog</i> N08	<i>NO8-1050141</i> A1650141	BLACK TERRIER	S	3 0	10/12/14	10
<i>1</i> N09	A1650155	CHOCOLATE / WHITE TERRIER	N	2 0	10/12/14	10
<i>1</i> N09	A1563825	TAN / BLACK TERRIER MIX	N	0 4	10/09/14	7

N06-1652817 ✓  
1651358 ✓

# MIAMI DADE COUNTY ANIMAL SERVICES

## Kennel Inventory with Pictures

Thursday, October 16, 2014

Kennel #	Animal ID#	Description	Size	Days in Shelter	Sex	Yr / Mo
 N06 ✓	A1625915	BR BRINDLE LABRADOR RETR / DOBERMAN PINSCH AVAILABLE	PUPPY NORMAL	2	S	0 / 4
 N07 ✓	A1652327	WHITE / BR BRINDLE AMER BULLDOG STRAY WAIT	LARGE NORMAL	2	M	1 / 1
 N08 ✓	A1337767	BROWN DACHSHUND MIX STRAY WAIT	MED NORMAL	1	N	4 / 11
 N08 <del>✓</del>	A1643099	BROWN / WHITE LABRADOR RETR MIX UNAVAIL	MED NORMAL	36	N	0 / 9
 N08 ✓	A1647246	BROWN / WHITE TERRIER STRAY WAIT	LARGE NORMAL	22	F	4 / 0
 N09 ✓	A1563825	TAN / BLACK TERRIER MIX AVAILABLE	SMALL NORMAL	7	N	0 / 4
 N09 ✓	A1650155	CHOCOLATE / WHITE TERRIER UNAVAIL	LARGE INJURED	10	N	2 / 0
 N10 ✓	A1482542	BL BRINDLE GERM SHEPHERD MIX STRAY WAIT	LARGE NORMAL	26	N	1 / 0
 N10 ✓	A1628459	BR BRINDLE / BL BRINDLE PRESA CANARIO MIX AVAILABLE	LARGE NORMAL	92	S	2 / 0

# Kennel Inventory

10/16/14

10/16/2014 6:24:11AM

N10	A1482542	BL BRINDLE GERM SHEPHERD MIX	N	1 0	09/20/14	26
N10	A1628459	BR BRINDLE / BL BRINDLE PRESA CA	S	2 0	07/23/14	92
N11	A1645899	FAWN / WHITE AMER BULLDOG	S	3 0	09/26/14	28
N11	A1652309	BLACK / WHITE AMER BULLDOG MIX	M	1 4	10/20/14	2
N12	A1434897	BLACK GERM SHEPHERD	N	0 4	09/28/14	18
N13	A1649845	BLACK / TAN GERM SHEPHERD MIX	N	2 0	10/10/14	12
N14	A1648030	BLACK / WHITE GOLDEN RETR MIX	N	3 0	10/04/14	18
N14	A1216920	TAN / BLACK GERM SHEPHERD / CHC	N	5 0	10/13/14	9
N15	A1648458	BLACK / WHITE TERRIER MIX	N	2 7	10/05/14	16
N15	A1651792	GRAY DOBERMAN PINSCH	M	2 0	10/16/14	6
N16	A1256855	BLACK / WHITE LABRADOR RETR MIX	N	0 5	09/25/14	21
N16	A1384833	BROWN / WHITE BOXER MIX	S	3 0	10/03/14	13
N17	A1647541	BROWN TERRIER MIX	S	5 0	10/01/14	21
N17	A1621345	WHITE / TAN AMER BULLDOG	S	4 0	10/04/14	12
N17	A1650019	BLACK LABRADOR RETR MIX	S	1 0	10/11/14	11
N18	A1560560	BR BRINDLE TERRIER MIX	S	0 10	10/06/14	10
N18	A1641645	BR BRINDLE / WHITE LABRADOR RE	F	4 0	09/12/14	40
N19	A1651097	TAN GERM SHEPHERD MIX	S	3 0	10/15/14	8
N19	A1440671	RED / BLACK GERM SHEPHERD MIX	M	3 10	10/15/14	1
N20	A1649728	BR BRINDLE / WHITE TERRIER	N	1 0	10/10/14	12



# MIAMI DADE COUNTY ANIMAL SERVICES

## Kennel Inventory with Pictures

Thursday, October 16, 2014

N13

Kennel #	Animal ID#	Description	Size	Days in Shelter	Sex	Yr / Mo
 N11 ✓	A1645899	FAWN / WHITE AMER BULLDOG STRAY WAIT	LARGE NORMAL	28	S	3 / 0
 N11 ✓	A1652309	BLACK / WHITE AMER BULLDOG MIX STRAY WAIT	LARGE NORMAL	2	M	1 / 4
 N12 X	<span style="background-color: green; color: white; border-radius: 50%; padding: 2px;">A1649845</span>	BLACK / TAN GERM SHEPHERD MIX UNAVAIL	LARGE NORMAL	12	N	2 / 0
 <del>N13</del> N12 ✓	A1650104	BLACK / TAN GERM SHEPHERD UNAVAIL	LARGE NORMAL	10	N	2 / 0
 N14 ✓	A1648030	BLACK / WHITE GOLDEN RETR MIX STRAY WAIT	LARGE NORMAL	18	N	3 / 0
 N14 ✓	A1216920	TAN / BLACK GERM SHEPHERD / CHOW CHOW STRAY WAIT	LARGE NORMAL	9	N	5 / 0
 N15 ✓	A1648458	BLACK / WHITE TERRIER MIX STRAY WAIT	LARGE NORMAL	16	N	2 / 7
 N15 ✓	A1651792	GRAY DOBERMAN PINSCH STRAY WAIT	LARGE NORMAL	6	M	2 / 0
 N16 ✓	A1256855	BLACK / WHITE LABRADOR RETR MIX UNAVAIL	LARGE NORMAL	21	N	0 / 5

# Kennel Inventory

10 /16/14

10/16/2014 6:24:11AM

N10	A1482542	BL BRINDLE GERM SHEPHERD MIX	N	1 0	09/20/14	26
N10	A1628459	BR BRINDLE / BL BRINDLE PRESA CA	S	2 0	07/23/14	92
N11	A1645899	FAWN / WHITE AMER BULLDOG	S	3 0	09/26/14	28
N11	A1652309	BLACK / WHITE AMER BULLDOG MIX	M	1 4	10/20/14	2
N12	A1434897	BLACK GERM SHEPHERD	N	0 4	09/28/14	18
N13	A1649845	BLACK / TAN GERM SHEPHERD MIX	N	2 0	10/10/14	12
N14	A1648030	BLACK / WHITE GOLDEN RETR MIX	N	3 0	10/04/14	18
N14	A1216920	TAN / BLACK GERM SHEPHERD / CHC	N	5 0	10/13/14	9
N15	A1648458	BLACK / WHITE TERRIER MIX	N	2 7	10/05/14	16
N15	A1651792	GRAY DOBERMAN PINSCH	M	2 0	10/16/14	6
N16	A1256855	BLACK / WHITE LABRADOR RETR MID	N	0 5	09/25/14	21
N16	A1384833	BROWN / WHITE BOXER MIX	S	3 0	10/03/14	13
N17	A1647541	BROWN TERRIER MIX	S	5 0	10/01/14	21
N17	A1621345	WHITE / TAN AMER BULLDOG	S	4 0	10/04/14	12
N17	A1650019	BLACK LABRADOR RETR MIX	S	1 0	10/11/14	11
N18	A1560560	BR BRINDLE TERRIER MIX	S	0 10	10/06/14	10
N18	A1641645	BR BRINDLE / WHITE LABRADOR RE	F	4 0	09/12/14	40
N19	A1651097	TAN GERM SHEPHERD MIX	S	3 0	10/15/14	8
N19	A1440671	RED / BLACK GERM SHEPHERD MIX	M	3 10	10/15/14	1
N20	A1649728	BR BRINDLE / WHITE TERRIER	N	1 0	10/10/14	12

# MIAMI DADE COUNTY ANIMAL SERVICES

## Kennel Inventory with Pictures

Thursday, October 16, 2014

**Kennel #      Animal ID#      Description      Size      Days in Shelter      Sex      Yr / Mo**



N11 ✓

A1645899

FAWN / WHITE AMER BULLDOG  
STRAY WAIT

LARGE  
NORMAL

28      S      3 / 0



N11 ✓

A1652309

BLACK / WHITE AMER BULLDOG  
MIX  
STRAY WAIT

LARGE  
NORMAL

2      M      1 / 4



N12 X

A1649845

BLACK / TAN GERM SHEPHERD MIX  
UNAVAIL

LARGE  
NORMAL

12      N      2 / 0



N13 N12 ✓

A1650104

BLACK / TAN GERM SHEPHERD  
UNAVAIL

LARGE  
NORMAL

10      N      2 / 0



N14 ✓

A1648030

BLACK / WHITE GOLDEN RETR MIX  
STRAY WAIT

LARGE  
NORMAL

18      N      3 / 0



N14 ✓

A1216920

TAN / BLACK GERM SHEPHERD /  
CHOW CHOW  
STRAY WAIT

LARGE  
NORMAL

9      N      5 / 0



N15 ✓

A1648458

BLACK / WHITE TERRIER MIX  
STRAY WAIT

LARGE  
NORMAL

16      N      2 / 7



N15 ✓

A1651792

GRAY DOBERMAN PINSCH  
STRAY WAIT

LARGE  
NORMAL

6      M      2 / 0



N16 ✓

A1256855

BLACK / WHITE LABRADOR RETR  
MIX  
UNAVAIL

LARGE  
NORMAL

21      N      0 / 5

# Kennel Inventory

10/16/2014 6:24:11AM

10/16/14

ID	AKC ID	Breed	Sex	Age	DOB	Count
/ N20	A1565061	TAN / WHITE TERRIER MIX	S	1 3	10/03/14	19
/ N21	A1497724	BLACK / WHITE LABRADOR RETR MID	N	0 4	10/11/14	5
/ N21	A1650020	DAPPLE CATAHOULA MIX	N	1 0	10/11/14	11
WDDog N22	A1652450	TAN / BLACK GERM SHEPHERD MIX	M	0 5	10/16/14	1
/ N22	A1554825	TAN CHOW CHOW MIX	N	0 6	09/22/14	30
/ N23	A1652515	BL BRINDLE TERRIER MIX	M	2 0	10/22/14	1
/ N23	A1652521	TAN / BLACK TERRIER MIX	M	1 0	10/22/14	1
/ N23	A1647619	GRAY / WHITE LABRADOR RETR MIX	F	2 0	10/01/14	21
/ N23	A1218897	BROWN / WHITE TERRIER MIX	S	2 0	10/15/14	7
/ N24	A0824411	BLACK LABRADOR RETR	S	0 0	10/16/14	6
/ N24	A1649653	BL BRINDLE / WHITE AMER BULLDOG	N	5 0	10/09/14	13
/ N25	A1651297	BLACK / TAN GERM SHEPHERD / CHC	S	3 0	10/16/14	7
/ N25	A1647631	BROWN TERRIER	S	2 0	10/01/14	21
/ N26	A1650104	BLACK / TAN GERM SHEPHERD	N	2 0	10/12/14	10
/ N26	A1652322	CHOCOLATE / TAN TERRIER	M	1 0	10/20/14	2
/ N27	A1652328	BLACK / TAN GERM SHEPHERD MIX	M	1 3	10/20/14	2
/ N27	A0805488	TAN / BLACK GERM SHEPHERD MIX	S	7 0	09/30/14	24
WDDog N27	A1650620	BLACK / BROWN TERRIER	N	1 0	10/10/14	6
/ N28	A1131437	BLACK / TAN TERRIER MIX	N	5 9	10/10/14	6
/ N28	A1640253	BROWN / WHITE TERRIER	F	3 0	09/06/14	47

WDDog

Discovery

16501411

N13

WDDog

Not N?

# MIAMI DADE COUNTY ANIMAL SERVICES

## Kennel Inventory with Pictures

Thursday, October 16, 2014


Kennel #	Animal ID#	Description	Size	Days in Shelter	Sex	Yr / Mo
 N22 ✓  A1650141	BLACK TERRIER	LARGE	10	S	3 / 0	
	STRAY WAIT	NORMAL				
 N23 ✓ A1218897	BROWN / WHITE TERRIER MIX	MED	7	S	2 / 0	
	STRAY WAIT	NORMAL				
 N23 ✓ A1652515	BL BRINDLE TERRIER MIX	MED	1	M	2 / 0	
	STRAY WAIT	NORMAL				
 N23 ✓ A1652521	TAN / BLACK TERRIER MIX	MED	1	M	1 / 0	
	STRAY WAIT	NORMAL				
 N24 ✓ A0824411	BLACK LABRADOR RETR	PUPPY	6	S	0 / 0	
	UNAVAIL	NORMAL				
 N24 ✓ A1649653	BL BRINDLE / WHITE AMER BULLDOG	LARGE	13	N	5 / 0	
	STRAY WAIT	NORMAL				
 N25 ✓ A1647631	BROWN TERRIER	LARGE	21	S	2 / 0	
	STRAY WAIT	NORMAL				
 N25 ✓ A1651297	BLACK / TAN GERM SHEPHERD / CHOW CHOW	MED	7	S	3 / 0	
	UNAVAIL	NORMAL				
 N26 ✓ A1652322	CHOCOLATE / TAN TERRIER	MED	2	M	1 / 0	
	STRAY WAIT	NORMAL				

# MIAMI DADE COUNTY ANIMAL SERVICES

## Kennel Inventory with Pictures

Saturday, October 18, 2014

Rafael  
#  
Cresles

Kennel #	Animal ID#	Description	Size	Day in Shelter	Sex	Yr / Mo
	<del>W01</del> RECOVERY	A1653086 BLACK / BROWN LABRADOR RETR / GERM SHEPHERD	SMALL	1	N	0 / 4
		UNAVAIL	NORMAL			
	S04	A1644869 WHITE / BROWN TERRIER MIX	SMALL	33	F	1 / 0
		UNAVAIL	FEARFUL			
	S05	A1644998 TAN / WHITE TERRIER MIX	SMALL	33	F	3 / 0
		UNAVAIL	FEARFUL			
	S06	A1645000 TAN / WHITE TERRIER MIX	SMALL	33	M	3 / 0
		UNAVAIL	FEARFUL			
	S10	A1644878 WHITE / TAN TERRIER MIX	SMALL	33	M	3 / 0
		UNAVAIL	FEARFUL			
	S11	A1644879 WHITE / BROWN TERRIER MIX	SMALL	33	M	3 / 0
		UNAVAIL	FEARFUL			
	S12	A1644880 WHITE / BROWN TERRIER MIX	SMALL	33	F	3 / 0
		UNAVAIL	FEARFUL			
	WW01	A1647359 BLACK / WHITE PIT BULL MIX	LARGE	24	M	1 / 6
	<del>W01</del>	1652227 STRAY WAIT	NORMAL			
	WW01	A1652896 BLACK / WHITE GERM SHEPHERD / CHOW CHOW	LARGE	2	F	1 / 0
		STRAY WAIT	AGGRESSIVE			

**MIAMI DADE COUNTY ANIMAL SERVICES**  
**Kennel Inventory with Pictures**  
**Sunday, October 19, 2014**

*WJL*

Kennel #	Animal ID#	Description	Size	Days in Shelter	Sex	Yr / Mo
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S10	A1644878	WHITE / TAN TERRIER MIX	SMALL	34	M	3 / 0
		UNAVAIL	FEARFUL			



S11	A1644879	WHITE / BROWN TERRIER MIX	SMALL	34	M	3 / 0
		UNAVAIL	FEARFUL			



S12	A1644880	WHITE / BROWN TERRIER MIX	SMALL	34	F	3 / 0
		UNAVAIL	FEARFUL			



WW01	A1647359	BLACK / WHITE PIT BULL MIX	LARGE	25	M	1 / 6
		STRAY WAIT	NORMAL			



WW01 ✓	A1652896	BLACK / WHITE GERM SHEPHERD / CHOW CHOW	LARGE	3	F	1 / 0
		STRAY WAIT	AGGRESSIVE			



WW01 ✓	A1652227	BLUE / WHITE PIT BULL	LARGE	5	F	2 / 0
		STRAY WAIT	NORMAL			



WW02 ✓	A1652206	TAN LABRADOR RETR MIX	LARGE	5	M	1 / 0
		STRAY WAIT	INJURED			



WW02 ✓	A1649187	BLUE / WHITE PIT BULL MIX	LARGE	17	N	1 / 6
		STRAY WAIT	SKINCOND			








WW03 ✓	A1651902	BLACK / BROWN ROTTWEILER MIX	LARGE	8	M	1 / 0
		STRAY WAIT	FEARFUL			

# MIAMI DADE COUNTY ANIMAL SERVICES

## Kennel Inventory with Pictures

Saturday, October 18, 2014

Kennel #	Animal ID#	Description	Size	Days in Shelter	Sex	Yr / Mo
 WW01 ✓	A1652227	BLUE / WHITE PIT BULL	LARGE	4	F	2 / 0
	<i>wol 1652896</i>	STRAY WAIT	NORMAL			
 WW02 ✓	A1652206	TAN LABRADOR RETR MIX	LARGE	4	M	1 / 0
		STRAY WAIT	INJURED			
 WW02 ✓	A1649187	BLUE / WHITE PIT BULL MIX	LARGE	16	N	1 / 6
		STRAY WAIT	SKINCOND			
 WW03 ✓	A1651902	BLACK / BROWN ROTTWEILER MIX	LARGE	7	M	1 / 0
		STRAY WAIT	FEARFUL			
 WW04 ✓	A1640870	BL BRINDLE / WHITE LABRADOR RETR MIX	LARGE	14	N	3 / 0
		UNAVAIL	NORMAL			
 WW04 ✗	A1652258	TAN / WHITE AMER BULLDOG MIX	LARGE	4	F	3 / 0
		BREED EVAL	INJURED			
 WW05 ✓	A1652784	BLUE / WHITE PIT BULL	LARGE	2	M	1 / 0
		STRAY WAIT	SKINCOND			
 WW06 ✗	A1652792	WHITE / TAN AMER BULLDOG	LARGE	2	F	4 / 0
		STRAY WAIT	AGGRESSIVE			
 WW06 ✓	A1651807	BLACK / WHITE AMER BULLDOG MIX	LARGE	8	M	1 / 3
		STRAY WAIT	NORMAL			



# MIAMI DADE COUNTY ANIMAL SERVICES

## Kennel Inventory with Pictures

Sunday, October 19, 2014

*WVW*

Kennel #	Animal ID#	Description	Size	Days in Shelter	Sex	Yr / Mo
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S10	A1644878	WHITE / TAN TERRIER MIX	SMALL	34	M	3 / 0
		UNAVAIL	FEARFUL			



S11	A1644879	WHITE / BROWN TERRIER MIX	SMALL	34	M	3 / 0
		UNAVAIL	FEARFUL			



S12	A1644880	WHITE / BROWN TERRIER MIX	SMALL	34	F	3 / 0
		UNAVAIL	FEARFUL			



WW01	A1647359	BLACK / WHITE PIT BULL MIX	LARGE	25	M	1 / 6
		STRAY WAIT	NORMAL			



WW01 ✓	<b>A1652896</b>	BLACK / WHITE GERM SHEPHERD / CHOW CHOW	LARGE	3	F	1 / 0
		STRAY WAIT	AGGRESSIVE			



WW01 ✓	A1652227	BLUE / WHITE PIT BULL	LARGE	5	F	2 / 0
		STRAY WAIT	NORMAL			



WW02 ✓	A1652206	TAN LABRADOR RETR MIX	LARGE	5	M	1 / 0
		STRAY WAIT	INJURED			



WW02 ✓	A1649187	BLUE / WHITE PIT BULL MIX	LARGE	17	N	1 / 6
		STRAY WAIT	SKINCOND			



WW03 ✓	A1651902	BLACK / BROWN ROTTWEILER MIX	LARGE	8	M	1 / 0
		STRAY WAIT	FEARFUL			

# MIAMI DADE COUNTY ANIMAL SERVICES

## Kennel Inventory with Pictures

Monday, October 20, 2014

*WW  
Glen*

Kennel #	Animal ID#	Description	Size	Days in Shelter	Sex	Yr / Mo
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S10	A1644878	WHITE / TAN TERRIER MIX	SMALL	35	M	3 / 0
		UNAVAIL	FEARFUL			



S11	A1644879	WHITE / BROWN TERRIER MIX	SMALL	35	M	3 / 0
		UNAVAIL	FEARFUL			



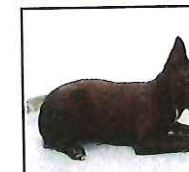
S12	A1644880	WHITE / BROWN TERRIER MIX	SMALL	35	F	3 / 0
		UNAVAIL	FEARFUL			



WW01	A1647359	BLACK / WHITE PIT BULL MIX	LARGE	26	M	1 / 6
		STRAY WAIT	NORMAL			



WW01 ✓	A1652227	BLUE / WHITE PIT BULL	LARGE	6	F	2 / 0
		STRAY WAIT	NORMAL			



WW01 ✓	A1652896	BLACK / WHITE GERM SHEPHERD / CHOW CHOW	LARGE	4	F	1 / 0
		STRAY WAIT	AGGRESSIVE			



WW02 ✓	A1652206	TAN LABRADOR RETR MIX	LARGE	6	M	1 / 0
		STRAY WAIT	INJURED			



WW02 ✓	A1649187	BLUE / WHITE PIT BULL MIX	LARGE	18	N	1 / 6
		STRAY WAIT	SKINCOND			



WW03 ✓	A1651902	BLACK / BROWN ROTTWEILER MIX	LARGE	9	M	1 / 0
		STRAY WAIT	FEARFUL			










ww03 A1647359



# MIAMI DADE COUNTY ANIMAL SERVICES

## Kennel Inventory with Pictures

Tuesday, October 21, 2014

Kennel #	Animal ID#	Description	Size	Days in Shelter	Sex	Yr / Mo
 WW02 ✓	A1652206	TAN LABRADOR RETR MIX STRAY WAIT	LARGE INJURED	7	M	1 / 0
 WW02 ✓	A1649187	BLUE / WHITE PIT BULL MIX STRAY WAIT	LARGE SKINCOND	19	N	1 / 6
 WW03 ✓	A1647359	BLACK / WHITE PIT BULL MIX STRAY WAIT	LARGE NORMAL	27	M	1 / 6
 WW03 ✓	A1651902	BLACK / BROWN ROTTWEILER MIX STRAY WAIT	LARGE FEARFUL	10	M	1 / 0
 WW03 ✓	A1653695	WHITE AMER BULLDOG STRAY WAIT	MED NORMAL	1	F	1 / 0
 WW04 ✓	A1646672	BROWN / WHITE LABRADOR RETR MIX UNAVAIL	MED NORMAL	29	N	1 / 0
 WW05 ✓	A1653337	BR BRINDLE / WHITE AMER BULLDOG MIX STRAY WAIT	LARGE NORMAL	2	M	2 / 0
 WW05 ✓	A1653334	TAN / WHITE TERRIER STRAY WAIT	LARGE NORMAL	2	M	2 / 0
 WW06 ✓	A1653694	WHITE TERRIER BREED EVAL	MED NORMAL	1	M	1 / 0

✓ 2 1646672



✓ 5 → 1652754

# MIAMI DADE COUNTY ANIMAL SERVICES

## Kennel Inventory with Pictures

Monday, October 20, 2014

Kennel #	Animal ID#	Description	Size	Days in Shelter	Sex	Yr / Mo
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WW08 ✓

A1648622

YELLOW / WHITE AMER BULLDOG MIX

LARGE

20

M

1 / 0

STRAY WAIT

NORMAL



WW09 ✓

A1649948

TAN / WHITE AMER BULLDOG / BULL TERRIER

LARGE

1

F

2 / 0

AVAILABLE

NORMAL



WW09 ✓

A1651983

BLACK / TAN GERM SHEPHERD

LARGE

8

M

9 / 0

STRAY WAIT

NORMAL



WW10 ✓

A1652039

TAN / BROWN PIT BULL MIX

LARGE

7

F

3 / 0

STRAY WAIT

NORMAL



WW10 ✓

A1646512

BROWN GERM SHEPHERD

X-LRG

4

M

5 / 0

STRAY WAIT

NORMAL



WW11 ✓

A1650895

WHITE / BR BRINDLE AMER BULLDOG

LARGE

12

N

2 / 0

AVAILABLE

NORMAL



WW13 X *Rogee*

A1651994

BROWN DOGUE DE BORDX

LARGE

8

M

3 / 0

STRAY WAIT

SICK



WW13 ✓

A1652694

YELLOW LABRADOR RETR MIX

LARGE

4

M

0 / 8

STRAY WAIT

FEARFUL



WW13 ✓

A1653275

GOLD / WHITE GOLDEN RETR

LARGE

2

M

2 / 0

STRAY WAIT


NORMAL

*ww12 A1643085*

# MIAMI DADE COUNTY ANIMAL SERVICES

## Kennel Inventory with Pictures










Tuesday, October 21, 2014

Kennel #	Animal ID#	Description	Size	Days in Shelter	Sex	Yr / Mo
 WW12	 A1643085	WHITE / BROWN BULLDOG / AMER BULLDOG STRAY WAIT	MED NORMAL	41	N	2 / 0
 WW13	A1652694	YELLOW LABRADOR RETR MIX STRAY WAIT	LARGE FEARFUL	5	M	0 / 8
 WW13	A1653275	GOLD / WHITE GOLDEN RETR STRAY WAIT	LARGE NORMAL	3	M	2 / 0
 WW14	A1554652	GRAY / WHITE PIT BULL AVAILABLE	SMALL NORMAL	2	M	1 / 0
 WW15	A1653152	BLACK LABRADOR RETR STRAY WAIT	LARGE INJURED	3	M	5 / 0
 WW16	A1643333	BROWN / WHITE TERRIER / BOXER STRAY WAIT	LARGE NORMAL	40	S	2 / 0
 WW17	A1638894	BR BRINDLE / WHITE AMER BULLDOG STRAY WAIT	LARGE NORMAL	57	N	3 / 0
 WW17	A1652872	BROWN / WHITE LABRADOR RETR MIX STRAY WAIT	LARGE NORMAL	5	M	4 / 0
 WW19	A1653360	BROWN / WHITE PIT BULL UNAVAIL	MED FEARFUL	2	F	3 / 0

# MIAMI DADE COUNTY ANIMAL SERVICES

## Kennel Inventory with Pictures










Wednesday, October 22, 2014

Kennel #	Animal ID#	Description	Size	Days in Shelter	Sex	Yr / Mo
 WW02 ✓ NKC	A1649187	BLUE / WHITE PIT BULL MIX STRAY WAIT	LARGE SKINCOND	20	N	1 / 6
 WW03 ✓	A1647359	BLACK / WHITE PIT BULL MIX STRAY WAIT	LARGE NORMAL	28	M	1 / 6
 WW03 ✓	A1651902	BLACK / BROWN ROTTWEILER MIX STRAY WAIT	LARGE FEARFUL	11	M	1 / 0
 WW03 ✓ NKC	A1653695	WHITE AMER BULLDOG STRAY WAIT	MED NORMAL	2	F	1 / 0
 WW04 ✓ 4-1646672 ✓	A1653951	BROWN / WHITE PIT BULL MIX BREED EVAL	LARGE NORMAL	1	M	3 / 0
 WW05 ✓	A1653337	BR BRINDLE / WHITE AMER BULLDOG MIX STRAY WAIT	LARGE NORMAL	3	M	2 / 0
 WW05 ✓ NKC	A1652784	BLUE / WHITE PIT BULL STRAY WAIT	LARGE SKINCOND	6	M	1 / 0
 WW06 ✓	A1652792	WHITE / TAN AMER BULLDOG STRAY WAIT	LARGE AGGRESSIVE	6	F	4 / 0
 WW06 ✓	A1653694	WHITE TERRIER BREED EVAL	MED NORMAL	2	M	1 / 0

# MIAMI DADE COUNTY ANIMAL SERVICES

## Kennel Inventory with Pictures

Thursday, October 23, 2014

Kennel #	Animal ID#	Description	Size	Days in Shelter	Sex	Yr / Mo
 WW04 <u>✓</u>	A1652206	TAN LABRADOR RETR MIX STRAY WAIT	LARGE INJURED	9	M	1 / 0
	<i>ww04-A1654339</i>					
 WW04 <u>✓</u>	A1646672	BROWN / WHITE LABRADOR RETR MIX UNAVAIL	MED NORMAL	31	N	1 / 0
 WW05 <u>✓</u>	A1646235	GRAY PIT BULL MIX STRAY WAIT	MED FEARFUL	34	M	2 / 0
 WW05 <u>✓</u>	A1653337	BR BRINDLE / WHITE AMER BULLDOG MIX STRAY WAIT	LARGE NORMAL	4	M	2 / 0
 WW06 <u>✓</u>	A1653694	WHITE TERRIER BREED EVAL	MED NORMAL	3	M	1 / 0
	<i>ww07-A1653092</i>					
 WW08 <u>✓</u>	A1652880	BLACK / WHITE PIT BULL MIX BREED EVAL	MED NORMAL	7	F	2 / 0
 WW08 <u>✓</u>	A1648622	YELLOW / WHITE AMER BULLDOG MIX STRAY WAIT	LARGE NORMAL	23	M	1 / 0
 WW09 <u>✓</u>	A1649948	TAN / WHITE AMER BULLDOG / BULL TERRIER AVAILABLE	LARGE NORMAL	4	F	2 / 0
 WW09 <u>✓</u>	A1651983	BLACK / TAN GERM SHEPHERD STRAY WAIT	LARGE NORMAL	11	M	9 / 0

# MIAMI DADE COUNTY ANIMAL SERVICES

## Kennel Inventory with Pictures

Wednesday, October 22, 2014

Kennel #	Animal ID#	Description	Size	Days in Shelter	Sex	Yr / Mo
 WW12 ✓	A1643085 NKC	WHITE / BROWN BULLDOG / AMER BULLDOG STRAY WAIT	MED NORMAL	42	N	2 / 0
 WW13 ✓	A1652694	YELLOW LABRADOR RETR MIX STRAY WAIT	LARGE FEARFUL	6	M	0 / 8
 WW13 ✓	A1653275 NKC	GOLD / WHITE GOLDEN RETR STRAY WAIT	LARGE NORMAL	4	M	2 / 0
 WW14 ✓	A1554652	GRAY / WHITE PIT BULL AVAILABLE	SMALL NORMAL	3	M	1 / 0
 WW15 ✓	A1653152	BLACK LABRADOR RETR STRAY WAIT	LARGE INJURED	4	M	5 / 0
 WW16 ✓	A1643333	BROWN / WHITE TERRIER / BOXER STRAY WAIT	LARGE NORMAL	41	S	2 / 0
 WW17 ✓	A1638894	BR BRINDLE / WHITE AMER BULLDOG STRAY WAIT	LARGE NORMAL	58	N	3 / 0
 WW17 ✓	A1652872	BROWN / WHITE LABRADOR RETR MIX STRAY WAIT	LARGE NORMAL	6	M	4 / 0
 WW19 ✓	A1653360	BROWN / WHITE PIT BULL UNAVAIL	MED FEARFUL	3	F	3 / 0

18-1052887





# MIAMI DADE COUNTY ANIMAL SERVICES

## Kennel Inventory with Pictures

Thursday, October 23, 2014

Kennel #	Animal ID#	Description	Size	Days in Shelter	Sex	Yr / Mo
 WW16 <del>✓</del>	A1649729	BROWN / WHITE TERRIER MIX STRAY WAIT	MED SKINCOND	19	S	3 / 0
 WW17 ✓	A1638894	BR BRINDLE / WHITE AMER BULLDOG STRAY WAIT	LARGE NORMAL	59	N	3 / 0
 WW17 ✓	A1652872	BROWN / WHITE LABRADOR RETR MIX STRAY WAIT	LARGE NORMAL	7	M	4 / 0
 WW18 ✓	A1652887	TAN / BLACK CHOW CHOW MIX STRAY WAIT	LARGE NORMAL	7	M	3 / 0
 WW19 ✓	A1653360	BROWN / WHITE PIT BULL UNAVAIL	MED FEARFUL	4	F	3 / 0
 WW19 ✓	A1653636	TAN CHOW CHOW MIX STRAY WAIT	LARGE FEARFUL	3	F	7 / 0
 WW20 ✓	A1652173	BLUE / WHITE PIT BULL MIX BREED EVAL	LARGE NORMAL	9	S	1 / 5
 WW21 ✓	A1649361	RED / WHITE AMERICAN STAFF MIX STRAY WAIT	MED NORMAL	20	S	3 / 6
 WW21 ✓	A1646450	WHITE BULL TERRIER MIX STRAY WAIT	MED SKINCOND	32	F	1 / 5

# MIAMI DADE COUNTY ANIMAL SERVICES

## Kennel Inventory with Pictures

Sunday, December 28, 2014

Kennel #	Animal ID#	Description	Size	Days in Shelter	Sex	Yr / Mo
 WW19 X	A1668640 ✓	BR BRINDLE / WHITE FILA STRAY WAIT	LARGE NORMAL	5	M	5 / 0
 WW20 ✓	A1667303	WHITE / GRAY PIT BULL EVALUATION	LARGE NORMAL	10	F	1 / 8
 WW21 ✓	A1669045	TRICOLOR BOXER STRAY WAIT	LARGE AGED	2	F	7 / 0
 WW22 ✓	A1658962	BROWN / WHITE AMER BULLDOG STRAY WAIT	LARGE FEARFUL	49	F	4 / 0
 WW24 ✓	A1656906	BR BRINDLE / WHITE PIT BULL MIX AVAILABLE	LARGE NORMAL	56	N	1 / 0
 WW25 ✓	A1668063	WHITE / BLACK AMER BULLDOG MIX STRAY WAIT	LARGE NORMAL	8	F	2 / 0
 WW26 ✓	A1667140	BROWN / RED PIT BULL MIX AVAILABLE	LARGE FEARFUL	11	M	3 / 0
 WW27 ✓	A1551253	BROWN / WHITE TERRIER MIX AVAILABLE	LARGE FEARFUL	5	N	0 / 10
 WW27 ✓	A1554927	WHITE / TAN TERRIER MIX AVAILABLE	MED FEARFUL	5	N	1 / 0

# MIAMI DADE COUNTY ANIMAL SERVICES

## Kennel Inventory with Pictures

Monday, December 29, 2014

*Glenda* *WW*

Kennel #	Animal ID#	Description	Size	Days in Shelter	Sex	Yr / Mo
	RECOV12	A1666857	WHITE / TAN AMER BULLDOG MIX	MED	13	S 3 / 0
		STRAY WAIT	INJURED			
	RECOVERY	A1666070	BROWN GERM SHEPHERD MIX	PUPPY	18	S 0 / 2
		STRAY WAIT	NORMAL			
	RECOVERY	A1665659	TAN / BLACK GERM SHEPHERD MIX	PUPPY	19	S 0 / 2
		UNAVAIL	NORMAL			
	RECOVERY	A1666427	BLACK / WHITE GERM SHEPHERD MIX	PUPPY	2	S 0 / 4
		UNAVAIL	NORMAL			
	RECOVERY	A1668825	BLACK / WHITE BOXER MIX	PUPPY	5	N 0 / 3
		UNAVAIL	NORMAL			
	WW01	A1668277	BLACK / TAN ROTTWEILER	LARGE	7	N 6 / 0
		STRAY WAIT	INJURED			
	WW02	A1668640	BL BRINDLE / WHITE FILA	LARGE	6	M 5 / 0
		STRAY WAIT	NORMAL			
	WW03	A1668552	TAN / WHITE LABRADOR RETR MIX	LARGE	6	M 2 / 0
		STRAY WAIT	NORMAL			
	WW04	A1667974	BROWN / TAN PIT BULL MIX	LARGE	9	M 1 / 0
		BREED EVAL	NORMAL			

# MIAMI DADE COUNTY ANIMAL SERVICES

## Kennel Inventory with Pictures

Monday, August 3, 2015

**AIS**

Kennel #	Animal ID#	Description	Size	Days in Shelter	Sex	Yr / Mo
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F20	A1555772	BROWN TERRIER / CHIHUAHUA SH	MED	9	N	0 / 3
		AVAILABLE	NORMAL			



H01	A1714790	CREAM / BLACK SHIH TZU	SMALL	5	F	3 / 0
		AVAILABLE	NORMAL			



H03	A1714452	TAN / BLACK CHIHUAHUA LH MIX	SMALL	7	S	5 / 0
		STRAY WAIT	NORMAL			



H04	A1712329	TAN CHIHUAHUA SH MIX	SMALL	17	N	8 / 0
		STRAY WAIT	NORMAL			



H06	A1715658	TRICOLOR RAT TERRIER	SMALL	1	M	8 / 0
		STRAY WAIT	AGED			



H07	A1711090	TAN CHIHUAHUA SH	SMALL	23	N	4 / 0
		STRAY WAIT	FEARFUL			



H08	A1715487	TAN CHIHUAHUA SH	SMALL	3	F	2 / 0
		STRAY WAIT	NORMAL			



H12	A1714404	WHITE / TAN TERRIER MIX	SMALL	7	F	9 / 0
		STRAY WAIT	NORMAL			



H13	A1712283	BROWN / WHITE MIN PINSCHER MIX	SMALL	4	N	10 / 0
		AVAILABLE	NORMAL			

✓ H06 1715623










✓ H09 1715488

H10 1714018

# MIAMI DADE COUNTY ANIMAL SERVICES

## Kennel Inventory with Pictures

Tuesday, August 4, 2015










Kennel #	Animal ID#	Description	Size	Days in Shelter	Sex	Yr / Mo
 H04 ✓	A1712329	TAN CHIHUAHUA SH MIX STRAY WAIT	SMALL NORMAL	18	N	8 / 0
 H05 ✓	A1714790	CREAM / BLACK SHIH TZU AVAILABLE	SMALL NORMAL	6	F	3 / 0
 H06 ✓	A1715623	BLACK / WHITE CHIHUAHUA SH STRAY WAIT	SMALL NORMAL	2	F	0 / 2
 H06 H 23 ✓	A1715658	TRICOLOR RAT TERRIER STRAY WAIT	SMALL AGED	2	M	8 / 0
 H07 ✓	A1711090	TAN CHIHUAHUA SH STRAY WAIT	SMALL FEARFUL	24	N	4 / 0
 H08 ✓	A1715487	TAN CHIHUAHUA SH STRAY WAIT	SMALL NORMAL	4	F	2 / 0
 H09 ✓	A1715480 <i>offsite</i>	TAN / WHITE TERRIER MIX STRAY WAIT	PUPPY NORMAL	4	N	0 / 2
 H12 ✓	A1714404	WHITE / TAN TERRIER MIX STRAY WAIT	SMALL NORMAL	8	F	9 / 0
 H13 H 22 ✓	A1712283	BROWN / WHITE MIN PINSCHER MIX AVAILABLE	SMALL NORMAL	5	N	10 / 0

# MIAMI DADE COUNTY ANIMAL SERVICES

## Kennel Inventory with Pictures

Monday, August 3, 2015

**AIS**

Kennel #	Animal ID#	Description	Size	Days in Shelter	Sex	Yr / Mo
	F20	A1555772 BROWN TERRIER / CHIHUAHUA SH	MED	9	N	0 / 3
		AVAILABLE	NORMAL			
	H01 <i>20</i>	A1714790 CREAM / BLACK SHIH TZU	SMALL	5	F	3 / 0
		AVAILABLE	NORMAL			
	H03	A1714452 TAN / BLACK CHIHUAHUA LH MIX	SMALL	7	S	5 / 0
		STRAY WAIT	NORMAL			
	H04	A1712329 TAN CHIHUAHUA SH MIX	SMALL	17	N	8 / 0
		STRAY WAIT	NORMAL			
	H06	A1715658 TRICOLOR RAT TERRIER	SMALL	1	M	8 / 0
		STRAY WAIT	AGED			
	H07	A1711090 TAN CHIHUAHUA SH	SMALL	23	N	4 / 0
		STRAY WAIT	FEARFUL			
	H08	A1715487 TAN CHIHUAHUA SH	SMALL	3	F	2 / 0
		STRAY WAIT	NORMAL			
	H12	A1714404 WHITE / TAN TERRIER MIX	SMALL	7	F	9 / 0
		STRAY WAIT	NORMAL			
	H13	A1712283 BROWN / WHITE MIN PINSCHER MIX	SMALL	4	N	10 / 0
		AVAILABLE	NORMAL			

*H06 1715622*










*H09 1715425*

*H10 1714018*

# MIAMI DADE COUNTY ANIMAL SERVICES

## Kennel Inventory with Pictures

Tuesday, August 4, 2015

Kennel #	Animal ID#	Description	Size	Days in Shelter	Sex	Yr / Mo
 H04 ✓	A1712329	TAN CHIHUAHUA SH MIX STRAY WAIT	SMALL NORMAL	18	N	8 / 0
 H05 ✓	A1714790	CREAM / BLACK SHIH TZU AVAILABLE	SMALL NORMAL	6	F	3 / 0
 H06 ✓	A1715623	BLACK / WHITE CHIHUAHUA SH STRAY WAIT	SMALL NORMAL	2	F	0 / 2
 H06 <sup>H 23</sup> ✓	A1715658	TRICOLOR RAT TERRIER STRAY WAIT	SMALL AGED	2	M	8 / 0
 H07 ✓	A1711090	TAN CHIHUAHUA SH STRAY WAIT	SMALL FEARFUL	24	N	4 / 0
 H08 ✓	A1715487	TAN CHIHUAHUA SH STRAY WAIT	SMALL NORMAL	4	F	2 / 0
 H09 ✓	A1715480 <i>off site</i>	TAN / WHITE TERRIER MIX STRAY WAIT	PUPPY NORMAL	4	N	0 / 2
 H12 ✓	A1714404	WHITE / TAN TERRIER MIX STRAY WAIT	SMALL NORMAL	8	F	9 / 0
 H13 <sup>H 22</sup> ✓	A1712283	BROWN / WHITE MIN PINSCHER MIX AVAILABLE	SMALL NORMAL	5	N	10 / 0

# MIAMI DADE COUNTY ANIMAL SERVICES

## Kennel Inventory with Pictures

Friday, August 7, 2015

Kennel #	Animal ID#	Description	Size	Days in Shelter	Sex	Yr / Mo
 WW05 ✓	A1714774	BROWN LABRADOR RETR MIX STRAY WAIT	MED FEARFUL	9	F	0 / 10
 WW06 ✓	A1708584	TAN / WHITE AMER BULLDOG MIX STRAY WAIT	LARGE NORMAL	38	F	4 / 0
 WW06 ✓	A1715860	BLACK / BROWN ROTTWEILER STRAY WAIT	LARGE NORMAL	4	F	4 / 0
 WW07 ✓	A1716492	BROWN / WHITE TERRIER MIX STRAY WAIT	MED NORMAL	2	F	5 / 0
 WW07 ✓	A1715637	BLACK / WHITE PIT BULL MIX STRAY WAIT	LARGE SKINCOND	5	F	3 / 0
 WW08 ✓	A1712276	BR BRINDLE / WHITE AMER BULLDOG STRAY WAIT	LARGE NORMAL	21	S	2 / 0
 WW09 ✓	A1579326	BL BRINDLE TERRIER AVAILABLE	LARGE NORMAL	5	M	1 / 4
 WW10 ✓	A1698997	BROWN TERRIER MIX AVAILABLE	LARGE NORMAL	22	S	2 / 0
 WW10 ✓	A1715682	WHITE / BROWN PIT BULL STRAY WAIT	LARGE NORMAL	5	F	2 / 0




1715224 - WW08 ✓



# MIAMI DADE COUNTY ANIMAL SERVICES

## Kennel Inventory with Pictures

Saturday, August 8, 2015

Kennel #	Animal ID#	Description	Size	Days in Shelter	Sex	Yr / Mo
 WW06	A1717163	WHITE / BLUE PIT BULL MIX BREED EVAL	MED NORMAL	1	M	2 / 0
 WW07	A1716995	BLACK TERRIER STRAY WAIT	LARGE NORMAL	1	M	1 / 0
 WW08	A1715224	TAN WHIPPET MIX STRAY WAIT	MED NORMAL	9	M	2 / 0
 WW08	A1712276	BR BRINDLE / WHITE AMER BULLDOG STRAY WAIT	LARGE NORMAL	22	S	2 / 0
 WW09	A1639361	BR BRINDLE AMER BULLDOG AVAILABLE	LARGE NORMAL	9	S	2 / 0
 WW09	A1579326	BL BRINDLE TERRIER AVAILABLE	LARGE NORMAL	6	M	1 / 4
 WW09	A1717114	TAN / WHITE PIT BULL MIX STRAY WAIT	LARGE NORMAL	1	M	4 / 0
 WW10	A1698997	BROWN TERRIER MIX AVAILABLE	LARGE NORMAL	23	S	2 / 0
 WW10	A1715682	WHITE / BROWN PIT BULL STRAY WAIT	LARGE NORMAL	6	F	2 / 0

# MIAMI DADE COUNTY ANIMAL SERVICES

## Kennel Inventory with Pictures

Wednesday, August 19, 2015

Joseph  
N EUNS

Kennel #	Animal ID#	Description	Size	Days in Shelter	Sex	Yr / Mo
 M04	A1708441	GRAY / WHITE AMER BULLDOG AVAILABLE	PUPPY SKINCOND	26	F	0 / 5
 M04	A1718783	WHITE / TAN LHASAAPSO / SHIH TZU STRAY WAIT	SMALL NORMAL	5	M	2 / 5
 M10	A1716284	WHITE / TAN TERRIER / CHIHUAHUA SH STRAY WAIT	SMALL INJURED	15	N	6 / 0
 NO2	A1718816	<del>STRAY WAIT</del> BROWN / WHITE TERRIER MIX	MED NORMAL	4	F	3 / 3
 N03 ✓	A1357977	TRICOLOR LABRADOR RETR MIX STRAY WAIT	MED NORMAL	7	N	0 / 2
 N04 ✓	A1715214	BLACK / WHITE LABRADOR RETR MIX STRAY WAIT	LARGE NORMAL	20	N	8 / 0
 N06 ✓	A1714897	GRAY / WHITE PIT BULL MIX STRAY WAIT	LARGE NORMAL	21	F	2 / 0
 N07 ✓	A1714861	BLUE / WHITE TERRIER STRAY WAIT	LARGE NORMAL	21	S	3 / 0
 N07 ✓	A1049700	BROWN BOXER STRAY WAIT	MED NORMAL	6	S	4 / 0

NO2 A1713403 - Rescue

✓ cc

NO5 A1489948

# MIAMI DADE COUNTY ANIMAL SERVICES

## Kennel Inventory with Pictures

Thursday, August 20, 2015

*Amado*

*me*

Kennel #	Animal ID#	Description	Size	Days in Shelter	Sex	Yr / Mo
 N02 ✓	A1717862	TAN TERRIER MIX STRAY WAIT	LARGE NORMAL	9	M	4 / 0
 N04 ✓	A1715214	BLACK / WHITE LABRADOR RETR MIX STRAY WAIT	LARGE NORMAL	21	N	8 / 0
 N05 ✓	A1113525	BLACK LABRADOR RETR MIX STRAY WAIT	LARGE NORMAL	2	N	6 / 0
 N05 ✓	A1489948	BLACK / WHITE GREAT DANE STRAY WAIT	LARGE NORMAL	1	F	7 / 0
 N06 ✓	A1719887	BL BRINDLE / WHITE TERRIER MIX STRAY WAIT	MED NORMAL	1	M	2 / 0
 N07 ✓	A1049700	BROWN BOXER STRAY WAIT	MED NORMAL	7	S	4 / 0
 N07 ✓	A1714861	BLUE / WHITE TERRIER STRAY WAIT	LARGE NORMAL	22	S	3 / 0
 N08 ✓	A1715831	BR BRINDLE AMER BULLDOG MIX STRAY WAIT	LARGE NORMAL	17	S	1 / 0
 N08 ✓	A1719618	BROWN / BLACK GERM SHEPHERD MIX STRAY WAIT	LARGE NORMAL	2	M	2 / 6

N02 1718816 ✓


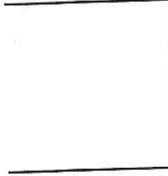







N03 1260834 ✓

PSA 011  
MISS 2094 ✓

# MIAMI DADE COUNTY ANIMAL SERVICES

## Kennel Inventory with Pictures

Thursday, June 23, 2016

Kennel #	Animal ID#	Description	Size	Days in Shelter	Sex	Yr / Mo
 PSA06 ✓	A1794048	WHITE / CREAM CHIHUAHUA SH STRAY WAIT	SMALL NORMAL	1	M	2 / 0
 PSA07 ✓	A1792703	WHITE TERRIER MIX STRAY WAIT	MED NORMAL	6	F	3 / 0
 PSA08 ✓	A1790629	TAN / WHITE TERRIER MIX STRAY WAIT	MED AGGRESSIVE	20	M	3 / 0
 PSA10 ✓	A1791769 ✓ <i>needs kennel care</i>	BR BRINDLE CHIHUAHUA SH STRAY WAIT	SMALL NORMAL	8	F	2 / 0
 PSA12 ✓	A1792293	BROWN / WHITE TERRIER MIX STRAY WAIT	MED NORMAL	7	M	1 / 0
 PSA13 ✓	A1794068	WHITE / BLACK CHIHUAHUA SH STRAY WAIT	SMALL NORMAL	1	F	3 / 0
 PSA14 ✓	A1456467	WHITE / CREAM CHIHUAHUA LH MIX UNAVAIL	SMALL NORMAL	2	S	3 / 0
 PSA14 ✓	A1417929	TRICOLOR JACK RUSS TERR AVAILABLE	SMALL NORMAL	5	N	0 / 4
 PSA16 ✓	A1793791	BLACK / TAN MANCHESTER TERR MIX STRAY WAIT	SMALL NORMAL	2	M	1 / 0

# MIAMI DADE COUNTY ANIMAL SERVICES

## Kennel Inventory with Pictures

Friday, June 24, 2016


Kennel #	Animal ID#	Description	Size	Days in Shelter	Sex	Yr / Mo
	PSA10 ✓ A1791769	BR BRINDLE CHIHUAHUA SH STRAY WAIT	SMALL NORMAL	9	F	2 / 0
	PSA11 ✓ A1552094	BROWN / WHITE BULLDOG MIX AVAILABLE	SMALL NORMAL	3	M	3 / 7
	PSA12 ✓ A1792293	BROWN / WHITE TERRIER MIX STRAY WAIT	MED NORMAL	8	M	1 / 0
	PSA13 ✓ A1794068	WHITE / BLACK CHIHUAHUA SH STRAY WAIT	SMALL NORMAL	2	F	3 / 0
	PSA14 ✓ A1456467	WHITE / CREAM CHIHUAHUA LH MIX UNAVAIL	SMALL NORMAL	3	S	3 / 0
	PSA15 ✓ A1794634	BLACK LABRADOR RETR MIX STRAY WAIT	MED SKINCOND	1	F	0 / 3
	PSA16 ✗ A1793794 1792703	BLACK / TAN MIN PINSCHER MIX STRAY WAIT	SMALL NORMAL	3	M	2 / 0
	PSA17 ✓ A1792882	TAN CHIHUAHUA SH AVAILABLE	SMALL NORMAL	6	M	7 / 0
	PSA18 ✓ A1791069	TAN / WHITE CHIHUAHUA SH AVAILABLE	SMALL NORMAL	17	M	8 / 0

MIAMI DADE COUNTY ANIMAL SERVICES

Kennel Inventory with Pictures

Thursday, July 7, 2016







AEB  
Kirian  
*[Handwritten signature]*

Kennel #	Animal ID#	Description	Size	Days in Shelter	Sex	Yr / Mo
	TNR	A1798022	BLACK DOMESTIC SH	LARGE	1	N 2 / 0
		UNAVAIL	FERAL			
	TNR	A1798025	BLACK / WHITE DOMESTIC SH	LARGE	1	N 2 / 0
		UNAVAIL	FERAL			

TOTAL CAT = 415

*Kirian*

DOG

	A01	<del>A1792986</del> 7541	BLACK TERRIER MIX	PUPPY	19	M 0 / 1
			UNAVAIL	NORMAL		
	A02 ✓	A1552094	BROWN / WHITE BULLDOG MIX	SMALL	6	M 3 / 7
			STRAY WAIT	NORMAL		
	A03 ✓	A1796321	CHOCOLATE / WHITE CHIHUAHUA SH	SMALL	8	M 3 / 0
			STRAY WAIT	NORMAL		
	A04	<del>A1798761</del> A1798043 ✓	BLACK / WHITE LABRADOR RETR MIX	LARGE	50	S 4 / 0
			STRAY WAIT	SKINCOND		
	A05 ✓	A1798122	BLACK / TAN TERRIER MIX	PUPPY	1	M 0 / 4
			STRAY WAIT	NORMAL		
	A06	<del>A1796086</del> 60719	BROWN / WHITE GERM SHEPHERD MIX	MED	9	F 2 / 0
			STRAY WAIT	SKINCOND		

# MIAMI DADE COUNTY ANIMAL SERVICES

## Kennel Inventory with Pictures

Friday, July 8, 2016



Kennel #	Animal ID#	Description	Size	Days in Shelter	Sex	Yr / Mo
	A01 <del>A179237</del> A1795879	BLACK GERM SHEPHERD MIX STRAY WAIT	MED NORMAL	11	S	1 / 0
	A02 <del>A1792112</del> A1552094	BROWN / WHITE BULLDOG MIX STRAY WAIT	SMALL NORMAL	7	M	3 / 7
	A03 <del>A1780785</del> A1796321	CHOCOLATE / WHITE CHIHUAHUA SH STRAY WAIT	SMALL NORMAL	9	M	3 / 0
	A04 <del>A1786761</del> A1786761	BLACK / WHITE LABRADOR RETR MIX STRAY WAIT	LARGE SKINCOND	51	S	4 / 0
	A04 A1798048	BLACK / TAN MIN PINSCHER MIX STRAY WAIT	MED NORMAL	2	M	3 / 0
	A05 <del>A1797550</del> A1798051	TRICOLOR RAT TERRIER STRAY WAIT	SMALL NORMAL	3	F	0 / 10
	A06 A1760719	BROWN LABRADOR RETR / AMER BULLDOG STRAY WAIT	SMALL NORMAL	6	S	0 / 4
	A07 A1797458	WHITE MALTESE MIX STRAY WAIT	SMALL AGED	6	F	8 / 0
	A08 A1796086	BROWN / WHITE GERM SHEPHERD MIX STRAY WAIT	MED SKINCOND	10	F	2 / 0

# MIAMI DADE COUNTY ANIMAL SERVICES

## Kennel Inventory with Pictures

Thursday, July 7, 2016







AEB  
Kirian  
*[Handwritten signature]*

Kennel #	Animal ID#	Description	Size	Days in Shelter	Sex	Yr / Mo
	TNR	A1798022	BLACK DOMESTIC SH	LARGE	1	N 2 / 0
		UNAVAIL	FERAL			
	TNR	A1798025	BLACK / WHITE DOMESTIC SH	LARGE	1	N 2 / 0
		UNAVAIL	FERAL			

TOTAL CAT = 415

DOG

*Kirian*

	A01	<del>A1792980</del> 7541	BLACK TERRIER MIX	PUPPY	19	M 0 / 1
			UNAVAIL	NORMAL		
	A02 ✓	A1552094	BROWN / WHITE BULLDOG MIX	SMALL	6	M 3 / 7
			STRAY WAIT	NORMAL		
	A03 ✓	A1796321	CHOCOLATE / WHITE CHIHUAHUA SH	SMALL	8	M 3 / 0
			STRAY WAIT	NORMAL		
	A04	<del>A1786764</del> A1798049 ✓	BLACK / WHITE LABRADOR RETR MIX	LARGE	50	S 4 / 0
			STRAY WAIT	SKINCOND		
	A05 ✓	A1798122	BLACK / TAN TERRIER MIX	PUPPY	1	M 0 / 4
			STRAY WAIT	NORMAL		
	A06	<del>A1788086</del> 60719	BROWN / WHITE GERM SHEPHERD MIX	MED	9	F 2 / 0
			STRAY WAIT	SKINCOND		



# MIAMI DADE COUNTY ANIMAL SERVICES

## Kennel Inventory with Pictures

Friday, July 8, 2016

Kennel #	Animal ID#	Description	Size	Days in Shelter	Sex	Yr / Mo
	A01 <del>A179837</del> A1795879	BLACK GERM SHEPHERD MIX STRAY WAIT	MED NORMAL	11	S	1 / 0
	A02 <del>A1792116</del> A1552094	BROWN / WHITE BULLDOG MIX STRAY WAIT	SMALL NORMAL	7	M	3 / 7
	A03 <del>A1780785</del> A1796321	CHOCOLATE / WHITE CHIHUAHUA SH STRAY WAIT	SMALL NORMAL	9	M	3 / 0
	A04 <del>A1786761</del> A1786761	BLACK / WHITE LABRADOR RETR MIX STRAY WAIT	LARGE SKINCOND	51	S	4 / 0
	A04 <del>A1798048</del> A1798048	BLACK / TAN MIN PINSCHER MIX STRAY WAIT	MED NORMAL	2	M	3 / 0
	A05 <del>A1791570</del> A1798051	TRICOLOR RAT TERRIER STRAY WAIT	SMALL NORMAL	3	F	0 / 10
	A06 <del>A1760719</del> A1760719	BROWN LABRADOR RETR / AMER BULLDOG STRAY WAIT	SMALL NORMAL	6	S	0 / 4
	A07 <del>A1797458</del> A1797458	WHITE MALTESE MIX STRAY WAIT	SMALL AGED	6	F	8 / 0
	A08 <del>A1796086</del> A1796086	BROWN / WHITE GERM SHEPHERD MIX STRAY WAIT	MED SKINCOND	10	F	2 / 0

# Kennel Staff Meeting 11-7-11

## DEPARTMENT EXHIBIT 5

**A-Ward** – Cages in the back of room need to be cleaned throughout the day. Responsible for URI adoptions and keeping the cage cards in order. In the morning, clean URI, then, move dogs from the WW on the ER list to the cages inside of URI. Move dogs on the list from N to the cages located behind A-Ward. If you run out of room behind A-ward, move the rest to the inside of URI. Remember, dogs that are on the list from adoption, need to be euthanized first.

**B, C, F, H, I, Recovery, T, Cat Receiving, L, M, O** - Only use trifectant. It's stronger than bleach, more effective, less work. Make sure to clean the cage door, behind and under cages and floor.

**Recovery** – Trifectant must sit for 10 minutes after the dog/cat leaves for adoption. Left over dogs need to be fed and given water.

**D, E, J, K** - Put enough newspaper down on the floor to cover the entire space that the dog can move. Floor needs to be disinfected after you place the dogs back in the cage, every time!!! Bank cages need to be used during morning cleaning. Hooks on the wall are only for dogs that do not fit inside the bank cages.

**J, K** – After you bleach and you're waiting the 10 minutes, start moving dogs from N, start picking up bowls, etc... Stay proactive. Do not sit around for 10 minutes doing nothing but waiting. Adoptions has a deadline. It must be met every day.

When doing inventory, if a cage card is on the cage but the dog is gone remove the cage card. Don't let it sit there for no reason.

**Receiving** – Attention to detail. Don't forget the "crossing" box. Remember that owner surrenders must have an "available" status, not stray wait. Remember profiles need to be completed on owner surrender dogs.

**After 10am** – It is your responsibility to keep up with inventory. After closing, it is your responsibility to update all changes and search for any misplaced pets. Also it is your responsibility that every animal has a kennel card.

**Moving dogs** – No more than two dogs per run unless approved by a supervisor. Metal cages can only have one dog each. Cages in H can have up to three puppies from the same litter depending on size.

9-13-12

**\*Disinfectant\***- Rinse, Rinse, Rinse. Make sure we rinse thoroughly. Dogs are still getting minor chemical burns from lying on the floor when it's not properly rinsed. Rinse the same spot until the water runs without foam. We are currently testing new chemicals but it's going to take time to switch.

**\*Laundry** – It must be done in recovery and in the paper room. No excuses, it is a simple process that takes 5 minutes of your time and the machine does the rest. If we don't do laundry, we won't have rags to clean or towels for surgery.

**\*Trash\*** - Don't leave your trash in the hallways or outside of A-ward. Trash goes in the dumpster. If you need help ask but don't leave it sitting there.

**Carriers** – Metal carriers need to be disinfected after every single use. Changing the newspaper in between dogs is not enough. Once a dog is placed in the carrier, that carrier is considered contaminated and therefore the newspaper has to be thrown out and the carrier disinfected behind A-ward.

**\*Breaks\*** - Morning shift – Break #1 – before 10am  
Lunch @12  
Break#2 – 1:45pm

Afternoon – Break#1 – 1pm  
Lunch – 2pm

Break#2 – 6:30pm- If you need to take a break earlier please coordinate with the lead worker or supervisor so we can cover.

**\*10AM\*** - **Opening at 10am means that the cages are clean, dogs are fed and the hallways are dry. We need to make this happen to avoid public having an accident and to provide better overall service. I know it's hot and muggy and you get tired faster, but lets challenge ourselves and improve every day.**

Stay in your area. Do not disappear. If there is not a lot of adopters, stay in your area and beautify your rooms. Personnel assigned to N need to be helping costumers on the adoption floor. We need to be proactive in talking to costumers and helping them find a pet to adopt. I don't want you to be pushy but, a hello and a simple explanation of our adoption process goes a long way. When you're walking by your rooms, ask if they need help.

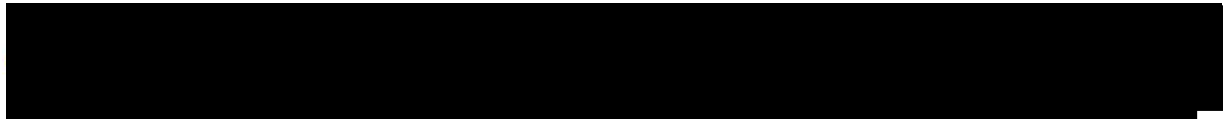
**\*Events –**

Adoption Event: September 15<sup>th</sup>, 2012 "Skateboard Rodeo Adoption Event  
Address - 6805 SW 152 Avenue

Mega-Match-A-Thon October 2012  
Tropical Park

Un-named December 2012  
Marlins Stadium

Nov 2012



**\*Disinfectant\*** - Rinse, Rinse, Rinse. Make sure we rinse thoroughly. We are trying to move away from Tec 5000 but the process takes long. Until we do, rinse the same spot until the water runs without foam.

**\*Laundry** – It must be done in recovery and in the paper room. No excuses, it is a simple process that takes 5 minutes of your time and the machine does the rest. If we don't do laundry, we won't have rags to clean or towels for surgery. This means the morning recovery person needs to do a load of laundry as soon as they arrive in the room.

**\*Trash\*** - *Don't leave your trash in the hallways or outside of A-ward. Trash goes in the dumpster. If you need help ask but don't leave it sitting there.*

**Carriers** – Metal carriers need to be disinfected after every single use. Changing the newspaper in between dogs is not enough. Once a dog is placed in the carrier, that carrier is considered contaminated and therefore the newspaper has to be thrown out and the carrier disinfected behind A-ward.

**\*Breaks\*** - Morning shift – Break #1 – before 10am  
Lunch @12  
Break#2 – 1:45pm

Afternoon – Break#1 – 1pm  
Lunch – 2pm

Break#2 – 6:30pm- If you need to take a break earlier please coordinate with the lead worker or supervisor so we can cover.



**\*10AM\*** - Opening at 10am means that the cages are clean, dogs are fed and the hallways are dry. We need to make this happen every day to avoid public having an accident and to provide better overall service. Temperatures are cooler now in the winter and population is below normal so there is no excuse for not being able to open on time.

Stay in your area. Do not disappear. If there is not a lot of adopters, stay in your area and beautify your rooms. Personnel assigned to N need to be helping costumers on the adoption floor. Person assigned to L, M, O need to be helping Cat Receiving or costumers on the floor. We need to be proactive in talking to costumers and helping them find a pet to adopt. I don't want you to be pushy but, a hello and a simple explanation of our adoption process goes a long way. When you're walking by your rooms, ask if they need help.

**\*Events –**

Adoption Event: December 1<sup>st</sup>, 2012 "Marlins Event"

Address – Marlins Stadium 7<sup>th</sup> NW 17Ave

Discussion – Attention to Detail  
Responsibility  
Care of Equipment  
Inventory

Open Discussion -

**Recovery/T-Ward** – T is for TNR/TNG and for any cats that have surgery. Whether the cat is a returning surgery or an in house surgery, the cats need to be placed in the cubbies closer to the door inside T-room. When placing a surgery dog in recovery, do not use the returning surgery side. It is labeled on top of the cages. When assigned to bell we must make ourselves available to the customer service section at all times. The goal is to have the customer whether adopting, rescue or RTO processed as fast as possible to brighten their experience at the shelter.

**West Wing** – All guillotines need to be open as soon as the inside is completed. The middle hallway where the equipment is stored needs to be cleaned daily as well as the table and the chemical station. Customers walk by there so it is extremely important to keep clean and organized.

**ER Request/Disposal** – Euthanasia Requests will no longer require an impound. Follow the steps on the sheet provided.

**Moving Dogs/Cage Dividers** – When moving dogs only two dogs are allowed to be in the same cage in D, J, N. The cage dividers may only be removed if a pet cannot turn around while in the cage. Once a pet is in a cage it cannot be switched from cage to cage for any reason. Once you move one dog, immediately update it. Again, all cage dividers need to be used unless the pet is too big and there is no other cage available.

**Incentive Program** – When you help a customer and they decide to adopt, write your name on the paper where the animal ID is so that you can get credit for the adoption. The person with the most adoption for the month usually receives a \$50 reward.

**Work for Each Other** – Trash must be taken out at 10am once cleaning is complete, at 3pm once the morning shift leaves, and at 7:30pm once the afternoon shift leaves. Make sure areas are fully stocked with supplies. No exceptions. We need to work as a team or we will fail as individuals.

**Breaks & Lunches** – Please make sure you take these on time and common sense is used when doing so. You cannot combine any of these with each other. Make you are punching out/in when taking lunch.

**\*Breaks\*** - Morning shift – Break #1 – before 10am  
Lunch @12  
Break#2 – 1:45pm

Afternoon – Break#1 – 1pm  
Lunch – 2pm

Break#2 – 6:30pm- If you need to take a break earlier please coordinate with the lead worker or supervisor so we can cover.

**Inventory** – Make sure your inventory is updated throughout the day. There should not be a big change at the time it is printed. Pay attention to detail when doing your inventory. Do not write in numbers when the card is there and the dog is not. Once inventory is given it needs to be completed as soon as possible.

**Stay in Your Area** – Do not hang around the computer. Be proactive in helping customers adopt pets. Walkie talkies are mandatory to have on your person and must not be turned off.

**Breaks & Lunches** – Please make sure you take these on time and common sense is used when doing so. You cannot combine any of these with each other. Make sure you are punching out/in when taking lunch.

**\*Breaks\*** - Morning shift – Break #1 – before 10am  
Lunch @12  
Break#2 – 1:45pm

Afternoon – Break#1 – 1pm  
Lunch – 2pm

Break#2 – 6:30pm- If you need to take a break earlier please coordinate with the lead worker or supervisor so we can cover.

**Inventory** – Make sure your inventory is updated throughout the day. There should not be a big change at the time it is printed. Pay attention to detail when doing your inventory. Do not write in numbers when the card is there and the dog is not. Once inventory is given it needs to be completed as soon as possible. Afternoon shift, when you do inventory it's your responsibility to update it.

**Stay in Your Area** – Do not hang around the computer. Be proactive in helping customers adopt pets. Walkie talkies are mandatory to have on your person and must not be turned off.

**PPE** – Personal Protective Equipment is available in the black closet in front of cat receiving. It is mandatory to wear. Gloves must be changed often and in between touching each animal.

**\*Cards and Sleeves\***- Kennel card sleeves need to be clean and presentable. If it is not, just replace it.

**Carriers** – Metal carriers need to be disinfected after every single use. Changing the newspaper in between dogs/cats is not enough. Once a dog is placed in the carrier, that carrier is considered contaminated and therefore the newspaper has to be thrown out and the carrier disinfected behind A-ward.

**New Concerns:**

1. Feces needs to be scooped prior to spraying disinfectant.
2. Do not hang out in the morning to waste time. As soon as you're finished with inventory please start your areas. Let's give ourselves as much time as we can to finish.
3. We are abusing our breaks because we think we can't be seen in the break area. If you get caught taking a longer break than necessary you can be written up. Part of teamwork is not leaving your co-worker alone longer than needed.
4. If you are in receiving and it is slow, do not hang out in the break area. Clean up around the office and the receiving lobby and assist the technician if anything he/she might need.
5. Pay attention to the due out dates. Adults dogs(6months or older) add 6 to today's date. Puppies(Under 6 months) next day.
6. Afternoon shift will be responsible for cleaning the MAC in the afternoon. Task will be assigned to receiving personnel.

**\*Disinfectant\***- Make sure we rinse thoroughly. We are using 1Stroke VQ. The foamers are set to disinfect parvo. Although this soap is lighter it is still important that we rinse thoroughly.

**\*Laundry** – It must be done in recovery and in the paper room. No excuses, it is a simple process that takes 5 minutes of your time and the machine does the rest. If we don't do laundry, we won't have rags to clean or towels for surgery. This means the morning recovery person needs to do a load of laundry as soon as they arrive in the room. Do not place rags in to bags that are going to be sent offsite for laundry. Rags need to be washed here in the shelter.

**\*Trash\*** - *Don't leave your trash in the hallways or outside of A-ward. Trash goes in the dumpster. If you need help ask but don't leave it sitting there .If you know you can't lift a full trash bag, replace the bag when it's half full.*

**Carriers** – Metal carriers need to be disinfected after every single use. Changing the newspaper in between dogs is not enough. Once a dog is placed in the carrier, that carrier is considered contaminated and therefore the newspaper has to be thrown out and the carrier disinfected behind A-ward.

**\*Breaks\*** - Morning shift – Break #1 – before 10am  
Lunch @12  
Break#2 – 1:45pm

Afternoon – Break#1 – 1pm  
Lunch – 2pm

Break#2 – 6:30pm- If you need to take a break earlier please coordinate with the lead worker or supervisor so we can cover.



**\*10AM\*** - Opening at 10am means that the cages are clean, dogs are fed and the hallways are dry. We need to make this happen every day. There is no excuse for not being able to open on time. Once opened it is not time for break, coffee, or cigarettes. You must stay in your area to attend the adopters.

Stay in your area. Do not disappear. If there is customers on the floor, stay in your area and beautify your rooms(top of cages, new cage cards, new sleeves, restock, etc...). Personnel assigned to N need to be helping costumers on the adoption floor. Person assigned to L, M, O need to be helping Cat Receiving or customers on the floor. We need to be proactive in talking to costumers and helping them find a pet to adopt.

Cell Phone Policy – Everyone knows cell phones are not allowed to be used while working. This includes taking pictures. After 10am, headphones need to be put away.



Kennel Staff Meeting

Inventory updates – Afternoon shift – once you complete your inventory you are responsible for updating it before turning it in.

Spray bottle are the only authorized way to clean the metal cages.

Moving Dogs – When moving dogs update the animal's new location immediately. Don't wait until you move a few.

Changing dogs from cage to cage – Once a dog is in a cage, it is married to that cage unless authorized by a supervisor. Do not place a pet in an empty cage for the purpose of cleaning.

**Performance Initiatives**

Chameleon Errors – Some of you have already received errors that were committed while impounding. I will continue to point out these mistakes to improve ourselves. Please make sure you are paying attention to detail to try to minimize these mistakes

Chameleon Training – Once all new county employees have been trained on chameleon, we will commence training those of you who are not proficient in impounding.

Absenteeism – Call outs have gotten significantly better. If this trend continues, I will try to implement a 4-10 schedule.

**Back to normal/What happened**

We were receiving 10-15 dogs every day that were parvo positive. Some tested positive the same day and other the following day. As a preventative for us not to have an outbreak in the shelter, we established protocols to be able to give the dogs at least 48 hours to show symptoms in a specific section. This way should they break out, it would be more controlled. After a few days of this, the number of cases decreased and we returned to normal. During this period, euthanasia went up 300% from the previous numbers. This has now gone back down to 10% or less of the population.

**Trap Neuter Release(TNR)**

We have moved into a full blown TNR program. This means that all stray cats that come in who are fearful, aggressive or feral will have s/n surgery and then be released where they came from. Owner surrenders will be assessed on a case by case basis. Any cat that is injured or sick will not be able to take part in this program. Border line cases will be determined by the clinic section. Sick or injured cats need to be taken directly to euthanasia from receiving. Cats removed from the adoption floor for space reason, will be taken to T-room and placed as part of the TNR program. This is a great program that will save the lives of millions of cats.

What kind of dog is that? Accuracy of dog breed assessment by canine stakeholders

Kathleen C. Croy, Julie K. Levy, Kim R. Olson, Michael Crandall, Sylvia J. Tucker  
From Maddie's Shelter Medicine Program, College of Veterinary Medicine, University of Florida, Gainesville, FL  
(Hendricks, Levy, Tucker);

Research supported the National Canine Research Foundation, Maddie's Fund, and Merial

It is common for animal shelter staff, veterinarians, dog owners, and others to guess the breed of dogs based on physical appearance. Breed identification is used on legal forms, in searching for lost dogs, and for prediction of behavioral and health traits. Previous studies suggest that visual breed identification in animal shelters is unreliable, but it is unknown what the reliability among other canine stakeholders is. The purpose of this study was to determine the accuracy of visual breed identification compared to DNA breed profiles.

DNA breed signatures for 100 shelter dogs were developed using single nucleotide polymorphism genotypes (Mars Wisdom Panel), followed by a Bayesian generative model to infer each dog's heritage. Self-identified "dog-experts," including breeders, exhibitors, trainers, groomers, behaviorists, rescuers, shelter staff, veterinarians, and veterinary technicians were recruited to complete an anonymous Internet survey in which they selected the most likely breed from a drop-down menu for 20 randomly selected dogs depicted in photographs. Breed identification was considered correct if a breed representing at least 25% of a dog's genetic makeup was selected.

A total of 5,922 respondents representing all US states and territories completed the survey. Respondents correctly identified a prominent breed an average of 27% of the time. Each of the dogs had an average of 53 different predominant breeds selected. No one correctly identified a breed for 6% of the dogs, and 22% of the dogs had the correct breed chosen less than 1% of the time. Only 15% of the dogs were correctly identified more than 70% of the time.

These results indicate that, regardless of profession, visual identification of the breeds of dogs with unknown heritage is poor. Faulty breed identifications may have lasting consequences, especially in areas where certain breeds are regulated or prohibited. An alternative method for describing the appearance of dogs should be developed.

A1553321 0.00LBS DOG BROWN / WHITE S AMER BULLDOG

01/04/17

**9/17/2015**

STAFF NOTES

NORMAL

0.00LBS

Treated by:

Deferred Pet

BORDETELLA  
DHPP**1/8/2016**

TECH EXAM

NORMAL

NORMAL

64.60LBS

Treated by:

pe=wnl

Heartworm prevention given today.

If dog is HW negative; the adopter/rescuer/foster has 30 days to contact their own veterinarian for consecutive heartworm prevention treatment.

HW PREVENT

HEARTWORM SNP NEG

FIPRONIL 15%

DEWORM PYRANTEL

DHPP

BORDETELLA

**1/23/2016**

TECH EXAM

NORMAL

NORMAL

64.60LBS

Treated by:

Second DHPP booster administered.

DHPP

**2/3/2016**

TECH EXAM

BEHAVIOR

AGGRESSIVE

64.60LBS

Treated by:

This dog attacked other dog without reason.

DVM EXAM

BEHAVIOR

AGGRESSIVE

64.60LBS

Treated by: DR. DURAN

Pet is very aggressive towards other pets and nervous w/ people  
Humane euthansia indicated due to public safety.

## Breaking Up a Dog Fight

### How to Stop a Scuffle between Two Dogs

Sometimes, despite your best efforts to monitor their interactions, dogs get into fights. Luckily, most fights last less than a few seconds, and you can often interrupt them by simply shouting at the dogs. If the fight continues, however, you should be prepared to physically separate them.

Breaking up a dogfight can be dangerous. To reduce the likelihood of injury to all parties, follow the guidelines below.

#### General Advice

- Have a plan. Decide in advance exactly what you'll do if a fight happens.
- Don't panic. Remember that most dogfights are noisy but harmless. If you stay calm, you'll be able to separate two fighting dogs more safely and efficiently.
- DO NOT grab any dog by the collar if he/she starts to fight with another dog. It seems like the natural thing to do, but it's a bad idea. The dog might whip around to bite you. This kind of bite, called redirected aggression, is like a reflex. The dog simply reacts to the feeling of being grabbed and bites without thinking. Many pet parents get bitten this way—even when their dogs haven't shown any signs of aggression in the past. Another reason to avoid grabbing the dog's collar is that it puts your hands way too close to the action! You might be on the receiving end of a bite that was intended for the dog.

#### Plan A: Startle the Dogs or Use a Barrier

Before you physically separate two fighting dogs, try these methods:

- A sudden, loud sound will often interrupt a fight. Clap, yell and stomp your feet. If you have two metal bowls, bang them together near the dogs' heads. If a startling noise works to stop a fight, the noise is effective almost immediately. If your noisemaking doesn't stop the fight within about three seconds, try another method.
- If there's a hose or water bowl handy, you can try spraying the dogs with water or dumping the bowl of water on their heads.
- Try putting something between the fighting dogs. A large, flat, opaque object, like a piece of plywood, is ideal because it both separates the dogs and blocks their view of each other. If such an object isn't available, you can make do with a baby gate, a trash can or folded lawn chair. Throwing a large blanket over both dogs is another option. The covered dogs may stop fighting if they can no longer see each other.

#### Plan B: Physically Separate the Dogs

If other methods don't work or aren't possible, it's time for Plan B. If you're wearing pants and boots or shoes, use your lower body instead of your hands to break up the fight. If they're covered, your legs and your feet are much more protected than your hands, and your legs are the strongest part of your body.

If you feel that it's necessary to grab the dogs, use this method:

1. You and a helper or the other dog's pet parent should approach the dogs together. Try to separate them at the same time.
2. Take hold of the dog's back legs at the very top, just under her hips, right where her legs connect to the body. (Avoid grabbing the lower legs. If you grab a dog's legs at the knees, the ankles or paws, you can cause serious injury.)
3. Like you'd lift a wheelbarrow, lift the dog's back end so that the back legs come off of the ground. Then move backwards, away from the other dog. As soon as you're a few steps away, do a 180-degree turn, spinning your dog around so that she's facing the opposite direction and can no longer see other dog.

#### The Aftermath

After the fight stops, immediately separate the dogs. Don't give them another chance to fight. It's important to make sure that they can't see each other. If necessary, take one or both dogs into another room or area. If the dogs are friends and you've interrupted a minor squabble, keep them apart until they calm down.

Tallahassee Animal Services  
2015 Statistics

	Cats	Kittens	Dogs	Puppies	Other	Totals
Owner Surrender	357	257	686	163	46	1509
Stray	702	786	1549	322	164	3523
Return	29	18	85	20	3	155
Confiscate	10	4	118	21	11	164
Quarantined	4	4	20	0	0	28
Transferred	3	0	0	0	0	3
Incoming	1105	1069	2458	526	224	5382
Adoption	537	644	1185	425	88	2879
Died/Missing	8	4	4	4	1	21
Euthanized - Behavior	322	50	350	3	0	725
Euthanized - Medical	133	136	120	25	120	534
Euthanized - Time/Space	1	43	13	1	4	62
Euthanized - Age	0	136	0	0	0	136
Euthanized - O.R.	48	2	158	3	4	215
Total Euthanized	504	367	641	32	128	1672
Pilot Community Cat	4	0	0	0	0	4
Reclaimed	63	2	584	20	3	672
Transferred	24	34	69	20	12	159
Outgoing	1140	1051	2483	501	232	5407

	Overall					
Live release rate*	56.5%	63.6%	74.8%	88.4%	46.0%	69.0%
Adoption rate	48.6%	60.2%	48.2%	80.8%	39.3%	53.5%
Euthanasia rate	45.6%	34.3%	26.1%	6.1%	57.1%	31.1%
Transfer rate	2.2%	3.2%	2.8%	3.8%	5.4%	3.0%
Reclaim rate	5.7%	0.2%	23.8%	3.8%	1.3%	12.5%
Return rate	5.4%	2.8%	7.2%	4.7%	3.4%	5.4%
Live release rate of dogs & cats (does not include intake or exit of owner requested euthanasias)*						72.9%

\*Please note that the Live Release Rate is not a Save Rate.